

WEST CHESTER AREA SCHOOL DISTRICT
Property & Finance Committee Meeting
Monday – May 17, 2021
6:30 p.m.
Board Room A/B, Spellman Education Center
782 Springdale Drive, Exton, PA 19341

AGENDA

- Approval of April 19, 2021 P&FC Minutes (see attached) Mr. Bevilacqua
- Review of Budget Forecast Model (see attached) Mr. Scully
- Update on Act 1 Property Tax Exclusion Amount (see attached) Mr. Scully
- Approval of 2021-22 Budget Resolutions for May 26, 2021 (see attached) Mr. Scully
 - Final Budget Resolution
 - Annual Tax Levy Resolution
- Approval of Food Service Program Equipment Purchases Renovation Plan (see attached) Mr. Scully
- Approval of 2020-2021 Contracts for General Fund Maintenance Projects (see attached) Mr. Groves
- Approval of 2021-2022 Contracts for General Fund Maintenance Projects (see attached) Mr. Groves
- Approval of Additional 2021-22 Contract for General Fund Maintenance Project (see attached) Mr. Groves

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(Board & Public)

*Committee Protocol for Responding to Comments from the Public*

1. *There will be a public comment period at the end of the meeting on agenda items only (Policy 903).*
2. *A community member will be called upon by the Committee Chair.*
3. *If the comment can be answered quickly, or can be answered in order to clarify information, someone will respond.*
4. *If a community member has a more detailed question about a topic, the committee chair may refer the person to the superintendent or appropriate administrator to make an appointment so the question can be answered in more detail.*

Committee Meeting Minutes  
 WEST CHESTER AREA SCHOOL DISTRICT  
 April 19, 2021 – Property & Finance Committee

Attending Committee Members: Mr. Gary Bevilacqua-Chair, Mr. Brian Gallen, Dr. Karen Herrmann, Mr. Randell Spackman

Other Board Members: Ms. Joyce Chester, Mr. Chris McCune, Dr. Kate Shaw, Mrs. Sue Tiernan

Administration: Mr. John Scully, Dr. James Scanlon, Mr. Kevin Campbell, Mr. Justin Matys, Dr. Bob Sokolowski, Mr. Michael Wagman, Mr. Mark Groves, Mr. Wayne Birster

Also Present: Members of the public

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| Action or outcomes from the meeting: (Unless noted, all votes were 4-0.)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                |
| The committee approved the March 15, 2021 Property & Finance Committee Minutes.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Mr. Bevilacqua |
| Mr. Scully advised the committee that the bond market is favorable and the timing appears good for the District’s new bond issue of approximately \$35,000,000 to continue to fund the Elementary renovation master plan. Mr. Scully recommended that the Committee approve a parameters resolution authorizing the financing team to proceed with a bond issuance for approximately \$40,000,000 to fund the elementary school renovation and building plan. The Committee recommended approval of a Parameters Resolution in the amount of \$40,000,000 to fund the elementary school renovation and building plan.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Mr. Scully     |
| Mr. Scully reviewed the Budget Forecast Model. The 2020-21 changes to expense projections are decreases to healthcare in the amount of \$1,000,000 and professional and technical services in the amount of \$600,000. The changes to 2020-21 revenue projections are increases in current real estate taxes of \$300,000, earned income tax of \$300,000 and transfer tax of \$300,000. The net projection changes for 2020-21 resulted in an increase in fund balance of \$2,500,000 which will be utilized to reduce the 2021-22 budget gap. The changes to the 2021-22 expense projections include an increase in debt service projection of \$1,036,780 related to the new bond debt issue. Salary and benefit expense projections decreases for Administrative and Non Barg staff and were offset by an increase in subject chair payments. The change to the 2021-22 projections and the utilization of the 2020-21 savings will reduce the 2021-22 budget gap by \$1,463,220. Mr. Scully reviewed the Financial Summary – All funds on page 39 of the model and pointed out the Chester County tax rate increase is currently 2.8% which is under the ACT 1 limit for Chester County. The Administration will continue to review projections for potential savings to reduce the millage impact for the 2021-22 District’s final budget. Mr. Scully discussed the financial impact of the increase in right to know requests during the 2020-2021 fiscal year which has caused an increase in legal cost associated with these inquiries. The 2021-22 final budget in May will include an increase related to these legal costs. | Mr. Scully     |
| The 2021-22 Proposed Final Budget was presented by Mr. Scully and included a comparison of revenues & expenses budget data for 2020-21 and 2021-22. The 2021-22 proposed budget increased from the 2020-21 budget by \$9.812 million (3.6%), with \$3,118 million of the increase due to new staffing related to Greystone Elementary. The largest increases were in                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Mr. Scully     |

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| <p>staffing and employee benefits expenses of \$6.712 million, retirement costs of \$2.297 million, and Debt Service of \$1.196 million. The large expense increases were offset by a decrease in professional student service of \$1.078 million. 2021-22 proposed budget revenues increased by \$2.464 million (1.0%) over the 2020-21 budget revenues. This is an informational item and no Board action is required.</p>                                                                                                                                                             |                     |
| <p>Mr. Scully presented the Resolution to adopt the Proposed Final 2021-22 Budget in accordance with the Act 1 timeline. Mr. Scully advised the committee that changes can be made to the proposed final budget up until the time of final budget approval in May. The committee recommended approval of the Resolution to Adopt the 2021-22 Proposed Final Budget.</p>                                                                                                                                                                                                                  | <p>Mr. Scully</p>   |
| <p>Mr. Campbell reviewed Revised Board Policy 707, School District Facility Use, Second Reading. Changes were made to Policy 707 after the first reading to address concerns with the terminology about non-prescription medication. Policy 707 now refers to Policy 227 and "non-prescription medication" has been removed from Policy 707. The committee recommended approval of Revised Policy 707, School District Facility Use, Second Reading.</p>                                                                                                                                 | <p>Mr. Campbell</p> |
| <p>Mr. Groves reviewed contract pricing from Mac Flooring Inc. to furnish and install replacement carpet in the library at Bayard Rustin High School in the amount of \$39,600. Pricing is provided through COSTARS Contract # 008-354. Although there are some additional costs to cover rental book storage carts and miscellaneous electrical work items, this project is anticipated to come in under budget. This General Fund Maintenance project was approved by the School Board in December 2020. The committee recommended approval of the contract with Mac Flooring Inc.</p> | <p>Mr. Groves</p>   |
| <p>Mr. Groves reviewed contract pricing from Degler-Whiting Inc. to furnish and install a new gymnasium divider curtain at Bayard Rustin High School in the amount of \$23,230. Pricing is provided through COSTARS Contract # 014-147. This General Fund Maintenance project was approved by the School Board in December 2020. The committee recommended approval of the contract with Degler-Whiting Inc.</p>                                                                                                                                                                         | <p>Mr. Groves</p>   |
| <p>Mr. Groves reviewed contract pricing from P. C. Curry Floor Covering, Inc. to furnish and install replacement flooring in the music rooms and computer labs at E. N. Peirce MS in the amount of \$34,690. Pricing is provided through COSTARS Contract # 008-629. This General Fund Maintenance project was approved by the School Board in December 2020. The committee recommended approval of the contract with P.C. Curry Floor Covering, Inc.</p>                                                                                                                                | <p>Mr. Groves</p>   |
| <p>Mr. Groves reviewed contract pricing from P. C. Curry Floor Covering, Inc. to furnish and install replacement flooring in the music rooms and computer labs at G. A. Stetson MS in the amount of \$38,745. Pricing is provided through COSTARS Contract # 008-629. This General Fund Maintenance project was approved by the School Board in December 2020. The committee recommended approval of the contract with P.C. Curry Floor Covering, Inc.</p>                                                                                                                               | <p>Mr. Groves</p>   |
| <p>Mr. Groves reviewed contract pricing from Eastern Generator to furnish and install a new 100 KW Cummins generator at Sarah Starkweather Elementary School in the amount of \$91,960.81. Pricing is provided through COSTARS Contract # 200875. This General Fund Maintenance</p>                                                                                                                                                                                                                                                                                                      | <p>Mr. Groves</p>   |

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| project was approved by the School Board in December 2020. The committee recommended approval of the contract with Eastern Generator.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |            |
| Mr. Groves reviewed contract pricing from Keystone Sports Construction Inc. to furnish and install replacement stadium lighting at East High School in the amount of \$309,256. Pricing is provided through COSTARS Contract # 014-195. This General Fund Maintenance project was approved by the School Board in December 2020 at a budget of \$200,000. The cost over budget is being funded by savings in the above approved projects and savings from the Henderson Chiller Project. The committee recommended approval of the contract with Keystone Sports Construction Inc.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Mr. Groves |
| <p>Items to be placed on board agenda April 26, 2021:</p> <ul style="list-style-type: none"> <li>• Approval of Revised Policy 707, School District Facility Use, Second Reading</li> <li>• Approval of Contract for Floor Covering Replacement, Rustin High School</li> <li>• Approval of Contract for Gymnasium Divider Curtain Replacement, Rustin High School</li> <li>• Approval of Contract for Floor Covering Replacement, Peirce Middle School</li> <li>• Approval of Contract for Floor Covering Replacement, Stetson Middle School</li> <li>• Approval of Contract for Generator Replacement, Starkweather Elementary School</li> <li>• Approval of Contract for Replacement Stadium Lighting, East High School</li> <li>• Approval of Parameters Resolution</li> <li>• Approval of Resolution to Adopt Proposed Final Budget for the 2021-22 Fiscal Year</li> </ul> <p>MEMO items for board agenda April 26, 2021:</p> <ul style="list-style-type: none"> <li>• Approval of 2021-22 CCIU Core Budget</li> <li>• Approval of 2021-22 Occupational Education Budget</li> <li>• Approval of PSBA Policy Maintenance Program Participation Agreement</li> </ul> |            |
| Items to discuss at a later date:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |            |
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Next Meeting Date: **May 17, 2021**

West Chester Area School District  
Operating Expense History and Forecast

5/12/2021

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|                                    | A         | AB        | AC        | AD        | AE        | AF        | AG        | AH        | AI        | AJ        |
|------------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
|                                    | Actual    | Budget    | Actual    | Budget    | Projected | Estimated | Estimated | Estimated | Estimated | Estimated |
|                                    | 2018-19   | 2019-20   | 2019-20   | 2020-21   | 2020-21   | 2021-22   | 2022-23   | 2023-24   | 2024-25   |           |
| 3 Staff                            | 153,661.8 | 165,080.4 | 153,376.6 | 169,698.1 | 167,526.0 | 178,386.8 | 184,627.3 | 190,525.3 | 196,511.0 |           |
| 4 Total Salaries                   | 95,606.4  | 99,526.9  | 98,130.0  | 103,129.2 | 102,331.3 | 108,179.9 | 110,670.1 | 113,083.5 | 115,454.2 |           |
| 5 Administration                   |           |           |           |           |           |           |           |           |           |           |
| 6 Reg Salaries                     | 8,541.5   | 8,700.4   | 9,042.3   | 9,237.3   | 9,378.9   | 9,843.7   | 10,099.6  | 10,362.2  | 10,631.7  |           |
| 7 Teachers                         |           |           |           |           |           |           |           |           |           |           |
| 8 Reg Salaries                     | 68,446.8  | 70,435.2  | 70,120.6  | 72,910.5  | 72,576.9  | 76,795.7  | 78,311.9  | 79,867.5  | 81,463.6  |           |
| 9 Extra Duty Pymnts                | 878.6     | 1,000.5   | 896.7     | 1,090.6   | 1,284.8   | 1,167.7   | 1,190.8   | 1,214.5   | 1,238.7   |           |
| 10 Sabbatical Pymnts               | 255.9     | 200.0     | 294.7     | 300.0     | 300.0     | 300.0     | 300.0     | 300.0     | 300.0     |           |
| 11 Subject Chair Pymnts            | 367.5     | 421.5     | 358.3     | 421.5     | 421.5     | 535.9     | 535.9     | 535.9     | 535.9     |           |
| 12 Severance Pymnts                | 205.6     | 392.0     | 220.1     | 392.0     | 392.0     | 392.0     | 399.7     | 407.7     | 415.8     |           |
| 13 Supplemental Contracts          | 2,110.8   | 2,167.0   | 1,993.0   | 2,167.0   | 2,167.0   | 2,167.0   | 2,167.0   | 2,167.0   | 2,167.0   |           |
| 14 Total Teachers                  | 72,265.2  | 74,616.1  | 73,883.5  | 77,281.7  | 77,142.2  | 81,358.4  | 82,905.4  | 84,492.6  | 86,121.1  |           |
| 15 Technical                       |           |           |           |           |           |           |           |           |           |           |
| 16 Reg Salaries                    | 3,659.6   | 3,804.2   | 3,783.4   | 4,056.9   | 4,056.9   | 3,868.6   | 3,969.1   | 4,072.2   | 4,178.0   |           |
| 17 Office Clerical                 |           |           |           |           |           |           |           |           |           |           |
| 18 Reg Salaries                    | 5,778.3   | 6,248.9   | 5,958.6   | 6,311.2   | 6,011.2   | 6,704.8   | 7,081.6   | 7,291.9   | 7,481.5   |           |
| 19 Crafts and Trades               |           |           |           |           |           |           |           |           |           |           |
| 20 Reg Salaries                    | 5,361.8   | 6,157.4   | 5,462.2   | 6,242.2   | 5,742.2   | 6,404.4   | 6,614.3   | 6,864.5   | 7,041.9   |           |
| 21                                 |           |           |           |           |           |           |           |           |           |           |
| 22 Benefits                        |           |           |           |           |           |           |           |           |           |           |
| 23 Medical                         | 17,224.8  | 20,826.1  | 13,444.7  | 21,265.8  | 20,265.8  | 22,604.8  | 24,316.0  | 26,156.7  | 28,136.8  |           |
| 24 Dental                          | 1,180.5   | 1,424.4   | 978.2     | 1,428.1   | 1,428.1   | 1,487.8   | 1,551.7   | 1,618.5   | 1,688.1   |           |
| 25 Vision                          | 195.0     | 209.0     | 149.4     | 209.2     | 209.2     | 218.3     | 223.3     | 228.5     | 233.7     |           |
| 26 Prescription                    | 4,076.1   | 5,761.4   | 3,459.6   | 5,103.6   | 4,728.6   | 5,205.0   | 5,725.4   | 6,298.0   | 6,927.8   |           |
| 27 Social Security                 | 6,891.7   | 7,580.8   | 7,057.1   | 7,849.4   | 7,849.5   | 8,244.8   | 8,466.3   | 8,650.9   | 8,832.2   |           |
| 28 Retirement                      | 31,584.7  | 33,950.9  | 33,218.9  | 35,390.4  | 35,391.1  | 37,630.2  | 39,420.7  | 40,845.7  | 42,256.2  |           |
| 29 Tuition Reimbursement           | 427.9     | 600.0     | 370.6     | 600.0     | 600.0     | 600.0     | 600.0     | 600.0     | 600.0     |           |
| 30 Life & Disability               | 540.4     | 540.0     | 550.0     | 552.9     | 552.9     | 578.7     | 592.0     | 604.9     | 617.6     |           |
| 31 Workers Comp/Unempl/Other       | 1,079.2   | 1,270.7   | 965.8     | 1,289.8   | 1,289.8   | 1,309.1   | 1,328.8   | 1,348.7   | 1,368.9   |           |
| 32 Total Benefits                  | 63,200.4  | 72,163.2  | 60,194.3  | 73,689.2  | 72,315.0  | 77,878.6  | 82,224.2  | 86,351.9  | 90,661.4  |           |
| 33 (Less) cost sharing             | (5,145.1) | (6,609.7) | (4,947.7) | (7,120.3) | (7,120.3) | (7,671.6) | (8,267.0) | (8,910.0) | (9,604.6) |           |
| 34 Net Benefits                    | 58,055.4  | 65,553.5  | 55,246.6  | 66,568.9  | 65,194.7  | 70,206.9  | 73,957.2  | 77,441.8  | 81,056.8  |           |
| 35                                 |           |           |           |           |           |           |           |           |           |           |
| 36 Prof. & Tech. Services          | 17,678.1  | 21,757.9  | 15,768.5  | 21,101.9  | 19,383.7  | 19,994.0  | 20,732.0  | 21,497.6  | 22,292.0  |           |
| 37 Substitute Service              | 2,219.1   | 2,464.4   | 1,953.2   | 2,843.5   | 2,843.5   | 2,741.2   | 2,823.5   | 2,908.2   | 2,995.4   |           |
| 38 Contracted Therapeutic Staff    | 1,668.8   | 2,054.7   | 1,328.2   | 2,121.0   | 1,756.0   | 1,708.2   | 1,776.5   | 1,847.6   | 1,921.5   |           |
| 39 Contracted Aides- Special Ed.   | 2,046.5   | 2,756.7   | 1,228.8   | 2,900.0   | 1,775.0   | 2,905.4   | 3,021.6   | 3,142.4   | 3,268.1   |           |
| 40 Contracted Aides- Other         | 315.9     | 394.2     | 136.8     | 295.0     | 235.0     | 325.0     | 338.0     | 351.5     | 365.6     |           |
| 41 Contracted Special Ed. Programs | 3,319.0   | 3,967.6   | 2,825.6   | 3,399.6   | 3,399.6   | 3,443.5   | 3,581.3   | 3,724.5   | 3,873.5   |           |
| 42 Occupational/Physical Therapy   | 1,050.1   | 1,201.1   | 979.0     | 1,109.4   | 1,109.4   | 1,089.0   | 1,132.6   | 1,177.9   | 1,225.0   |           |
| 43 Due Process Hearings            | 645.2     | 1,000.0   | 915.5     | 1,000.0   | 1,000.0   | 1,000.0   | 1,040.0   | 1,081.6   | 1,124.9   |           |
| 44 Early Intervention              | 267.3     | 244.9     | 231.4     | 275.5     | 275.5     | 284.1     | 295.4     | 307.3     | 319.6     |           |
| 45 Extended School Year            | 774.0     | 710.0     | 605.9     | 693.0     | 593.0     | 619.0     | 643.8     | 669.5     | 696.3     |           |
| 46 Alternative Education - IU      | 1,790.5   | 2,037.4   | 2,004.6   | 2,007.4   | 2,407.4   | 2,441.1   | 2,538.7   | 2,640.3   | 2,745.9   |           |
| 47 Alternative Education - APT     | 1,120.7   | 1,437.8   | 1,093.1   | 990.3     | 390.3     | -         | -         | -         | -         |           |
| 48 Tax Collection                  | 593.9     | 722.2     | 683.8     | 692.9     | 692.9     | 703.1     | 724.2     | 746.0     | 768.3     |           |
| 49 Legal                           | 303.6     | 593.0     | 246.1     | 493.0     | 523.0     | 573.0     | 590.2     | 607.9     | 626.1     |           |
| 50 Other                           | 1,563.5   | 2,173.9   | 1,536.6   | 2,281.3   | 2,383.1   | 2,161.3   | 2,226.1   | 2,292.9   | 2,361.7   |           |
| 51                                 |           |           |           |           |           |           |           |           |           |           |
| 52 Purchased Property Services     | 3,558.8   | 4,056.8   | 3,600.2   | 4,272.1   | 4,272.1   | 4,324.3   | 4,454.1   | 4,587.7   | 4,725.3   |           |
| 53 Electricity                     | 1,571.0   | 1,788.0   | 1,573.9   | 1,739.0   | 1,739.0   | 1,931.0   | 1,988.9   | 2,048.6   | 2,110.1   |           |
| 54 Water/Sewer                     | 581.9     | 573.1     | 587.2     | 621.9     | 621.9     | 655.3     | 675.0     | 695.2     | 716.1     |           |
| 55 Trash Removal                   | 82.9      | 100.0     | 78.0      | 100.0     | 100.0     | 105.0     | 108.2     | 111.4     | 114.7     |           |
| 56 Space Rental                    | 187.4     | 200.3     | 267.8     | 281.8     | 281.8     | 139.0     | 143.2     | 147.5     | 151.9     |           |
| 57 Other                           | 1,135.6   | 1,395.4   | 1,093.3   | 1,529.4   | 1,529.4   | 1,494.0   | 1,538.9   | 1,585.0   | 1,632.6   |           |
| 58                                 |           |           |           |           |           |           |           |           |           |           |
| 59 Other Services                  | 30,128.1  | 31,540.8  | 27,847.9  | 32,265.2  | 31,115.2  | 33,644.9  | 35,680.6  | 37,641.2  | 39,806.5  |           |
| 60 Charter Schools                 | 8,277.9   | 9,475.6   | 7,775.7   | 8,228.6   | 8,078.6   | 9,197.7   | 10,306.1  | 11,313.2  | 12,468.5  |           |
| 61 Tuition: Special Education      | 4,317.8   | 3,845.0   | 3,828.3   | 4,646.2   | 4,646.2   | 4,199.8   | 4,367.8   | 4,542.5   | 4,724.2   |           |
| 62 Tuition: CAT                    | 2,738.8   | 2,559.0   | 2,557.8   | 2,562.5   | 2,562.5   | 2,763.3   | 2,981.2   | 3,201.2   | 3,453.2   |           |
| 63 Tuition: Other Alt Ed Programs  | 294.1     | 188.0     | 144.3     | 303.0     | 303.0     | 293.0     | 307.7     | 323.0     | 339.2     |           |
| 64 Bussing: Public Schools         | 5,071.3   | 5,081.7   | 4,825.6   | 5,638.0   | 5,078.0   | 6,039.6   | 6,220.7   | 6,407.4   | 6,599.6   |           |
| 65 Bussing: Non-Public             | 4,116.7   | 4,452.5   | 3,727.9   | 4,445.8   | 4,005.8   | 4,949.8   | 5,098.3   | 5,251.2   | 5,408.8   |           |
| 66 Bussing: Special Ed             | 3,867.3   | 4,184.1   | 3,503.4   | 4,450.0   | 4,450.0   | 4,353.8   | 4,484.4   | 4,618.9   | 4,757.5   |           |
| 67 Bussing: Extracurricular        | 297.0     | 382.5     | 216.2     | 420.4     | 420.4     | 370.2     | 381.3     | 392.7     | 404.5     |           |
| 68 Insurance                       | 500.5     | 530.9     | 519.2     | 548.0     | 548.0     | 559.8     | 587.8     | 617.2     | 648.1     |           |
| 69 Telephone/Postage               | 374.8     | 452.0     | 495.9     | 474.5     | 474.5     | 502.8     | 517.8     | 533.4     | 549.4     |           |
| 71 Other                           | 272.0     | 389.6     | 253.5     | 548.1     | 548.1     | 415.1     | 427.5     | 440.4     | 453.6     |           |
| 72                                 |           |           |           |           |           |           |           |           |           |           |
| 73 Supplies                        | 5,889.2   | 6,366.0   | 5,209.7   | 7,875.4   | 7,975.5   | 7,296.2   | 8,725.7   | 9,045.9   | 9,378.0   |           |
| 74 Heating/ Motor Pool Fuel        | 756.0     | 734.0     | 568.2     | 810.0     | 810.0     | 810.0     | 834.3     | 859.3     | 885.1     |           |
| 75 Other Operations/Maint Supplies | 845.5     | 913.8     | 701.4     | 901.8     | 1,082.9   | 938.3     | 975.8     | 1,014.9   | 1,055.5   |           |
| 76 Educational                     | 2,046.1   | 2,308.0   | 2,024.9   | 3,049.9   | 2,511.1   | 2,812.6   | 2,925.1   | 3,042.1   | 3,163.8   |           |
| 77 Curriculum Proposals            | 1,062.3   | 1,101.8   | 777.0     | 1,244.2   | 1,244.2   | 871.0     | 2,051.6   | 2,113.2   | 2,176.6   |           |
| 78 Educational /Admin Software     | 1,082.5   | 1,140.9   | 1,115.4   | 1,706.7   | 2,164.5   | 1,722.9   | 1,791.8   | 1,863.4   | 1,938.0   |           |
| 79 Administration/Business         | 96.8      | 167.6     | 22.7      | 162.9     | 162.9     | 141.4     | 147.1     | 152.9     | 159.1     |           |
| 80                                 |           |           |           |           |           |           |           |           |           |           |
| 82 Other Objects                   | 403.7     | 476.7     | 337.3     | 558.6     | 558.6     | 499.3     | 514.3     | 529.7     | 545.6     |           |
| 83 Dues and Fees - Athletics       | 148.9     | 131.5     | 116.6     | 131.5     | 131.5     | 131.5     | 131.5     | 131.5     | 131.5     |           |
| 84                                 |           |           |           |           |           |           |           |           |           |           |
| 85 Property                        | 261.0     | 447.1     | 271.8     | 510.1     | 510.1     | 457.5     | 471.2     | 485.3     | 499.9     |           |
| 88 Other Equipment                 | 261.0     | 447.1     | 271.8     | 510.1     | 510.1     | 457.5     | 471.2     | 485.3     | 499.9     |           |
| 89                                 |           |           |           |           |           |           |           |           |           |           |
| 90 Debt Service                    | 25,571.8  | 26,500.5  | 26,541.7  | 27,235.2  | 25,453.2  | 28,505.0  | 28,306.6  | 27,731.6  | 27,850.1  |           |
| 91 Bond payments                   | 25,571.8  | 26,500.5  | 26,541.7  | 27,235.2  | 25,453.2  | 28,505.0  | 28,306.6  | 27,731.6  | 27,850.1  |           |
| 92                                 |           |           |           |           |           |           |           |           |           |           |
| 94 Reserve                         | 5,257.7   | 5,451.6   | 5,451.6   | 6,167.5   | 7,633.5   | 6,237.3   | 6,594.4   | 7,473.8   | 7,702.5   |           |
| 95 Budgetary Reserve               |           |           |           |           |           |           |           |           |           |           |
| 96 Transfer to other funds         | 5,257.7   | 5,451.6   | 5,451.6   | 6,167.5   | 7,633.5   | 6,237.3   | 6,594.4   | 7,473.8   | 7,702.5   |           |
| 97                                 |           |           |           |           |           |           |           |           |           |           |
| 98 TOTAL EXPENSE                   | 242,559.2 | 261,809.4 | 238,521.8 | 269,815.7 | 264,559.5 | 279,476.8 | 290,237.6 | 299,649.6 | 309,442.3 |           |

West Chester Area School District  
Revenue History and Forecast

|                                                                   | A | AE               | AF               | AG                | AH               | AI               | AJ               | AK               | AL               | AM               |
|-------------------------------------------------------------------|---|------------------|------------------|-------------------|------------------|------------------|------------------|------------------|------------------|------------------|
|                                                                   |   | Actual           | Budget           | Actual            | Budget           | Projected        | Estimated        | Estimated        | Estimated        | Estimated        |
|                                                                   |   | 2018-19          | 2019-20          | 2019-20           | 2020-21          | 2020-21          | 2021-22          | 2022-23          | 2023-24          | 2024-25          |
| <b>Local</b>                                                      |   | <b>206,641.9</b> | <b>208,113.5</b> | <b>211,001.1</b>  | <b>204,779.1</b> | <b>210,392.8</b> | <b>208,090.1</b> | <b>243,603.9</b> | <b>252,124.7</b> | <b>261,183.7</b> |
| Real Estate                                                       |   | 174,152.7        | 176,656.1        | 178,219.1         | 176,963.2        | 179,405.6        | 180,059.1        | 215,193.1        | 223,328.0        | 231,994.9        |
| Current                                                           |   | 173,060.7        | 175,469.9        | 177,235.0         | 176,138.5        | 177,945.6        | 179,110.2        | 214,244.1        | 222,379.0        | 231,046.0        |
| Interim                                                           |   | 1,092.0          | 1,186.2          | 984.1             | 824.7            | 1,460.0          | 948.9            | 948.9            | 948.9            | 948.9            |
| Earned Income                                                     |   | 21,510.4         | 21,766.9         | 21,583.6          | 19,590.3         | 21,890.3         | 19,884.1         | 20,182.4         | 20,485.1         | 20,792.4         |
| Real Estate Transfer                                              |   | 4,420.7          | 4,394.5          | 4,657.3           | 3,735.4          | 5,335.4          | 3,810.1          | 3,886.3          | 3,964.0          | 4,043.3          |
| Delinquent Taxes                                                  |   | 2,477.2          | 2,858.8          | 3,160.2           | 2,858.8          | 2,858.8          | 2,858.8          | 2,858.8          | 2,858.8          | 2,858.8          |
| Investment Earnings                                               |   | 2,657.0          | 1,000.0          | 2,179.0           | 500.0            | 200.0            | 357.5            | 362.9            | 368.3            | 373.8            |
| Gate Receipts                                                     |   | 162.8            | 131.5            | 161.9             | 131.5            | 131.5            | 131.5            | 131.5            | 131.5            | 131.5            |
| Other                                                             |   | 1,261.2          | 1,305.6          | 1,040.0           | 1,000.0          | 571.3            | 989.0            | 989.0            | 989.0            | 989.0            |
| <b>State</b>                                                      |   | <b>39,211.0</b>  | <b>41,514.4</b>  | <b>40,490.8</b>   | <b>40,297.6</b>  | <b>41,516.5</b>  | <b>42,366.5</b>  | <b>44,085.5</b>  | <b>44,976.7</b>  | <b>45,710.4</b>  |
| Student Subsidies                                                 |   | 19,913.9         | 20,348.6         | 20,142.0          | 18,677.7         | 19,835.3         | 19,429.0         | 20,142.1         | 20,228.4         | 20,166.1         |
| Basic Instruction                                                 |   | 8,421.6          | 8,421.9          | 8,810.2           | 8,421.9          | 8,810.2          | 8,421.9          | 8,421.9          | 8,421.9          | 8,421.9          |
| Special Education                                                 |   | 6,128.9          | 6,202.9          | 6,125.2           | 5,899.1          | 5,902.7          | 5,899.1          | 5,899.1          | 5,899.1          | 5,899.1          |
| Tuition Private Home Place't                                      |   | 231.1            | 290.0            | 173.8             | 290.0            | 290.0            | 290.0            | 290.0            | 290.0            | 290.0            |
| Transportation                                                    |   | 3,313.9          | 3,674.1          | 3,260.1           | 2,321.8          | 3,087.6          | 3,087.6          | 4,025.9          | 4,025.9          | 4,025.9          |
| Medical, Dental & Nurse                                           |   | 255.3            | 250.3            | 252.5             | 252.5            | 252.5            | 253.9            | 253.9            | 253.9            | 253.9            |
| Rent                                                              |   | 1,163.8          | 1,110.3          | 1,121.1           | 1,093.2          | 1,093.2          | 1,077.5          | 852.2            | 938.5            | 876.3            |
| Accountability/Ready to Learn Block Grants                        |   | 399.1            | 399.1            | 399.1             | 399.1            | 399.1            | 399.1            | 399.1            | 399.1            | 399.1            |
| Teacher Subsidies                                                 |   | 19,243.0         | 20,765.8         | 20,100.6          | 21,619.9         | 21,579.4         | 22,937.5         | 23,943.5         | 24,748.3         | 25,544.2         |
| Social Security                                                   |   | 3,415.4          | 3,790.4          | 3,497.6           | 3,924.7          | 3,917.4          | 4,122.4          | 4,233.1          | 4,325.4          | 4,416.1          |
| Retirement                                                        |   | 15,827.6         | 16,975.4         | 16,602.9          | 17,695.2         | 17,662.1         | 18,815.1         | 19,710.3         | 20,422.9         | 21,128.1         |
| Other                                                             |   | 54.2             | 400.1            | 248.3             | -                | 101.8            | -                | -                | -                | -                |
| <b>Federal</b>                                                    |   | <b>3,668.7</b>   | <b>2,967.0</b>   | <b>3,616.5</b>    | <b>3,411.3</b>   | <b>5,145.5</b>   | <b>3,538.1</b>   | <b>3,048.2</b>   | <b>3,048.2</b>   | <b>3,048.2</b>   |
| Title I                                                           |   | 704.5            | 704.5            | 598.8             | 598.8            | 574.7            | 574.7            | 587.3            | 587.3            | 587.3            |
| Title II                                                          |   | 207.9            | 260.3            | 267.5             | 236.9            | 246.4            | 246.4            | 246.4            | 246.4            | 246.4            |
| IDEA                                                              |   | 1,331.4          | 1,333.4          | 1,341.0           | 1,431.5          | 1,572.1          | 1,572.1          | 1,572.1          | 1,572.1          | 1,572.1          |
| MA Direct Services/Time Study                                     |   | 1,251.2          | 500.0            | 1,021.7           | 1,000.0          | 1,000.0          | 1,000.0          | 500.0            | 500.0            | 500.0            |
| Other                                                             |   | 173.8            | 168.9            | 387.6             | 144.1            | 144.9            | 144.9            | 142.4            | 142.4            | 142.4            |
| COVID Related Grants                                              |   | -                | -                | -                 | -                | 1,607.4          | -                | -                | -                | -                |
| <b>Local Taxes &amp; Subsidies</b>                                |   | <b>249,521.6</b> | <b>252,595.0</b> | <b>255,108.4</b>  | <b>248,488.0</b> | <b>257,054.8</b> | <b>253,994.7</b> | <b>290,737.6</b> | <b>300,149.6</b> | <b>309,942.3</b> |
| <b>Beginning Fund Balance</b>                                     |   | <b>31,906.4</b>  | <b>31,816.7</b>  | <b>38,868.8</b>   | <b>48,250.9</b>  | <b>55,455.5</b>  | <b>47,950.8</b>  | <b>22,468.6</b>  | <b>22,968.6</b>  | <b>23,468.6</b>  |
| FB Adjustment                                                     |   |                  |                  |                   |                  |                  |                  |                  |                  |                  |
| <b>Ending Fund Balance</b>                                        |   | <b>38,868.8</b>  | <b>22,602.2</b>  | <b>55,455.5</b>   | <b>26,923.3</b>  | <b>47,950.8</b>  | <b>22,468.6</b>  | <b>22,968.6</b>  | <b>23,468.6</b>  | <b>23,968.6</b>  |
| Designated/Committed Fund Balance for PSERS Increases (ending FB) |   | -                | -                | -                 | -                | -                | -                | -                | -                | -                |
| Designated/Committed Fund Balance for Health Care (ending FB)     |   | 4,159.9          | 4,159.9          | 4,159.9           | 4,159.9          | 4,159.9          | 4,159.9          | 4,159.9          | 4,159.9          | 4,159.9          |
| Designated/Committed Fund Balance for Future millage              |   | 13,945.5         | -                | 29,486.8          | -                | 20,982.1         | -                | -                | -                | -                |
| Designated/Committed Fund Balance for Alternative Education       |   | 1,000.0          | 676.0            | 1,000.0           | 1,000.0          | 1,000.0          | 1,000.0          | 1,000.0          | 1,000.0          | 1,000.0          |
| Designated/Committed Fund Balance for Enrollment Growth           |   | 2,500.0          | 2,000.0          | 3,500.0           | 4,500.0          | 4,500.0          | -                | -                | -                | -                |
| Designated/Committed Fund Balance for Athletic Fund               |   | 83.6             | 69.8             | 128.9             | 83.6             | 128.9            | 128.9            | 128.9            | 128.9            | 128.9            |
| <b>Beginning Unassigned Fund Balance</b>                          |   | <b>15,696.6</b>  | <b>15,196.6</b>  | <b>15,696.6</b>   | <b>15,696.6</b>  | <b>17,179.8</b>  | <b>17,179.8</b>  | <b>17,179.8</b>  | <b>17,679.8</b>  | <b>18,179.8</b>  |
| <b>Ending Unassigned Fund Balance</b>                             |   | <b>17,179.8</b>  | <b>15,696.6</b>  | <b>17,179.8</b>   | <b>17,179.8</b>  | <b>17,179.8</b>  | <b>17,179.8</b>  | <b>17,679.8</b>  | <b>18,179.8</b>  | <b>18,679.8</b>  |
| <b>Assumed use of FB</b>                                          |   | <b>(6,962.4)</b> | <b>9,214.4</b>   | <b>(16,586.7)</b> | <b>21,327.6</b>  | <b>7,504.7</b>   | <b>25,482.1</b>  | <b>(500.0)</b>   | <b>(500.0)</b>   | <b>(500.0)</b>   |

West Chester Area School District  
Forecast Millage Calculation

|    | A                                          | B | C | D | E              | F              | G | H              | I              | J              |
|----|--------------------------------------------|---|---|---|----------------|----------------|---|----------------|----------------|----------------|
| 1  |                                            |   |   |   |                |                |   |                |                |                |
| 2  |                                            |   |   |   | 2020-21        | 2021-22        |   | 2022-23        | 2023-24        | 2024-25        |
| 3  |                                            |   |   |   | Budget         | Budget         |   | Forecast       | Forecast       | Forecast       |
| 4  | Market Values                              |   |   |   |                |                |   |                |                |                |
| 5  | Chester County                             |   |   |   | 13,366,030     | 13,526,032     |   | 13,526,032     | 13,526,032     | 13,526,032     |
| 6  | Delaware County                            |   |   |   | 841,146        | 840,051        |   | 840,051        | 840,051        | 840,051        |
| 7  |                                            |   |   |   | 14,207,176     | 14,366,084     |   | 14,366,084     | 14,366,084     | 14,366,084     |
| 8  |                                            |   |   |   |                |                |   |                |                |                |
| 9  |                                            |   |   |   |                |                |   |                |                |                |
| 10 | Net amount to be raised from R/E taxes     |   |   |   | 176,014        | 179,110        |   | 214,244        | 222,379        | 231,046        |
| 11 | Gross tax to be levied                     |   |   |   | 182,398        | 185,606        |   | 222,015        | 230,445        | 239,426        |
| 12 |                                            |   |   |   |                |                |   |                |                |                |
| 13 | Equilization Between Counties              |   |   |   |                |                |   |                |                |                |
| 14 | Chester County %                           |   |   |   | 94.08%         | 94.15%         |   | 94.15%         | 94.15%         | 94.15%         |
| 15 | Delaware County %                          |   |   |   | 5.92%          | 5.85%          |   | 5.85%          | 5.85%          | 5.85%          |
| 16 |                                            |   |   |   |                |                |   |                |                |                |
| 17 | Chester Cnty Levy                          |   |   |   | 171,599        | 174,753        |   | 209,032        | 216,969        | 225,426        |
| 18 | Delaware Cnty Levy                         |   |   |   | 10,799         | 10,853         |   | 12,982         | 13,475         | 14,000         |
| 19 |                                            |   |   |   | 182,398        | 185,606        |   | 222,015        | 230,445        | 239,426        |
| 20 |                                            |   |   |   |                |                |   |                |                |                |
| 21 | Millage Calculation                        |   |   |   |                |                |   |                |                |                |
| 22 | Chester Cnty tax levy                      |   |   |   | 171,599        | 174,753        |   | 209,032        | 216,969        | 225,426        |
| 23 | Chester Cnty assessed value                |   |   |   | 7,921,563      | 7,921,563      |   | 7,961,563      | 8,001,563      | 8,041,563      |
| 24 |                                            |   |   |   |                |                |   |                |                |                |
| 25 | <b>Chester County Millage</b>              |   |   |   | <b>21.6622</b> | <b>22.0604</b> |   | <b>26.2552</b> | <b>27.1158</b> | <b>28.0325</b> |
| 26 | <b>Previous Year Millage</b>               |   |   |   | <u>21.6622</u> | <u>21.6622</u> |   | <u>22.0604</u> | <u>26.2552</u> | <u>27.1158</u> |
| 27 |                                            |   |   |   |                |                |   |                |                |                |
| 28 | <b>Chester Cnty Mill Increase</b>          |   |   |   | <b>0.00</b>    | <b>0.40</b>    |   | <b>4.19</b>    | <b>0.86</b>    | <b>0.92</b>    |
| 29 | <b>% increase</b>                          |   |   |   | <b>0.0%</b>    | <b>1.8%</b>    |   | <b>19.0%</b>   | <b>3.3%</b>    | <b>3.4%</b>    |
| 30 | Delaware Cnty Tax levy                     |   |   |   | 10,799         | 10,853         |   | 12,982         | 13,475         | 14,000         |
| 31 | Delaware Cnty Assessed Value               |   |   |   | 648,096        | 648,596        |   | 649,096        | 649,596        | 650,096        |
| 32 |                                            |   |   |   |                |                |   |                |                |                |
| 33 | <b>Delaware County Millage</b>             |   |   |   | <b>16.6626</b> | <b>16.7334</b> |   | <b>20.0004</b> | <b>20.7438</b> | <b>21.5357</b> |
| 34 | <b>Previous Yr Millage</b>                 |   |   |   | <u>16.2597</u> | <u>16.6626</u> |   | <u>16.7334</u> | <u>20.0004</u> | <u>20.7438</u> |
| 35 |                                            |   |   |   |                |                |   |                |                |                |
| 36 | <b>Delaware Cnty Mill Increase</b>         |   |   |   | <b>0.40</b>    | <b>0.07</b>    |   | <b>3.27</b>    | <b>0.74</b>    | <b>0.79</b>    |
| 37 | <b>% increase</b>                          |   |   |   | <b>2.5%</b>    | <b>0.4%</b>    |   | <b>19.5%</b>   | <b>3.7%</b>    | <b>3.8%</b>    |
| 38 |                                            |   |   |   |                |                |   |                |                |                |
| 39 | <b>Multi County Millage re-balancing</b>   |   |   |   |                |                |   |                |                |                |
| 40 | Chester Cty Levy Rebalanced                |   |   |   | 171,732        |                |   |                |                |                |
| 41 | Delaware Cty Levy Rebalanced               |   |   |   | 10,666         |                |   |                |                |                |
| 42 |                                            |   |   |   | 182,397        |                |   |                |                |                |
| 43 |                                            |   |   |   |                |                |   |                |                |                |
| 44 | <b>Chester County Millage</b>              |   |   |   | <b>21.6622</b> | <b>22.0604</b> |   |                |                |                |
| 45 | <b>Chester County Millage Re-balanced</b>  |   |   |   | <b>21.6790</b> |                |   |                |                |                |
| 46 | <b>Chester Cnty Mill Increase</b>          |   |   |   |                | <b>0.40</b>    |   |                |                |                |
| 47 | <b>% increase</b>                          |   |   |   |                | <b>1.76%</b>   |   |                |                |                |
| 48 | <b>Act 1 Millage</b>                       |   |   |   |                | <b>22.0604</b> |   |                |                |                |
| 49 | <b>Millage from exceptions</b>             |   |   |   |                | -              |   |                |                |                |
| 50 |                                            |   |   |   |                |                |   |                |                |                |
| 51 |                                            |   |   |   |                |                |   |                |                |                |
| 52 | <b>Delaware County Millage</b>             |   |   |   | <b>16.6626</b> | <b>16.7334</b> |   |                |                |                |
| 53 | <b>Delaware County Millage Re-balanced</b> |   |   |   | <b>16.4568</b> |                |   |                |                |                |
| 54 | <b>Delaware Cnty Mill Increase</b>         |   |   |   |                | <b>0.28</b>    |   |                |                |                |
| 55 | <b>% increase</b>                          |   |   |   |                | <b>1.68%</b>   |   |                |                |                |
| 56 | <b>Act 1 Millage</b>                       |   |   |   |                | <b>16.7334</b> |   |                |                |                |
| 57 | <b>Millage from exceptions</b>             |   |   |   |                | -              |   |                |                |                |

# West Chester Area School District Analysis and Forecast of Taxable Real Estate

| CHESTER COUNTY  |             |               |                | DELAWARE COUNTY |           |               |                |
|-----------------|-------------|---------------|----------------|-----------------|-----------|---------------|----------------|
|                 | MILL VAL    | +/-<br>AMOUNT | +/-<br>PERCENT |                 | MILL VAL  | +/-<br>AMOUNT | +/-<br>PERCENT |
| 2010-11         | \$7,629,110 | (\$32,300)    | -0.4%          | \$637,594       | (\$8,839) | -1.4%         |                |
| 2011-12         | \$7,623,696 | (\$5,414)     | -0.1%          | \$636,866       | (\$729)   | -0.1%         |                |
| 2012-13         | \$7,631,886 | \$8,190       | 0.1%           | \$637,926       | \$1,061   | 0.2%          |                |
| 2013-14         | \$7,633,607 | \$1,721       | 0.0%           | \$637,639       | (\$287)   | 0.0%          |                |
| 2014-15         | \$7,646,298 | \$12,691      | 0.2%           | \$642,425       | \$4,786   | 0.7%          |                |
| 2015-16         | \$7,698,441 | \$52,143      | 0.7%           | \$647,335       | \$4,910   | 0.8%          |                |
| 2016-17         | \$7,728,556 | \$30,115      | 0.4%           | \$647,399       | \$64      | 0.0%          |                |
| 2017-18         | \$7,823,487 | \$94,931      | 1.2%           | \$647,287       | (\$112)   | 0.0%          |                |
| 2018-19         | \$7,842,035 | \$113,480     | 1.4%           | 648,116         | \$717     | 0.1%          |                |
| 2019-20         | \$7,921,563 | \$98,076      | 1.2%           | 648,096         | \$809     | 0.1%          |                |
| 10 YEAR AVERAGE |             | \$37,363      | 0.5%           |                 | \$238     | 0.0%          |                |
| 5 YEAR AVERAGE  |             | \$77,749      | 1.0%           |                 | \$1,278   | 0.2%          |                |
| 3 YEAR AVERAGE  |             | \$102,162     | 1.3%           |                 | \$471     | 0.1%          |                |

| CHESTER COUNTY     |                  |               |                | DELAWARE COUNTY    |                  |               |                |
|--------------------|------------------|---------------|----------------|--------------------|------------------|---------------|----------------|
|                    | MILL VAL         | +/-<br>AMOUNT | +/-<br>PERCENT |                    | MILL VAL         | +/-<br>AMOUNT | +/-<br>PERCENT |
| <b>COMMERCIAL</b>  |                  |               |                | <b>COMMERCIAL</b>  |                  |               |                |
| 2015-16            | 1,513,147        | 1,498         | 0.10%          | 2015-16            | 8,533            | -             | 0.00%          |
| 2016-17            | 1,528,020        | 14,873        | 0.97%          | 2016-17            | 8,533            | -             | 0.00%          |
| 2017-18            | 1,539,233        | 11,213        | 0.73%          | 2017-18            | 8,009            | (\$25)        | -6.55%         |
| 2018-19            | 1,531,640        | (7,593)       | -0.50%         | 2018-19            | 8,009            | -             | 0.00%          |
| 2019-20            | 1,565,346        | 33,706        | 2.15%          | 2019-20            | 8,009            | -             | 0.00%          |
| 2020-21            | 1,565,346        | -             | 0.00%          | 2020-21            | 8,009            | -             | 0.00%          |
| 2021-22            | 1,565,346        | -             | 0.00%          | 2021-22            | 8,009            | -             | 0.00%          |
| 2022-23            | 1,595,346        | 30,000        | 1.88%          | 2022-23            | 8,009            | -             | 0.00%          |
| 2023-24            | 1,625,346        | 30,000        | 1.85%          | 2023-24            | 8,009            | -             | 0.00%          |
| 2024-25            | 1,655,346        | 30,000        | 1.81%          | 2024-25            | 8,009            | -             | 0.00%          |
|                    | Average increase |               | 0.79%          |                    | Average increase |               | -0.60%         |
| <b>RESIDENTIAL</b> |                  |               |                | <b>RESIDENTIAL</b> |                  |               |                |
| 2015-16            | 6,137,752        | 52,423        | 0.85%          | 2015-16            | 638,801          | 4,910         | 0.77%          |
| 2016-17            | 6,155,529        | 17,777        | 0.29%          | 2016-17            | 638,866          | 64            | 0.01%          |
| 2017-18            | 6,236,907        | 81,378        | 1.30%          | 2017-18            | 639,278          | 413           | 0.06%          |
| 2018-19            | 6,263,481        | 26,574        | 0.42%          | 2018-19            | 640,107          | 829           | 0.13%          |
| 2019-20            | 6,308,846        | 45,366        | 0.72%          | 2019-20            | 640,087          | (20)          | 0.00%          |
| 2020-21            | 6,308,846        | -             | 0.00%          | 2020-21            | 640,087          | -             | 0.00%          |
| 2021-22            | 6,308,846        | -             | 0.00%          | 2021-22            | 640,587          | 500           | 0.08%          |
| 2022-23            | 6,318,846        | 10,000        | 0.16%          | 2022-23            | 641,087          | 500           | 0.08%          |
| 2023-24            | 6,328,846        | 10,000        | 0.16%          | 2023-24            | 641,587          | 500           | 0.08%          |
| 2024-25            | 6,338,846        | 10,000        | 0.16%          | 2024-25            | 642,087          | 500           | 0.08%          |
|                    | Average increase |               | 0.40%          |                    | Average increase |               | 0.19%          |
| <b>OTHER</b>       |                  |               |                | <b>OTHER</b>       |                  |               |                |
| 2015-16            | 47,541           | (1,778)       | -3.74%         | 2015-16            | -                | -             | 0.00%          |
| 2016-17            | 45,006           | (2,535)       | -5.63%         | 2016-17            | -                | -             | 0.00%          |
| 2017-18            | 47,347           | 2,341         | 4.94%          | 2017-18            | -                | -             | 0.00%          |
| 2018-19            | 46,915           | (432)         | -0.92%         | 2018-19            | -                | -             | 0.00%          |
| 2019-20            | 47,371           | 456           | 0.96%          | 2019-20            | -                | -             | 0.00%          |
| 2020-21            | 47,371           | -             | 0.00%          | 2020-21            | -                | -             | 0.00%          |
| 2021-22            | 47,371           | -             | 0.00%          | 2021-22            | -                | -             | 0.00%          |
| 2022-23            | 47,371           | -             | 0.00%          | 2022-23            | -                | -             | 0.00%          |
| 2023-24            | 47,371           | -             | 0.00%          | 2023-24            | -                | -             | 0.00%          |
| 2024-25            | 47,371           | -             | 0.00%          | 2024-25            | -                | -             | 0.00%          |
|                    | Average increase |               | -0.66%         |                    | Average increase |               | 0.00%          |
| <b>TOTAL</b>       |                  |               |                | <b>TOTAL</b>       |                  |               |                |
| 2015-16            | 7,698,441        | 52,143        | 0.68%          | 2015-16            | 647,335          | 4,910         | 0.76%          |
| 2016-17            | 7,728,556        | 30,115        | 0.39%          | 2016-17            | 647,399          | 64            | 0.01%          |
| 2017-18            | 7,823,487        | 94,931        | 1.21%          | 2017-18            | 647,287          | (112)         | -0.02%         |
| 2018-19            | 7,842,035        | 18,548        | 0.24%          | 2018-19            | 648,116          | 829           | 0.13%          |
| 2019-20            | 7,921,563        | 79,528        | 1.00%          | 2019-20            | 648,096          | (20)          | 0.00%          |
| 2020-21            | 7,921,563        | -             | 0.00%          | 2020-21            | 648,096          | -             | 0.00%          |
| 2021-22            | 7,921,563        | -             | 0.00%          | 2021-22            | 648,596          | 500           | 0.08%          |
| 2022-23            | 7,961,563        | 40,000        | 0.50%          | 2022-23            | 649,096          | 500           | 0.08%          |
| 2023-24            | 8,001,563        | 40,000        | 0.50%          | 2023-24            | 649,596          | 500           | 0.08%          |
| 2024-25            | 8,041,563        | 40,000        | 0.50%          | 2024-25            | 650,096          | 500           | 0.08%          |
|                    | Average increase |               | 0.47%          |                    | Average increase |               | 0.18%          |



West Chester Area School District  
 Budget Forecast Model  
 2020-21 Projection Changes  
 May 2021

| <u>Expenses</u>                |                     |
|--------------------------------|---------------------|
| Salaries                       | \$ (400,000)        |
| Benefits- RX                   | \$ (375,000)        |
| PPA Carryover                  | \$ (139,439)        |
| Professional Fees - Legal Fees | \$ 30,000           |
| Total Expenses                 | <u>\$ (884,439)</u> |

| <u>Revenues</u>     |                   |
|---------------------|-------------------|
| Current Real Estate | \$ 300,000        |
| Earned Income Tax   | \$ 500,000        |
| Federal Revenue     | \$ (13,783)       |
| Total Revenues      | <u>\$ 786,217</u> |

| <u>Fund Balance Analysis</u>                                      |                     |
|-------------------------------------------------------------------|---------------------|
| Increase in Fund Balance Designation for Future Millage Increases | \$ 1,670,656        |
| Increase (Decrease) in Ending Fund Balance 6/30/21                | <u>\$ 1,670,656</u> |

West Chester Area School District  
 Budget Forecast Model  
 2021-22 Projection Changes  
 May 2021

| <u>Expenses</u>                |                     |
|--------------------------------|---------------------|
| Salaries                       | \$ (194,466)        |
| Benefits- SS&PSERS             | \$ (70,064)         |
| Benefits- Health Benefits      | \$ (54,876)         |
| PPA Carryover                  | \$ 139,439          |
| Professional Fees - Legal Fees | \$ 30,000           |
| Total Expenses                 | <u>\$ (149,967)</u> |

| <u>Revenues</u>           |                    |
|---------------------------|--------------------|
| State Subsidies- SS&PSERS | \$ (35,033)        |
| Federal Revenue           | \$ (10,110)        |
| Total Revenues            | <u>\$ (45,143)</u> |

| <u>Budget Gap</u>    |              |
|----------------------|--------------|
| Change in Budget Gap | \$ (104,824) |

| <u>Fund Balance Analysis</u>                                      |                |
|-------------------------------------------------------------------|----------------|
| Increase in Fund Balance Designation for Future Millage Increases | \$ 1,670,656   |
| 2021-22 Use of Designation for Future Millage Increases           | \$ (1,670,656) |
| Increase (Decrease) in Ending Fund Balance 6/30/21                | <u>\$ -</u>    |

West Chester Area School District  
 Budget Forecast Model  
 2020-21 Projection Changes  
 April 2021

| <u>Expenses</u>       |                       |
|-----------------------|-----------------------|
| Employee Benefits     | \$ (1,000,000)        |
| Prof & Tech Svcs      | \$ (600,000)          |
| <b>Total Expenses</b> | <b>\$ (1,600,000)</b> |

| <u>Revenues</u>       |                   |
|-----------------------|-------------------|
| Current Real Estate   | \$ 300,000        |
| Earned Income Tax     | \$ 300,000        |
| Transfer Tax          | \$ 300,000        |
| <b>Total Revenues</b> | <b>\$ 900,000</b> |

| <u>Fund Balance Analysis</u>                                      |                     |
|-------------------------------------------------------------------|---------------------|
| Increase in Fund Balance Designation for Future Millage Increases | \$ 2,500,000        |
| <b>Increase (Decrease) in Ending Fund Balance 6/30/21</b>         | <b>\$ 2,500,000</b> |

West Chester Area School District  
 Budget Forecast Model  
 2021-22 Projection Changes  
 April 2021

| <u>Expenses</u>        |    |           |
|------------------------|----|-----------|
| Salaries:              |    |           |
| Admin                  | \$ | (11,823)  |
| Non Barg               | \$ | (89,256)  |
| Subject Chair Payments | \$ | 114,448   |
| Benefits               | \$ | (13,369)  |
| Debt Service           | \$ | 1,036,780 |
| Total Expenses         | \$ | 1,036,780 |

| <u>Revenues</u> |    |   |
|-----------------|----|---|
| Total Revenues  | \$ | - |

| <u>Budget Gap</u>    |    |           |
|----------------------|----|-----------|
| Change in Budget Gap | \$ | 1,036,780 |

| <u>Fund Balance Analysis</u>                                      |    |             |
|-------------------------------------------------------------------|----|-------------|
| Increase in Fund Balance Designation for Future Millage Increases | \$ | 2,500,000   |
| 2021-22 Use of Designation for Future Millage Increases           | \$ | (2,500,000) |
| Increase (Decrease) in Ending Fund Balance 6/30/21                | \$ | -           |

West Chester Area School District  
 Budget Forecast Model  
 2020-21 Projection Changes  
 March 2021

| <u>Expenses</u>        |                |
|------------------------|----------------|
| Transportation Expense | \$ (1,000,000) |
| Total Expenses         | \$ (1,000,000) |

| <u>Revenues</u>        |              |
|------------------------|--------------|
| Interim Real Estate    | \$ 635,281   |
| Earned Income Tax      | \$ 200,000   |
| Transfer Tax           | \$ 250,000   |
| Investment Earnings    | \$ (150,000) |
| Transportation Subsidy | \$ 765,767   |
| Total Revenues         | \$ 1,701,048 |

| <u>Fund Balance Analysis</u>                                      |              |
|-------------------------------------------------------------------|--------------|
| Increase in Fund Balance Designation for Future Millage Increases | \$ 2,701,048 |
| Increase (Decrease) in Ending Fund Balance 6/30/21                | \$ 2,701,048 |

West Chester Area School District  
 Budget Forecast Model  
 2021-22 Projection Changes  
 March 2021

| <u>Expenses</u>         |                     |
|-------------------------|---------------------|
| Salaries                | \$ (383,754)        |
| Benefits - SS&PSERS     | \$ (163,479)        |
| Benefits- Healthcare    | \$ (147,743)        |
| Transportation Expenses | \$ (35,000)         |
| Total Expenses          | <u>\$ (729,976)</u> |

| <u>Revenues</u>        |                     |
|------------------------|---------------------|
| Investment Earnings    | \$ (150,000)        |
| Transportation Subsidy | \$ (172,506)        |
| Subsidies - SS&PSERS   | \$ (81,740)         |
| Total Revenues         | <u>\$ (404,246)</u> |

| <u>Budget Gap</u>    |              |
|----------------------|--------------|
| Change in Budget Gap | \$ (325,730) |

| <u>Fund Balance Analysis</u>                                      |                |
|-------------------------------------------------------------------|----------------|
| Increase in Fund Balance Designation for Future Millage Increases | \$ 2,701,048   |
| 2021-22 Use of Designation for Future Millage Increases           | \$ (2,701,048) |
| Increase (Decrease) in Ending Fund Balance 6/30/21                | <u>\$ -</u>    |

West Chester Area School District  
 Budget Forecast Model  
 2020-21 Projection Changes  
 February 2021

| <u>Expenses</u>       |                   |
|-----------------------|-------------------|
| Contracted Special Ed | \$ (250,000)      |
| Alt Ed- IU            | \$ 400,000        |
| Alt Ed- APT           | \$ (600,000)      |
| Charter Schools       | \$ (150,000)      |
| CCIU Federal Grant:   |                   |
| Salaries              | \$ 143,894        |
| Benefits              | \$ 60,596         |
| Supplies              | \$ 663,428        |
| <b>Total Expenses</b> | <b>\$ 267,918</b> |

| <u>Revenues</u>       |                     |
|-----------------------|---------------------|
| Current Real Estate   | \$ 1,000,000        |
| Transfer Tax          | \$ 350,000          |
| Interest Income       | \$ (150,000)        |
| Other Local Revenue   | \$ (141,254)        |
| State Rental Subsidy  | \$ 66,029           |
| CCIU Federal Grant    | \$ 867,918          |
| <b>Total Revenues</b> | <b>\$ 1,992,693</b> |

| <u>Fund Balance Analysis</u>                                      |                     |
|-------------------------------------------------------------------|---------------------|
| Increase in Fund Balance Designation for Future Millage Increases | \$ 1,724,775        |
| <b>Increase (Decrease) in Ending Fund Balance 6/30/21</b>         | <b>\$ 1,724,775</b> |

West Chester Area School District  
 Budget Forecast Model  
 2021-22 Projection Changes  
 February 2021

| <u>Expenses</u> |              |
|-----------------|--------------|
| Charter Schools | \$ (400,000) |
| Total Expenses  | \$ (400,000) |

| <u>Revenues</u> |      |
|-----------------|------|
| Total Revenues  | \$ - |

| <u>Budget Gap</u>    |              |
|----------------------|--------------|
| Change in Budget Gap | \$ (400,000) |

| <u>Fund Balance Analysis</u>                                      |                |
|-------------------------------------------------------------------|----------------|
| Increase in Fund Balance Designation for Future Millage Increases | \$ 1,724,775   |
| 2021-22 Use of Designation for Future Millage Increases           | \$ (1,724,775) |
| Increase (Decrease) in Ending Fund Balance 6/30/21                | \$ -           |



West Chester Area School District  
 Budget Forecast Model  
 2020-21 Projection Changes  
 January 2021

| <u>Expenses</u>     |              |
|---------------------|--------------|
| Salaries- Aides     | \$ (150,000) |
| Salaries- Custodial | \$ (250,000) |
| Total Expenses      | \$ (400,000) |

| <u>Revenues</u>     |            |
|---------------------|------------|
| Current Real Estate | \$ 207,142 |
| Earned Income Tax   | \$ 300,000 |
| Transfer Tax        | \$ 300,000 |
| IDEA Revenue        | \$ 140,551 |
| Total Revenues      | \$ 947,693 |

| <u>Fund Balance Analysis</u>                                      |              |
|-------------------------------------------------------------------|--------------|
| Increase in Fund Balance Designation for Future Millage Increases | \$ 1,347,693 |
| Increase (Decrease) in Ending Fund Balance 6/30/21                | \$ 1,347,693 |

West Chester Area School District  
 Budget Forecast Model  
 2021-22 Projection Changes  
 January 2021

| <u>Expenses</u>         |              |
|-------------------------|--------------|
| Transfer to Other Funds | \$ (146,924) |
| Total Expenses          | \$ (146,924) |

| <u>Revenues</u> |      |
|-----------------|------|
| Total Revenues  | \$ - |

| <u>Budget Gap</u>    |              |
|----------------------|--------------|
| Change in Budget Gap | \$ (146,924) |

| <u>Fund Balance Analysis</u>                                      |                |
|-------------------------------------------------------------------|----------------|
| Increase in Fund Balance Designation for Future Millage Increases | \$ 1,347,693   |
| 2021-22 Use of Designation for Future Millage Increases           | \$ (1,347,693) |
| Increase (Decrease) in Ending Fund Balance 6/30/21                | \$ -           |

West Chester Area School District  
 Budget Forecast Model  
 2020-21 Projection Changes  
 December 2020

| <u>Expenses</u>          |                     |
|--------------------------|---------------------|
| Professional & Tech Svcs | \$ (300,000)        |
| Variable Rate Debt       | \$ (50,000)         |
| <b>Total Expenses</b>    | <b>\$ (350,000)</b> |

| <u>Revenues</u>       |                   |
|-----------------------|-------------------|
| Earned Income Tax     | \$ 500,000        |
| Transfer Tax          | \$ 150,000        |
| <b>Total Revenues</b> | <b>\$ 650,000</b> |

| <u>Fund Balance Analysis</u>                                      |                     |
|-------------------------------------------------------------------|---------------------|
| Increase in Fund Balance Designation for Future Millage Increases | \$ 1,000,000        |
| <b>Increase (Decrease) in Ending Fund Balance 6/30/21</b>         | <b>\$ 1,000,000</b> |

West Chester Area School District  
 Budget Forecast Model  
 2021-22 Projection Changes  
 December 2020

| <u>Expenses</u>                            |                       |
|--------------------------------------------|-----------------------|
| Changes Resulting From Budget Submissions: |                       |
| Salaries                                   | \$ 131,320            |
| Benefits- SS & PSERS                       | \$ (143,553)          |
| Prof & Tech Svcs                           | \$ (850,365)          |
| Purchased Prop. Svcs                       | \$ (43,462)           |
| Other Svcs                                 | \$ (595,500)          |
| Supplies                                   | \$ (1,066,635)        |
| Other Objects                              | \$ (43,870)           |
| Property                                   | \$ (56,661)           |
| <b>Total Expenses</b>                      | <b>\$ (2,668,726)</b> |

| <u>Revenues</u>                                                            |                     |
|----------------------------------------------------------------------------|---------------------|
| Current Real Estate- Reduction in Assessed Values Based on Pending Appeals | \$ (861,911)        |
| Changes Resulting From Budget Submissions:                                 |                     |
| Local Revenues                                                             | \$ (11,000)         |
| State Revenues                                                             | \$ (70,391)         |
| Federal Revenues                                                           | \$ 136,878          |
| <b>Total Revenues</b>                                                      | <b>\$ (806,424)</b> |

| <u>Budget Gap</u>    |                |
|----------------------|----------------|
| Change in Budget Gap | \$ (1,862,302) |

| <u>Fund Balance Analysis</u>                                      |                |
|-------------------------------------------------------------------|----------------|
| Increase in Fund Balance Designation for Future Millage Increases | \$ 1,000,000   |
| 2021-22 Use of Designation for Future Millage Increases           | \$ (1,000,000) |
| <b>Increase (Decrease) in Ending Fund Balance 6/30/21</b>         | <b>\$ -</b>    |

West Chester Area School District  
 Budget Forecast Model  
 2020-21 Projection Changes  
 November 2020

| <u>Expenses</u>          |                     |
|--------------------------|---------------------|
| Professional & Tech Svcs | \$ (500,000)        |
| Variable Rate Debt       | \$ (50,000)         |
| <b>Total Expenses</b>    | <b>\$ (550,000)</b> |

| <u>Revenues</u>       |                   |
|-----------------------|-------------------|
| Earned Income Tax     | \$ 500,000        |
| Transfer Tax          | \$ 250,000        |
| Other Local Revenue   | \$ (287,478)      |
| Basic Ed Funding      | \$ 388,331        |
| Special Ed Funding    | \$ 3,561          |
| <b>Total Revenues</b> | <b>\$ 854,414</b> |

| <u>Fund Balance Analysis</u>                                      |                     |
|-------------------------------------------------------------------|---------------------|
| Increase in Fund Balance Designation for Future Millage Increases | \$ 1,404,414        |
| <b>Increase (Decrease) in Ending Fund Balance 6/30/21</b>         | <b>\$ 1,404,414</b> |

West Chester Area School District  
 Budget Forecast Model  
 2021-22 Projection Changes  
 November 2020

| <u>Expenses</u>             |                       |
|-----------------------------|-----------------------|
| Salaries- Staffing Cost Out | \$ (147,419)          |
| Salaries- Headcount Changes | \$ 654,712            |
| Benefits                    | \$ (755,229)          |
| Contracted Services         | \$ (960,929)          |
| Tuition- Charter Schools    | \$ (750,000)          |
| Tuition- CAT                | \$ (201,429)          |
| Total Expenses              | <u>\$ (2,160,294)</u> |

| <u>Revenues</u>           |                   |
|---------------------------|-------------------|
| State Subsidy- SS & PSERS | \$ 99,865         |
| MA Revenue                | \$ 500,000        |
| Total Revenues            | <u>\$ 599,865</u> |

| <u>Budget Gap</u>    |                |
|----------------------|----------------|
| Change in Budget Gap | \$ (2,760,159) |

| <u>Fund Balance Analysis</u>                                      |                |
|-------------------------------------------------------------------|----------------|
| Increase in Fund Balance Designation for Future Millage Increases | \$ 1,404,414   |
| 2021-22 Use of Designation for Future Millage Increases           | \$ (1,404,414) |
| Increase (Decrease) in Ending Fund Balance 6/30/21                | <u>\$ -</u>    |

West Chester Area School District  
 Budget Forecast Model  
 2020-21 Projection Changes  
 October 2020

| <u>Expenses</u>                            |                |
|--------------------------------------------|----------------|
| Change in Average Teacher Salary           |                |
| Budgeted teacher salary                    | \$ 74,851      |
| Actual teacher salary                      | \$ 73,927      |
| Decreased avg. teacher salary              | \$ (925)       |
| Number of teachers                         | 980.40         |
| Increase in teacher attrition              | \$ (906,598)   |
| Benefits- SS & PSERS                       | \$ (382,222)   |
| Staffing Changes                           |                |
| Admin- 2 FTE                               | \$ 141,583     |
| Teacher- 7.75 FTE                          | \$ 572,931     |
| Benefits- SS & PSERS                       | \$ 301,238     |
| Supplies- Carryover forfeiture Buildings   | \$ (712,162)   |
| Supplies- Carryover forfeiture Departments | \$ (343,669)   |
| Supplies- PPA Adj.                         | \$ (35,942)    |
| Debt Service                               | \$ (150,000)   |
| Total Expenses                             | \$ (1,514,841) |

| <u>Revenues</u>           |             |
|---------------------------|-------------|
| State Subsidy- SS & PSERS | \$ (40,492) |
| Total Revenues            | \$ (40,492) |

| <u>Fund Balance Analysis</u>                                                |              |
|-----------------------------------------------------------------------------|--------------|
| Decrease in Beginning Fund Balance Designation for Future Millage Increases | \$ (71,585)  |
| Increase in Fund Balance Designation for Future Millage Increases           | \$ 1,474,349 |
| Increase (Decrease) in Ending Fund Balance 6/30/21                          | \$ 1,402,764 |

West Chester Area School District  
 Budget Forecast Model  
 2021-22 Projection Changes  
 October 2020

| <u>Expenses</u>       |           |                |
|-----------------------|-----------|----------------|
| Salaries- Admin       | \$        | 213,000        |
| Benefits- SS & PSERS  | \$        | 89,801         |
| <b>Total Expenses</b> | <b>\$</b> | <b>302,801</b> |

| <u>Revenues</u>                                 |           |                |
|-------------------------------------------------|-----------|----------------|
| Current Real Estate- Effect of Act 1 % Increase | \$        | 707,793        |
| State Subsidy- SS & PSERS                       | \$        | 44,900         |
| <b>Total Revenues</b>                           | <b>\$</b> | <b>752,693</b> |

| <u>Budget Gap</u>    |    |           |
|----------------------|----|-----------|
| Change in Budget Gap | \$ | (449,892) |

| <u>Fund Balance Analysis</u>                                                |           |             |
|-----------------------------------------------------------------------------|-----------|-------------|
| Increase in Beginning Fund Balance Designation for Future Millage Increases | \$        | 1,402,764   |
| 2021-22 Use of Designation for Future Millage Increases                     | \$        | (1,402,764) |
| <b>Increase (Decrease) in Ending Fund Balance 6/30/21</b>                   | <b>\$</b> | <b>-</b>    |



West Chester Area School District  
 Budget Forecast Model  
 2019-20 Projection Changes  
 October 2020

| <u>Expenses</u>       |                  |
|-----------------------|------------------|
| Salaries              | \$ (90,540)      |
| Prof. & Tech Services | \$ 143,619       |
| Supplies              | \$ 18,506        |
| <b>Total Expenses</b> | <b>\$ 71,585</b> |

| <u>Revenues</u>       |             |
|-----------------------|-------------|
| <b>Total Revenues</b> | <b>\$ -</b> |

| <u>Fund Balance Analysis</u>                                      |                    |
|-------------------------------------------------------------------|--------------------|
| Decrease in Fund Balance Designation for Future Millage Increases | \$ (71,585)        |
| <b>Increase (Decrease) in Ending Fund Balance 6/30/20</b>         | <b>\$ (71,585)</b> |

West Chester Area School District  
 Budget Forecast Model  
 2020-21 Projection Changes  
 September 2020

| <u>Expenses</u>                 |            |
|---------------------------------|------------|
| CARES Grant Expenses:           |            |
| Salaries                        | \$ 50,295  |
| Benefits                        | \$ 21,205  |
| Supplies                        | \$ 136,919 |
| GEER Special Ed Grant Expenses: |            |
| Prof & Tech Svcs                | \$ 101,799 |
| PCCD Federal Grant:             |            |
| Supplies                        | \$ 531,013 |
| Total Expenses                  | \$ 841,231 |

| <u>Revenues</u>       |            |
|-----------------------|------------|
| State Revenue:        |            |
| CARES Grant           | \$ 208,419 |
| GEER Special Ed Grant | \$ 101,799 |
| Federal Revenue:      |            |
| PCCD Federal Grant    | \$ 531,013 |
| Total Revenues        | \$ 841,231 |

| <u>Fund Balance Analysis</u>                                                |             |
|-----------------------------------------------------------------------------|-------------|
| Decrease in Beginning Fund Balance Designation for Future Millage Increases | \$ (23,033) |
| Increase (Decrease) in Ending Fund Balance 6/30/21                          | \$ (23,033) |

West Chester Area School District  
 Budget Forecast Model  
 2019-20 Projection Changes  
 September 2020

| <u>Expenses</u>       |                  |
|-----------------------|------------------|
| Salaries              | \$ 25,550        |
| Benefits              | \$ 24,457        |
| Prof. & Tech Services | \$ 62,670        |
| Other Services        | \$ (45,566)      |
| Supplies              | \$ (12,619)      |
| Other Objects         | \$ (403)         |
| Property              | \$ (3,687)       |
| <b>Total Expenses</b> | <b>\$ 50,402</b> |

| <u>Revenues</u>       |                  |
|-----------------------|------------------|
| Local Revenue         | \$ (403)         |
| Federal Revenue       | \$ 27,772        |
| <b>Total Revenues</b> | <b>\$ 27,369</b> |

| <u>Fund Balance Analysis</u>                                      |                    |
|-------------------------------------------------------------------|--------------------|
| Decrease in Fund Balance Designation for Future Millage Increases | \$ (23,033)        |
| <b>Increase (Decrease) in Ending Fund Balance 6/30/20</b>         | <b>\$ (23,033)</b> |

West Chester Area School District  
 Budget Forecast Model  
 2020-21 Projection Changes  
 August 2020

| <u>Expenses</u>             |           |                 |
|-----------------------------|-----------|-----------------|
| Debt Service                | \$        | (1,532,020)     |
| Transfer to Capital Reserve | \$        | 1,465,981       |
| <b>Total Expenses</b>       | <b>\$</b> | <b>(66,039)</b> |

| <u>Revenues</u>       |           |                 |
|-----------------------|-----------|-----------------|
| Rent Subsidy          | \$        | (66,039)        |
| <b>Total Revenues</b> | <b>\$</b> | <b>(66,039)</b> |

| <u>Fund Balance Analysis</u>                                                |           |                  |
|-----------------------------------------------------------------------------|-----------|------------------|
| Increase in Beginning Fund Balance Designation for Athletic Fund            | \$        | 45,327           |
| Increase in Beginning Fund Balance Designation for Future Millage Increases | \$        | 7,253,813        |
| <b>Increase (Decrease) in Ending Fund Balance 6/30/21</b>                   | <b>\$</b> | <b>7,299,140</b> |

West Chester Area School District  
 Budget Forecast Model  
 2019-20 Projection Changes  
 August 2020

| <u>Expenses</u>             |                       |
|-----------------------------|-----------------------|
| Salaries                    | \$ (239,963)          |
| Benefits                    | \$ (2,861,381)        |
| Prof. & Tech Services       | \$ (2,185,548)        |
| Purchased Property Services | \$ (298,394)          |
| Other Services              | \$ 448,218            |
| Supplies                    | \$ (130,023)          |
| Other Objects               | \$ (107,802)          |
| Dues & Fees- Athletics      | \$ (14,919)           |
| Property                    | \$ (140,206)          |
| Debt Service                | \$ 7,602              |
| Total Expenses              | <u>\$ (5,522,416)</u> |

| <u>Revenues</u> |                     |
|-----------------|---------------------|
| Local Revenue   | \$ 2,338,188        |
| State Revenue   | \$ (477,130)        |
| Federal Revenue | \$ (84,334)         |
| Total Revenues  | <u>\$ 1,776,724</u> |

| <u>Fund Balance Analysis</u>                                      |                     |
|-------------------------------------------------------------------|---------------------|
| Increase in Fund Balance Designation for Athletic Fund            | \$ 45,327           |
| Increase in Fund Balance Designation for Future Millage Increases | \$ 7,253,813        |
| Increase (Decrease) in Ending Fund Balance 6/30/20                | <u>\$ 7,299,140</u> |

## West Chester Area School District Budget Forecast Model Key Expense Assumptions

|    | A                                                                             | B | C              | D              | E                             | F              | G              |
|----|-------------------------------------------------------------------------------|---|----------------|----------------|-------------------------------|----------------|----------------|
| 5  | <b><u>Staff Changes / Student Enrollment</u></b>                              |   |                |                |                               |                |                |
| 6  |                                                                               |   |                |                | <b>Enrollment Assumptions</b> |                |                |
| 7  |                                                                               |   | <b>2020-21</b> | <b>2021-22</b> | <b>2022-23</b>                | <b>2023-24</b> | <b>2024-25</b> |
| 8  | KG                                                                            |   | 808            | 807            | 886                           | 860            | 860            |
| 9  | 1st to 5th Grade                                                              |   | 4,417          | 4,446          | 4,435                         | 4,471          | 4,446          |
| 10 | Grades 6-8                                                                    |   | 2,843          | 2,788          | 2,739                         | 2,718          | 2,826          |
| 11 | Grades 9-12                                                                   |   | 3,900          | 3,860          | 3,874                         | 3,903          | 3,861          |
| 12 | <b>Total</b>                                                                  |   | <b>11,968</b>  | <b>11,901</b>  | <b>11,934</b>                 | <b>11,952</b>  | <b>11,993</b>  |
| 13 | Elementary Student-Teacher Ratio                                              |   | 24.43          | 24.43          | 24.43                         | 24.43          | 24.43          |
| 14 | Secondary Student-Teacher Ratio                                               |   | 17.5           | 17.5           | 17.5                          | 17.5           | 17.5           |
| 15 | <b>Staff Change / Student Enrollment</b>                                      |   | <b>0.00</b>    | <b>0.00</b>    | <b>0.00</b>                   | <b>0.00</b>    | <b>0.00</b>    |
| 26 |                                                                               |   |                |                |                               |                |                |
| 27 |                                                                               |   |                |                |                               |                |                |
| 28 | <b><u>Salary Increases (based on Act 1 Index)</u></b>                         |   |                |                |                               |                |                |
| 29 |                                                                               |   |                |                | <b>% Increase Assumptions</b> |                |                |
| 30 |                                                                               |   |                | <b>2021-22</b> | <b>2022-23</b>                | <b>2023-24</b> | <b>2024-25</b> |
| 31 | Administration                                                                |   |                | 3.00%          | 2.60%                         | 2.60%          | 2.60%          |
| 32 | Teachers                                                                      |   |                | 2.85%          | 2.60%                         | 2.60%          | 2.60%          |
| 33 | Non-Bargaining                                                                |   |                | 3.00%          | 2.60%                         | 2.60%          | 2.60%          |
| 34 | Support Staff                                                                 |   |                | 1.75%          | 5.62%                         | 2.97%          | 2.60%          |
| 35 | Crafts/Trades                                                                 |   |                | 3.72%          | 3.04%                         | 3.90%          | 2.60%          |
| 36 | Miscellaneous                                                                 |   |                | <b>2021-22</b> | <b>2022-23</b>                | <b>2023-24</b> | <b>2024-25</b> |
| 37 | Teacher Attrition (vacancies)                                                 |   |                | 750,000        | 750,000                       | 750,000        | 750,000        |
| 38 | Teacher Attrition (turnover)                                                  |   |                | 500,000        | 500,000                       | 500,000        | 500,000        |
| 39 |                                                                               |   |                |                |                               |                |                |
| 40 |                                                                               |   |                |                |                               |                |                |
| 41 | <b><u>Benefits - 200</u></b>                                                  |   |                |                |                               |                |                |
| 42 |                                                                               |   |                |                | <b>% Increase Assumptions</b> |                |                |
| 43 |                                                                               |   |                | <b>2021-22</b> | <b>2022-23</b>                | <b>2023-24</b> | <b>2024-25</b> |
| 44 | Medical                                                                       |   |                | 7.57%          | 7.57%                         | 7.57%          | 7.57%          |
| 45 | Dental                                                                        |   |                | 4.30%          | 4.30%                         | 4.30%          | 4.30%          |
| 46 | Vision                                                                        |   |                | 2.30%          | 2.30%                         | 2.30%          | 2.30%          |
| 47 | Prescription                                                                  |   |                | 10.00%         | 10.00%                        | 10.00%         | 10.00%         |
| 48 | Social Security                                                               |   |                | 7.65%          | 7.65%                         | 7.65%          | 7.65%          |
| 49 | <b>PSERS</b>                                                                  |   |                | <b>34.94%</b>  | <b>35.62%</b>                 | <b>36.12%</b>  | <b>36.60%</b>  |
| 50 | Tuition- Teachers                                                             |   |                | \$500,000      | \$500,000                     | \$500,000      | \$500,000      |
| 51 | Tuition- Non Teachers                                                         |   |                | \$100,000      | \$100,000                     | \$100,000      | \$100,000      |
| 52 | Life & Disability                                                             |   |                | 0.00%          | 0.00%                         | 0.00%          | 0.00%          |
| 53 | W/C, Unemp & Other                                                            |   |                | 1.50%          | 1.50%                         | 1.50%          | 1.50%          |
| 54 | Monthly Board Premium Costs                                                   |   |                |                |                               |                |                |
| 55 | Medical                                                                       |   |                | \$1,463.77     | \$1,574.58                    | \$1,693.77     | \$1,821.99     |
| 56 | Dental                                                                        |   |                | \$90.60        | \$94.50                       | \$98.56        | \$102.80       |
| 57 | Vision                                                                        |   |                | \$14.03        | \$14.35                       | \$14.68        | \$15.02        |
| 58 | Prescription                                                                  |   |                | \$352.13       | \$387.34                      | \$426.08       | \$468.69       |
| 59 | Life/AD&D (cost per \$1,000)                                                  |   |                | \$0.12         | \$0.12                        | \$0.12         | \$0.12         |
| 60 |                                                                               |   |                |                |                               |                |                |
| 61 | Assumes increases in salary related benefits proportional to salary increases |   |                |                |                               |                |                |

## West Chester Area School District Budget Forecast Model Key Expense Assumptions

|     | A                                                                                                                                                  | B                                   | C              | D                             | E                | F                | G |
|-----|----------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------|----------------|-------------------------------|------------------|------------------|---|
| 62  |                                                                                                                                                    |                                     |                |                               |                  |                  |   |
| 63  |                                                                                                                                                    |                                     |                |                               |                  |                  |   |
| 64  |                                                                                                                                                    |                                     |                |                               |                  |                  |   |
| 65  | <b><u>Professional and Technical Services - 300</u></b>                                                                                            |                                     |                | <b>% Increase Assumptions</b> |                  |                  |   |
| 66  |                                                                                                                                                    |                                     | <b>2021-22</b> | <b>2022-23</b>                | <b>2023-24</b>   | <b>2024-25</b>   |   |
| 67  |                                                                                                                                                    | Special Education Services          | 4.00%          | 4.00%                         | 4.00%            | 4.00%            |   |
| 68  |                                                                                                                                                    | Other categories                    | 3.00%          | 3.00%                         | 3.00%            | 3.00%            |   |
| 69  |                                                                                                                                                    |                                     |                |                               |                  |                  |   |
| 70  |                                                                                                                                                    |                                     |                |                               |                  |                  |   |
| 71  | <b><u>Purchased Property Services - 400</u></b>                                                                                                    |                                     |                | <b>% Increase Assumptions</b> |                  |                  |   |
| 72  |                                                                                                                                                    |                                     | <b>2021-22</b> | <b>2022-23</b>                | <b>2023-24</b>   | <b>2024-25</b>   |   |
| 73  |                                                                                                                                                    | Electricity                         | 3.00%          | 3.00%                         | 3.00%            | 3.00%            |   |
| 74  |                                                                                                                                                    | Trash Collection                    | 3.00%          | 3.00%                         | 3.00%            | 3.00%            |   |
| 75  |                                                                                                                                                    | Other categories                    | 3.00%          | 3.00%                         | 3.00%            | 3.00%            |   |
| 76  |                                                                                                                                                    |                                     |                |                               |                  |                  |   |
| 77  | <b><u>Other Purchased Services - 500</u></b>                                                                                                       |                                     |                | <b>% Increase Assumptions</b> |                  |                  |   |
| 78  |                                                                                                                                                    |                                     | <b>2021-22</b> | <b>2022-23</b>                | <b>2023-24</b>   | <b>2024-25</b>   |   |
| 79  |                                                                                                                                                    | Special Ed Tuitions                 | 4.00%          | 4.00%                         | 4.00%            | 4.00%            |   |
| 80  |                                                                                                                                                    | Insurances                          | 5.00%          | 5.00%                         | 5.00%            | 5.00%            |   |
| 81  |                                                                                                                                                    | Bussing                             | 3.00%          | 3.00%                         | 3.00%            | 3.00%            |   |
| 82  |                                                                                                                                                    | Telephone and Postage               | 3.00%          | 3.00%                         | 3.00%            | 3.00%            |   |
| 83  |                                                                                                                                                    | Other Categories                    | 3.00%          | 3.00%                         | 3.00%            | 3.00%            |   |
| 84  |                                                                                                                                                    | Charter School Enrollment:          |                |                               |                  |                  |   |
| 85  |                                                                                                                                                    | Regular Ed                          | 409            | 421                           | 434              | 447              |   |
| 86  |                                                                                                                                                    | Special Ed                          | 100            | 105                           | 110              | 116              |   |
| 87  |                                                                                                                                                    | Charter School Tuition Rate:        |                |                               |                  |                  |   |
| 88  |                                                                                                                                                    | Regular Ed                          | \$14,343       | \$14,773                      | \$15,216         | \$15,673         |   |
| 89  |                                                                                                                                                    | Special Ed                          | \$35,381       | \$38,919                      | \$42,811         | \$47,092         |   |
| 90  |                                                                                                                                                    | CAT Enrollment:                     |                |                               |                  |                  |   |
| 91  |                                                                                                                                                    | Full Time                           | 122            | 128                           | 134              | 141              |   |
| 92  |                                                                                                                                                    | Academic                            | 22             | 23                            | 24               | 25               |   |
| 93  |                                                                                                                                                    | CAT Tuition Rate:                   |                |                               |                  |                  |   |
| 94  |                                                                                                                                                    | Full Time                           | \$20,840       | 21,382                        | \$21,938         | \$22,508         |   |
| 95  |                                                                                                                                                    | Academic                            | \$10,353       | 10,622                        | \$10,898         | \$11,182         |   |
| 96  |                                                                                                                                                    |                                     |                |                               |                  |                  |   |
| 97  | <b><u>Supplies - 600</u></b>                                                                                                                       |                                     |                | <b>% Increase Assumptions</b> |                  |                  |   |
| 98  |                                                                                                                                                    |                                     | <b>2021-22</b> | <b>2022-23</b>                | <b>2023-24</b>   | <b>2024-25</b>   |   |
| 99  |                                                                                                                                                    | Educational/Admin Supplies&Software | 4.00%          | 4.00%                         | 4.00%            | 4.00%            |   |
| 100 |                                                                                                                                                    | Gas and Oil                         | 3.00%          | 3.00%                         | 3.00%            | 3.00%            |   |
| 101 |                                                                                                                                                    | Admin and Other Categories          | 4.00%          | 4.00%                         | 4.00%            | 4.00%            |   |
| 102 |                                                                                                                                                    | <b>Curriculum Proposal Amount</b>   | <b>871,000</b> | <b>2,051,622</b>              | <b>2,113,171</b> | <b>2,176,566</b> |   |
| 103 |                                                                                                                                                    |                                     |                |                               |                  |                  |   |
| 104 | <b><u>Property - 700</u></b>                                                                                                                       |                                     |                | <b>% Increase Assumptions</b> |                  |                  |   |
| 105 |                                                                                                                                                    |                                     | <b>2021-22</b> | <b>2022-23</b>                | <b>2023-24</b>   | <b>2024-25</b>   |   |
| 106 |                                                                                                                                                    | Equipment Purchases                 | 3.00%          | 3.00%                         | 3.00%            | 3.00%            |   |
| 107 |                                                                                                                                                    | Technology Equipment *              | 3.00%          | 3.00%                         | 3.00%            | 3.00%            |   |
| 108 | * Technology Equipment for 06-07,07-08 and 08-09 is paid out of capital projects fund and beginning 2009-10 it is paid out of capital reserve fund |                                     |                |                               |                  |                  |   |
| 109 |                                                                                                                                                    |                                     |                |                               |                  |                  |   |
| 110 |                                                                                                                                                    |                                     |                |                               |                  |                  |   |
| 111 | <b><u>800 Other Object Dues and Fees</u></b>                                                                                                       |                                     |                | <b>% Increase Assumptions</b> |                  |                  |   |
| 112 |                                                                                                                                                    |                                     | <b>2021-22</b> | <b>2022-23</b>                | <b>2023-24</b>   | <b>2024-25</b>   |   |
| 113 |                                                                                                                                                    |                                     | 3.00%          | 3.00%                         | 3.00%            | 3.00%            |   |

|    | A                                                                                                   | B              | C              | D              | E              |
|----|-----------------------------------------------------------------------------------------------------|----------------|----------------|----------------|----------------|
| 1  | <b>West Chester Area School District Budget Forecast Model</b><br><b><u>Revenue Assumptions</u></b> |                |                |                |                |
| 2  |                                                                                                     |                |                |                |                |
| 3  |                                                                                                     |                |                |                |                |
| 4  |                                                                                                     |                |                |                |                |
| 5  | <b><u>Local</u></b>                                                                                 | <b>2021-22</b> | <b>2022-23</b> | <b>2023-24</b> | <b>2024-25</b> |
| 6  | Collection Factor                                                                                   | 96.50%         | 96.50%         | 96.50%         | 96.50%         |
| 7  | Interim Taxes                                                                                       | 0.00%          | 0.00%          | 0.00%          | 0.00%          |
| 8  | Earned Income tax                                                                                   | 1.50%          | 1.50%          | 1.50%          | 1.50%          |
| 9  | Transfer Tax                                                                                        | 2.00%          | 2.00%          | 2.00%          | 2.00%          |
| 10 | Delinquent Taxes                                                                                    | 0.00%          | 0.00%          | 0.00%          | 0.00%          |
| 11 | Investment Earnings                                                                                 | 1.50%          | 1.50%          | 1.50%          | 1.50%          |
| 12 | Other                                                                                               | 0.00%          | 0.00%          | 0.00%          | 0.00%          |
| 13 |                                                                                                     |                |                |                |                |
| 14 | <b><u>State</u></b>                                                                                 | <b>2021-22</b> | <b>2022-23</b> | <b>2023-24</b> | <b>2024-25</b> |
| 15 | Basic Education                                                                                     | 0.0%           | 0.0%           | 0.0%           | 0.0%           |
| 16 | Special Education                                                                                   | 0.0%           | 0.0%           | 0.0%           | 0.0%           |
| 17 | Special Ed Contingency                                                                              | \$ -           | \$ -           | \$ -           | \$ -           |
| 18 | Transportation                                                                                      | 0.0%           | 0.0%           | 0.0%           | 0.0%           |
| 19 | Rent                                                                                                | \$ 1,077,468   | \$ 852,206     | \$ 938,548     | \$ 876,286     |
| 20 | Charter School (Reimb Rate)                                                                         | 0.0%           | 0.0%           | 0.0%           | 0.0%           |
| 21 | Social Security (Reimb Rate)                                                                        | 50.0%          | 50.0%          | 50.0%          | 50.0%          |
| 22 | Retirement (Reimb Rate)                                                                             | 50.0%          | 50.0%          | 50.0%          | 50.0%          |
| 23 | Other                                                                                               | 0.0%           | 0.0%           | 0.0%           | 0.0%           |
| 24 |                                                                                                     |                |                |                |                |
| 25 | <b><u>Federal</u></b>                                                                               | <b>2021-22</b> | <b>2022-23</b> | <b>2023-24</b> | <b>2024-25</b> |
| 26 | Title I                                                                                             | \$ 587,326     | \$ 587,326     | \$ 587,326     | \$ 587,326     |
| 27 | Title II                                                                                            | \$ 246,367     | \$ 246,367     | \$ 246,367     | \$ 246,367     |
| 28 | IDEA                                                                                                | \$ 1,572,087   | \$ 1,572,087   | \$ 1,572,087   | \$ 1,572,087   |
| 29 | Medical Access                                                                                      | \$ 1,000,000   | \$ 500,000     | \$ 500,000     | \$ 500,000     |
| 30 | Other                                                                                               | \$ 142,439     | \$ 142,439     | \$ 142,439     | \$ 142,439     |
| 31 |                                                                                                     |                |                |                |                |
| 32 | <b><u>Other</u></b>                                                                                 | <b>2021-22</b> | <b>2022-23</b> | <b>2023-24</b> | <b>2024-25</b> |
| 33 | To Cap Res                                                                                          | 4.0%           | 4.0%           | 4.0%           | 4.0%           |



West Chester Area School District  
Assumptions for Salaries

| <b>Additional Headcount Expenses</b>   | <b>2020-21<br/>Budget</b> | <b>2020-21<br/>Projected</b> | <b>2021-22<br/>Forecast</b> | <b>2022-23<br/>Forecast</b> | <b>2023-24<br/>Forecast</b> | <b>2024-25<br/>Forecast</b> |
|----------------------------------------|---------------------------|------------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|
| <b>Administrators</b>                  |                           |                              |                             |                             |                             |                             |
| Average New Hire Salary                | \$128,915                 |                              | \$132,782                   | \$136,235                   | \$139,777                   | \$143,411                   |
| Additional Headcount                   | -                         |                              | 1.00                        | -                           | -                           | -                           |
| Additional Salary Expense              | \$0                       |                              | \$135,977                   | \$0                         | \$0                         | \$0                         |
| <b>Teacher</b>                         |                           |                              |                             |                             |                             |                             |
| Average New Hire Salary                | \$57,882                  | \$54,822                     | \$56,419                    | \$57,533                    | \$58,675                    | \$59,848                    |
| Average Teacher Salary                 | \$74,851                  | \$73,927                     | 74,737.00                   | \$76,212                    | \$77,726                    | \$79,279                    |
| Headcount Change ( <i>Enrollment</i> ) | 8.40                      |                              | 39.40                       | -                           | -                           | -                           |
| Headcount Change ( <i>Curricular</i> ) | 11.60                     |                              | -                           | -                           | -                           | -                           |
| Change Salary Expense                  | \$1,187,035               |                              | \$2,105,164                 | \$0                         | \$0                         | \$0                         |
| <b>Non-Bargaining</b>                  |                           |                              |                             |                             |                             |                             |
| Average New Hire Salary                | \$69,818                  |                              | \$71,913                    | \$73,783                    | \$75,701                    | \$77,669                    |
| Additional Headcount                   | 2.00                      |                              | 4.00                        | -                           | -                           | -                           |
| Additional Salary Expense              | \$72,600                  |                              | \$231,060                   | \$0                         | \$0                         | \$0                         |
| <b>Support Staff</b>                   |                           |                              |                             |                             |                             |                             |
| Average New Hire Salary                | \$26,817                  |                              | \$27,286                    | \$28,820                    | \$29,676                    | \$30,447                    |
| Additional Headcount                   | 1.00                      |                              | 5.50                        | -                           | -                           | -                           |
| Additional Salary Expense              | \$19,500                  |                              | \$141,950                   | \$0                         | \$0                         | \$0                         |
| <b>Crafts/Trades</b>                   |                           |                              |                             |                             |                             |                             |
| Average New Hire Salary                | \$42,882                  |                              | \$44,478                    | \$45,830                    | \$47,617                    | \$48,855                    |
| Additional Headcount                   | -                         |                              | 0.50                        | -                           | -                           | -                           |
| Additional Salary Expense              | \$0                       |                              | \$15,500                    | \$0                         | \$0                         | \$0                         |

|                                                    | <b>2020-21<br/>Budget</b> | <b>2020-21<br/>Projected</b> | <b>2021-22<br/>Forecast</b> | <b>2022-23<br/>Forecast</b> | <b>2023-24<br/>Forecast</b> | <b>2024-25<br/>Forecast</b> |
|----------------------------------------------------|---------------------------|------------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|
| <b><u>Teacher Staffing Changes Detail</u></b>      |                           |                              |                             |                             |                             |                             |
|                                                    |                           |                              | 2.85%                       | 2.60%                       | 2.60%                       | 2.60%                       |
| Salary before Attrition                            | 72,973,487                |                              | 75,940,565                  | 79,561,918                  | 81,117,528                  | 82,713,584                  |
| Attrition - (vacancies)                            | 750,000                   |                              | 750,000                     | 750,000                     | 750,000                     | 750,000                     |
| Estimated Attrition (turnover)                     | 500,000                   |                              | 500,000                     | 500,000                     | 500,000                     | 500,000                     |
| Increase with Attrition                            | 71,723,487                | 72,576,855                   | 74,690,565                  | 78,311,918                  | 79,867,528                  | 81,463,584                  |
| Increase with Attrition                            |                           |                              | 2.91%                       | 1.97%                       | 1.99%                       | 2.00%                       |
| Staffing changes                                   | 1,187,035                 |                              | 2,105,164                   | -                           | -                           | -                           |
| Teacher Salary (with attrition & staffing changes) | 72,910,522                | 72,576,855                   | 76,795,729                  | 78,311,918                  | 79,867,528                  | 81,463,584                  |
| Increase with Attrition & Staffing Changes         |                           |                              | 5.81%                       | 1.97%                       | 1.99%                       | 2.00%                       |

West Chester Area School District  
Assumptions for Salaries

| <b>TOTAL SALARY EXPENSE</b>          |                    |                    |                    |                    |                    |                    |
|--------------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
|                                      | <b>2020-21</b>     | <b>2020-21</b>     | <b>2021-22</b>     | <b>2022-23</b>     | <b>2023-24</b>     | <b>2024-25</b>     |
|                                      | <b>Budget</b>      | <b>Projected</b>   | <b>Forecast</b>    | <b>Forecast</b>    | <b>Forecast</b>    | <b>Forecast</b>    |
| Admin Staff                          | 9,237,294          | 9,378,877          | 9,843,705          | 10,099,641         | 10,362,232         | 10,631,650         |
| <b>Total Administration Salaries</b> | <b>9,237,294</b>   | <b>9,378,877</b>   | <b>9,843,705</b>   | <b>10,099,641</b>  | <b>10,362,232</b>  | <b>10,631,650</b>  |
| Teacher Staff Salaries               | 72,910,522         | 72,576,855         | 76,795,729         | 78,311,918         | 79,867,528         | 81,463,584         |
| Extra Duty Pymnts (123)              | 1,090,649          | 1,284,838          | 1,167,749          | 1,190,804          | 1,214,458          | 1,238,728          |
| Sabbatical Pymnts (124)              | 300,000            | 300,000            | 300,000            | 300,000            | 300,000            | 300,000            |
| Subject Chair Pymnts (125)           | 421,496            | 421,496            | 535,944            | 535,944            | 535,944            | 535,944            |
| Severance Pymnts (127)               | 392,000            | 392,000            | 392,000            | 399,739            | 407,680            | 415,827            |
| Supplemental Contracts (135)         | 2,167,000          | 2,167,000          | 2,167,000          | 2,167,000          | 2,167,000          | 2,167,000          |
| <b>Total Teaching Salaries</b>       | <b>77,281,667</b>  | <b>77,142,189</b>  | <b>81,358,422</b>  | <b>82,905,406</b>  | <b>84,492,610</b>  | <b>86,121,083</b>  |
| Reg Salaries (141)                   | 4,054,914          | 4,054,914          | 3,866,346          | 3,966,871          | 4,070,010          | 4,175,830          |
| Overtime (143)                       | 2,000              | 2,000              | 2,208              | 2,208              | 2,208              | 2,208              |
| <b>Technical</b>                     | <b>4,056,914</b>   | <b>4,056,914</b>   | <b>3,868,554</b>   | <b>3,969,079</b>   | <b>4,072,218</b>   | <b>4,178,038</b>   |
| Reg Salaries (151)                   | 2,911,088          | 2,911,088          | 3,053,321          | 3,224,918          | 3,320,698          | 3,407,036          |
| Overtime (153)                       | 60,830             | 60,830             | 56,659             | 59,843             | 61,621             | 63,223             |
| Library/Office Aides (154),(155)     | 503,231            | 503,231            | 560,438            | 591,935            | 609,515            | 625,362            |
| Technology Aides (158)               | 434,855            | 434,855            | 556,180            | 587,437            | 604,884            | 620,611            |
| Instructional Aides (191)            | 2,341,711          | 2,041,711          | 2,420,461          | 2,556,491          | 2,632,419          | 2,700,862          |
| Instructional Aides OT (193)         | 59,450             | 59,450             | 57,750             | 60,996             | 62,807             | 64,440             |
| <b>Office Clerical</b>               | <b>6,311,165</b>   | <b>6,011,165</b>   | <b>6,704,809</b>   | <b>7,081,619</b>   | <b>7,291,943</b>   | <b>7,481,534</b>   |
| Reg Salaries Oper & Maint(161)       | 5,266,503          | 4,766,503          | 5,460,515          | 5,626,515          | 5,845,949          | 5,997,943          |
| Temporary salaries (162)             | 75,000             | 75,000             | 75,000             | 77,280             | 80,294             | 82,382             |
| Overtime (163)                       | 180,000            | 180,000            | 192,000            | 197,837            | 205,552            | 210,897            |
| Severance (167)                      | 40,000             | 40,000             | 40,000             | 40,000             | 40,000             | 40,000             |
| Reg Salaries Technology (168)        | 680,689            | 680,689            | 636,892            | 672,685            | 692,664            | 710,673            |
| <b>Crafts and Trades</b>             | <b>6,242,192</b>   | <b>5,742,192</b>   | <b>6,404,407</b>   | <b>6,614,317</b>   | <b>6,864,459</b>   | <b>7,041,895</b>   |
| <b>Total Salary Expense</b>          | <b>103,129,232</b> | <b>102,331,337</b> | <b>108,179,897</b> | <b>110,670,062</b> | <b>113,083,463</b> | <b>115,454,200</b> |
| <b>% Increase</b>                    |                    | <b>-0.77%</b>      | <b>5.72%</b>       | <b>2.30%</b>       | <b>2.18%</b>       | <b>2.10%</b>       |

| POSITIONS                                        | Func | Acct | Prog      | 2020-21 Actual |               |               |              | Total         | 2021-22 Budget |               |               |              | Total         | Addition/Reductions to 2021-22 Budget |          |          |             |       |
|--------------------------------------------------|------|------|-----------|----------------|---------------|---------------|--------------|---------------|----------------|---------------|---------------|--------------|---------------|---------------------------------------|----------|----------|-------------|-------|
|                                                  |      |      |           | ELM            | MID           | HS            | OTH          |               | ELM            | MID           | HS            | OTH          |               | ELM                                   | MID      | HS       | OTH         | Total |
|                                                  |      |      |           | Elem           | Middle        | High          | Other        |               | Elem           | Middle        | High          | Other        |               | Elem                                  | Middle   | High     | Other       | Total |
| <b>School Administration</b>                     |      |      |           |                |               |               |              |               |                |               |               |              |               |                                       |          |          |             |       |
| Superintendent                                   | 2360 | 111  | 52        | -              | -             | -             | 1.00         | 1.00          | -              | -             | -             | 1.00         | 1.00          | -                                     | -        | -        | -           |       |
| Asst Supt of Curriculum and Secondary Ed         | 2260 | 111  | 52B       | -              | -             | -             | 1.00         | 1.00          | -              | -             | -             | 1.00         | 1.00          | -                                     | -        | -        | -           |       |
| Pupil Services Director / Asst. Director         | 2111 | 111  | 18        | -              | -             | -             | 1.00         | 1.00          | -              | -             | -             | 2.00         | 2.00          | -                                     | -        | -        | 1.00        |       |
| Pupil Services Supervisor                        | 2119 | 111  | 18        | -              | -             | -             | 1.00         | 1.00          | -              | -             | -             | 1.00         | 1.00          | -                                     | -        | -        | -           |       |
| Social Studies/ Fine Arts Supervisor             | 2260 | 111  | 20        | -              | -             | -             | 1.00         | 1.00          | -              | -             | -             | -            | -             | -                                     | -        | -        | (1.00)      |       |
| Social Work Coordinator                          | 2160 | 111  | 18F       | -              | -             | -             | 1.00         | 1.00          | -              | -             | -             | 1.00         | 1.00          | -                                     | -        | -        | -           |       |
| Equity / ELD / World Language Supervisor         | 2260 | 111  | 02        | -              | -             | -             | 1.00         | 1.00          | -              | -             | -             | -            | -             | -                                     | -        | -        | (1.00)      |       |
| Language Arts Supervisor                         | 2260 | 111  | 06        | -              | -             | -             | 1.00         | 1.00          | -              | -             | -             | -            | -             | -                                     | -        | -        | (1.00)      |       |
| Mathematics Supervisor                           | 2260 | 111  | 15        | -              | -             | -             | 1.00         | 1.00          | -              | -             | -             | 1.00         | 1.00          | -                                     | -        | -        | -           |       |
| Science / FCS / Tech Ed / Health & PE Supervisor | 2260 | 111  | 19        | -              | -             | -             | 1.00         | 1.00          | -              | -             | -             | 1.00         | 1.00          | -                                     | -        | -        | -           |       |
| Assessment / Re-evaluation Supervisor            | 2260 | 111  | 50E       | -              | -             | -             | 1.00         | 1.00          | -              | -             | -             | -            | -             | -                                     | -        | -        | (1.00)      |       |
| Instructional Technology Coordinator             | 2270 | 111  | 10        | -              | -             | -             | 4.00         | 4.00          | -              | -             | -             | 4.00         | 4.00          | -                                     | -        | -        | -           |       |
| Teaching and Learning Director / Asst. Director  | 2360 | 111  | 53        | -              | -             | -             | 1.00         | 1.00          | -              | -             | -             | 3.00         | 3.00          | -                                     | -        | -        | 2.00        |       |
| Elementary Director of Education                 | 2360 | 111  | 52E       | -              | -             | -             | 1.00         | 1.00          | -              | -             | -             | 1.00         | 1.00          | -                                     | -        | -        | -           |       |
| Communications Program Director                  | 2370 | 111  | 52        | -              | -             | -             | 1.00         | 1.00          | -              | -             | -             | 1.00         | 1.00          | -                                     | -        | -        | -           |       |
| Director of Equity & Assessment                  | 2260 | 111  | 52M       | -              | -             | -             | 1.00         | 1.00          | -              | -             | -             | 1.00         | 1.00          | -                                     | -        | -        | -           |       |
| Principals and Asst. Principals                  | 2380 | 111  | 40        | 10.00          | 9.00          | 12.00         | -            | 31.00         | 11.00          | 9.00          | 12.00         | -            | 32.00         | 1.00                                  | -        | -        | 1.00        |       |
| Coordinator of Nursing Services                  | 2440 | 111  | 18D       | -              | -             | -             | 1.00         | 1.00          | -              | -             | -             | 1.00         | 1.00          | -                                     | -        | -        | -           |       |
| Business Affairs Director / Asst. Director       | 2511 | 111  | 55        | -              | -             | -             | 2.00         | 2.00          | -              | -             | -             | 2.00         | 2.00          | -                                     | -        | -        | -           |       |
| Facilities & Operations Director                 | 2611 | 111  | 71        | -              | -             | -             | 1.00         | 1.00          | -              | -             | -             | 1.00         | 1.00          | -                                     | -        | -        | -           |       |
| Public Safty Supervisor                          | 2660 | 111  | 71L       | -              | -             | -             | -            | -             | -              | -             | -             | 1.00         | 1.00          | -                                     | -        | -        | 1.00        |       |
| Technology Director                              | 2821 | 111  | 10        | -              | -             | -             | 1.00         | 1.00          | -              | -             | -             | 1.00         | 1.00          | -                                     | -        | -        | -           |       |
| Human Resources Director / Asst. Director        | 2831 | 111  | 54        | -              | -             | -             | 2.00         | 2.00          | -              | -             | -             | 2.00         | 2.00          | -                                     | -        | -        | -           |       |
| IT Services Coordinator                          | 2840 | 111  | 50Z       | -              | -             | -             | 1.00         | 1.00          | -              | -             | -             | 1.00         | 1.00          | -                                     | -        | -        | -           |       |
| Athletic Director                                | 3200 | 111  | 30S       | -              | -             | 3.00          | -            | 3.00          | -              | -             | 3.00          | -            | 3.00          | -                                     | -        | -        | -           |       |
| Special Education Supervisors                    | 1291 | 111  | 21        | -              | -             | -             | 3.00         | 3.00          | -              | -             | -             | 3.00         | 3.00          | -                                     | -        | -        | -           |       |
| <b>School Administration Total</b>               |      |      |           | <b>10.00</b>   | <b>9.00</b>   | <b>15.00</b>  | <b>30.00</b> | <b>64.00</b>  | <b>11.00</b>   | <b>9.00</b>   | <b>15.00</b>  | <b>30.00</b> | <b>65.00</b>  | <b>1.00</b>                           | <b>-</b> | <b>-</b> | <b>1.00</b> |       |
| <b>Teachers</b>                                  |      |      |           |                |               |               |              |               |                |               |               |              |               |                                       |          |          |             |       |
| Full Day KG                                      | 1110 | 121  | 08F       | 32.00          | -             | -             | -            | 32.00         | 33.00          | -             | -             | -            | 33.00         | 1.00                                  | -        | -        | 1.00        |       |
| 1st Grade                                        | 1110 | 121  | 09        | 34.00          | -             | -             | -            | 34.00         | 35.00          | -             | -             | -            | 35.00         | 1.00                                  | -        | -        | 1.00        |       |
| 2nd Grade                                        | 1110 | 121  | 09        | 34.00          | -             | -             | -            | 34.00         | 36.00          | -             | -             | -            | 36.00         | 2.00                                  | -        | -        | 2.00        |       |
| 3rd Grade                                        | 1110 | 121  | 09        | 32.00          | -             | -             | -            | 32.00         | 33.00          | -             | -             | -            | 33.00         | 1.00                                  | -        | -        | 1.00        |       |
| 4th Grade                                        | 1110 | 121  | 09        | 30.00          | -             | -             | -            | 30.00         | 32.00          | -             | -             | -            | 32.00         | 2.00                                  | -        | -        | 2.00        |       |
| 5th Grade                                        | 1110 | 121  | 09        | 31.00          | -             | -             | -            | 31.00         | 32.00          | -             | -             | -            | 32.00         | 1.00                                  | -        | -        | 1.00        |       |
| Art                                              | 1110 | 121  | 01        | 8.17           | 7.14          | 7.40          | -            | 22.71         | 9.17           | 7.14          | 7.40          | -            | 23.71         | 1.00                                  | -        | -        | 1.00        |       |
| ELD                                              | 1110 | 121  | 02        | 12.50          | 4.80          | 3.60          | -            | 20.90         | 13.50          | 5.20          | 3.60          | -            | 22.30         | 1.00                                  | 0.40     | -        | 1.40        |       |
| Engl/Lang Arts                                   | 1110 | 121  | 06        | -              | 23.60         | 32.40         | -            | 56.00         | -              | 23.60         | 32.40         | -            | 56.00         | -                                     | -        | -        | -           |       |
| World Language                                   | 1110 | 121  | 07        | -              | 9.60          | 20.20         | -            | 29.80         | -              | 9.20          | 20.20         | -            | 29.40         | -                                     | (0.40)   | -        | (0.40)      |       |
| Instructional Coaches                            | 1110 | 121  | 09        | 10.00          | -             | -             | -            | 10.00         | 11.00          | -             | -             | -            | 11.00         | 1.00                                  | -        | -        | 1.00        |       |
| Computer/Tech Ed                                 | 1110 | 121  | 10        | -              | 4.80          | -             | -            | 4.80          | -              | 4.80          | -             | -            | 4.80          | -                                     | -        | -        | -           |       |
| Health                                           | 1110 | 121  | 11A       | -              | 8.28          | 6.45          | -            | 14.73         | -              | 8.28          | 6.45          | -            | 14.73         | -                                     | -        | -        | -           |       |
| Math                                             | 1110 | 121  | 15        | -              | 25.40         | 36.40         | -            | 61.80         | -              | 25.40         | 36.40         | -            | 61.80         | -                                     | -        | -        | -           |       |
| Phys Ed                                          | 1110 | 121  | 17A       | 8.30           | 6.32          | 12.45         | 1.40         | 28.47         | 9.30           | 6.32          | 12.45         | 1.40         | 29.47         | 1.00                                  | -        | -        | 1.00        |       |
| Science                                          | 1110 | 121  | 19        | -              | 20.40         | 39.10         | -            | 59.50         | -              | 20.40         | 39.10         | -            | 59.50         | -                                     | -        | -        | -           |       |
| Social Studies                                   | 1110 | 121  | 20        | -              | 20.00         | 36.90         | -            | 56.90         | -              | 20.00         | 36.90         | -            | 56.90         | -                                     | -        | -        | -           |       |
| AP Capstone                                      | 1110 | 121  | 25        | -              | -             | 0.25          | -            | 0.25          | -              | -             | 0.25          | -            | 0.25          | -                                     | -        | -        | -           |       |
| Reading Specialist/Teacher                       | 1110 | 121  | 06A - 06B | 21.00          | 12.60         | 3.00          | -            | 36.60         | 23.00          | 12.60         | 3.00          | -            | 38.60         | 2.00                                  | -        | -        | 2.00        |       |
| Music -Vocal                                     | 1110 | 121  | 16A       | 8.20           | 3.05          | 2.60          | -            | 13.85         | 9.20           | 3.05          | 2.60          | -            | 14.85         | 1.00                                  | -        | -        | 1.00        |       |
| Music -Instrumental                              | 1110 | 121  | 16B       | 10.00          | 8.15          | 3.80          | -            | 21.95         | 11.00          | 8.15          | 3.80          | -            | 22.95         | 1.00                                  | -        | -        | 1.00        |       |
| Cyber School                                     | 1110 | 121  | 05        | 48.03          | 19.71         | 16.80         | -            | 84.54         | 48.03          | 19.71         | 16.80         | 1.00         | 85.54         | -                                     | -        | -        | 1.00        |       |
| TITLE 1 (federal prog)                           | 1190 | 121  | 35        | 3.40           | -             | -             | 0.60         | 4.00          | 3.40           | -             | -             | 0.60         | 4.00          | -                                     | -        | -        | -           |       |
| Teacher Attrition                                | 1110 | 121  |           | -              | -             | -             | -            | -             | -              | -             | -             | -            | -             | -                                     | -        | -        | -           |       |
| <b>Total</b>                                     |      |      |           | <b>322.60</b>  | <b>173.85</b> | <b>221.35</b> | <b>2.00</b>  | <b>719.80</b> | <b>338.60</b>  | <b>173.85</b> | <b>221.35</b> | <b>3.00</b>  | <b>736.80</b> | <b>16.00</b>                          | <b>-</b> | <b>-</b> | <b>1.00</b> |       |

| POSITIONS                                                           | Func | Acct | Prog | 2020-21 Actual |               |               |              |               | 2021-22 Budget |               |               |               |                 | Addition/Reductions to 2021-22 Budget |             |             |             |             |              |
|---------------------------------------------------------------------|------|------|------|----------------|---------------|---------------|--------------|---------------|----------------|---------------|---------------|---------------|-----------------|---------------------------------------|-------------|-------------|-------------|-------------|--------------|
|                                                                     |      |      |      | ELM            | MID           | HS            | OTH          | Total         | ELM            | MID           | HS            | OTH           | Total           | ELM                                   | MID         | HS          | OTH         | Total       |              |
|                                                                     |      |      |      | Elem           | Middle        | High          | Other        |               | Elem           | Middle        | High          | Other         |                 | Elem                                  | Middle      | High        | Other       |             |              |
| Fam and Cons Science                                                | 1340 | 121  | 12   | -              | 6.65          | 6.40          | -            | 13.05         | -              | 6.65          | 6.40          | -             | 13.05           | -                                     | -           | -           | -           | -           | -            |
| Industrial Arts                                                     | 1350 | 121  | 13   | -              | 6.60          | 3.60          | -            | 10.20         | -              | 6.60          | 3.60          | -             | 10.20           | -                                     | -           | -           | -           | -           | -            |
| Business Education                                                  | 1360 | 121  | 03   | -              | -             | 4.60          | -            | 4.60          | -              | -             | 4.60          | -             | 4.60            | -                                     | -           | -           | -           | -           | -            |
| Business Education-Careers                                          | 1360 | 121  | 18H  | -              | -             | 1.00          | -            | 1.00          | -              | -             | 1.00          | -             | 1.00            | -                                     | -           | -           | -           | -           | -            |
| Cyber Vocational Education                                          | 1300 | 121  | 05   | -              | 1.00          | 1.20          | -            | 2.20          | -              | 1.00          | 1.20          | -             | 2.20            | -                                     | -           | -           | -           | -           | -            |
| <b>Total</b>                                                        |      |      |      | -              | <b>14.25</b>  | <b>16.80</b>  | -            | <b>31.05</b>  | -              | <b>14.25</b>  | <b>16.80</b>  | -             | <b>31.05</b>    | -                                     | -           | -           | -           | -           | -            |
| Special Education (general)                                         | 1291 | 121  | 21   | -              | -             | -             | 6.00         | 6.00          | -              | -             | -             | 6.00          | 6.00            | -                                     | -           | -           | -           | -           | -            |
| Autistic                                                            | 1233 | 121  | 21C  | 7.00           | 3.00          | 2.00          | -            | 12.00         | 7.00           | 3.00          | 2.00          | -             | 12.00           | -                                     | -           | -           | -           | -           | -            |
| Emotional Support                                                   | 1231 | 121  | 21C  | 2.00           | 1.50          | 4.50          | -            | 8.00          | 2.00           | 1.50          | 4.50          | -             | 8.00            | -                                     | -           | -           | -           | -           | -            |
| Transitional Program                                                | 1231 | 121  | 21L  | -              | -             | 1.00          | -            | 1.00          | -              | -             | 1.00          | -             | 1.00            | -                                     | -           | -           | -           | -           | -            |
| APT Program                                                         | 1231 | 121  | 21L  | -              | -             | -             | -            | -             | -              | -             | 7.20          | -             | 7.20            | -                                     | -           | 7.20        | -           | -           | 7.20         |
| Life Skills                                                         | 1211 | 121  | 21F  | 2.50           | 2.00          | -             | -            | 4.50          | 2.50           | 2.00          | -             | -             | 4.50            | -                                     | -           | -           | -           | -           | -            |
| Learn Supp/ Life Skills                                             | 1241 | 121  | 21F  | 26.50          | 19.50         | 20.30         | -            | 66.30         | 29.50          | 21.50         | 21.30         | -             | 72.30           | 3.00                                  | 2.00        | 1.00        | -           | -           | 6.00         |
| Multiple Disabilities                                               | 1270 | 121  | 21J  | 2.00           | 1.00          | -             | -            | 3.00          | 2.00           | 1.00          | -             | -             | 3.00            | -                                     | -           | -           | -           | -           | -            |
| Speech & Language Therapist                                         | 1225 | 121  | 21   | -              | -             | -             | 13.00        | 13.00         | -              | -             | -             | 14.00         | 14.00           | -                                     | -           | -           | 1.00        | -           | 1.00         |
| Gifted Program Teachers                                             | 1243 | 121  | 21A  | 8.00           | 3.50          | 3.60          | -            | 15.10         | 9.00           | 3.50          | 3.60          | -             | 16.10           | 1.00                                  | -           | -           | -           | -           | 1.00         |
| Cyber Special Education                                             | 1200 | 121  | 05   | 6.00           | 2.40          | 2.60          | 1.00         | 12.00         | 6.00           | 2.40          | 3.60          | 1.00          | 13.00           | -                                     | -           | 1.00        | -           | -           | 1.00         |
| <b>Total</b>                                                        |      |      |      | <b>54.00</b>   | <b>32.90</b>  | <b>34.00</b>  | <b>20.00</b> | <b>140.90</b> | <b>58.00</b>   | <b>34.90</b>  | <b>43.20</b>  | <b>21.00</b>  | <b>157.10</b>   | <b>4.00</b>                           | <b>2.00</b> | <b>9.20</b> | <b>1.00</b> | <b>1.00</b> | <b>16.20</b> |
| Guidance Counselors                                                 | 2120 | 121  | 18B  | 8.00           | 9.50          | 18.50         | -            | 36.00         | 9.00           | 9.50          | 18.50         | 1.00          | 38.00           | 1.00                                  | -           | -           | -           | 1.00        | 2.00         |
| Certified Nurses                                                    | 2440 | 121  | 18D  | 8.00           | 3.00          | 3.00          | -            | 14.00         | 9.00           | 3.00          | 3.00          | -             | 15.00           | 1.00                                  | -           | -           | -           | -           | 1.00         |
| Psychologists                                                       | 2140 | 121  | 18C  | 9.80           | 3.00          | 3.00          | -            | 15.80         | 10.80          | 3.20          | 3.00          | -             | 17.00           | 1.00                                  | 0.20        | -           | -           | -           | 1.20         |
| Case Workers                                                        | 2160 | 121  | 18F  | -              | -             | -             | 8.00         | 8.00          | -              | -             | -             | 9.00          | 9.00            | -                                     | -           | -           | 1.00        | -           | 1.00         |
| Librarian                                                           | 2250 | 121  | 14   | 8.30           | 3.00          | 3.00          | -            | 14.30         | 9.30           | 3.00          | 3.00          | -             | 15.30           | 1.00                                  | -           | -           | -           | -           | 1.00         |
| Cyber Support Services                                              | 2000 | 121  | 05   | 3.70           | -             | -             | -            | 3.70          | 3.70           | -             | -             | -             | 3.70            | -                                     | -           | -           | -           | -           | -            |
| <b>Total</b>                                                        |      |      |      | <b>37.80</b>   | <b>18.50</b>  | <b>27.50</b>  | <b>8.00</b>  | <b>91.80</b>  | <b>41.80</b>   | <b>18.70</b>  | <b>27.50</b>  | <b>10.00</b>  | <b>98.00</b>    | <b>4.00</b>                           | <b>0.20</b> | <b>-</b>    | <b>2.00</b> | <b>-</b>    | <b>6.20</b>  |
| Athletic Trainer                                                    | 3200 | 121  | 30S  | -              | -             | 3.00          | -            | 3.00          | -              | -             | 3.00          | -             | 3.00            | -                                     | -           | -           | -           | -           | -            |
| Audio Visual                                                        | 2220 | 121  | 14A  | -              | -             | 1.40          | -            | 1.40          | -              | -             | 1.40          | -             | 1.40            | -                                     | -           | -           | -           | -           | -            |
| Cyber Audio Visual                                                  | 2200 | 121  | 05   | -              | -             | 0.20          | -            | 0.20          | -              | -             | 0.20          | -             | 0.20            | -                                     | -           | -           | -           | -           | -            |
| <b>Total</b>                                                        |      |      |      | -              | -             | <b>4.60</b>   | -            | <b>4.60</b>   | -              | -             | <b>4.60</b>   | -             | <b>4.60</b>     | -                                     | -           | -           | -           | -           | -            |
| <b>Teacher Total</b>                                                |      |      |      | <b>414.40</b>  | <b>239.50</b> | <b>304.25</b> | <b>30.00</b> | <b>988.15</b> | <b>438.40</b>  | <b>241.70</b> | <b>313.45</b> | <b>34.00</b>  | <b>1,027.55</b> | <b>24.00</b>                          | <b>2.20</b> | <b>9.20</b> | <b>4.00</b> | <b>-</b>    | <b>39.40</b> |
| <b>Secretarial Staff - Central Office and School Administration</b> |      |      |      |                |               |               |              |               |                |               |               |               |                 |                                       |             |             |             |             |              |
| Sec to Superintendent                                               | 2360 | 151  | 52   | -              | -             | -             | 1.00         | 1.00          | -              | -             | -             | 1.00          | 1.00            | -                                     | -           | -           | -           | -           | -            |
| Sec to the Prog Dir Professional Devel                              | 2360 | 151  | 52B  | -              | -             | -             | 1.00         | 1.00          | -              | -             | -             | 1.00          | 1.00            | -                                     | -           | -           | -           | -           | -            |
| Sec to Elementary Dir of Education                                  | 2360 | 151  | 52E  | -              | -             | -             | 0.95         | 0.95          | -              | -             | -             | 0.95          | 0.95            | -                                     | -           | -           | -           | -           | -            |
| Sec to Principals and Asst. Principals                              | 2380 | 151  | 40   | 10.00          | 6.00          | 9.00          | -            | 25.00         | 11.00          | 6.00          | 9.00          | -             | 26.00           | 1.00                                  | -           | -           | -           | -           | 1.00         |
| Sec to Technology Dir                                               | 2821 | 151  | 10   | -              | -             | -             | 1.00         | 1.00          | -              | -             | -             | 1.00          | 1.00            | -                                     | -           | -           | -           | -           | -            |
| Sec for Attendance/Child Acctg                                      | 2130 | 151  | 18A  | -              | 3.00          | 3.00          | -            | 6.00          | -              | 3.00          | 3.00          | -             | 6.00            | -                                     | -           | -           | -           | -           | -            |
| Sec for Guidance                                                    | 2120 | 151  | 18B  | -              | -             | 6.00          | -            | 6.00          | -              | -             | 6.00          | -             | 6.00            | -                                     | -           | -           | -           | -           | -            |
| Sec to Facilities & Operations Dir                                  | 2611 | 151  | 71   | -              | -             | -             | 2.00         | 2.00          | -              | -             | -             | 2.00          | 2.00            | -                                     | -           | -           | -           | -           | -            |
| Sec to Curriculum Supv.                                             | 2260 | 151  | 50   | -              | -             | -             | 2.00         | 2.00          | -              | -             | -             | 2.00          | 2.00            | -                                     | -           | -           | -           | -           | -            |
| Sec to Special Ed Dir/Supervisors                                   | 1291 | 151  | 21   | -              | -             | -             | 3.50         | 3.50          | -              | -             | -             | 3.50          | 3.50            | -                                     | -           | -           | -           | -           | -            |
| Sec to Special Ed Dir/Supervisors                                   | 1291 | 151  | 35   | -              | -             | -             | 0.50         | 0.50          | -              | -             | -             | 0.50          | 0.50            | -                                     | -           | -           | -           | -           | -            |
| Sec. Director of Pupil Services                                     | 2111 | 151  | 18   | -              | -             | -             | 1.00         | 1.00          | -              | -             | -             | 1.00          | 1.00            | -                                     | -           | -           | -           | -           | -            |
| Sec to Instruct Technology Coordinator                              | 2829 | 151  | 10   | -              | -             | -             | 1.00         | 1.00          | -              | -             | -             | 1.00          | 1.00            | -                                     | -           | -           | -           | -           | -            |
| Sec to Gifted                                                       | 2119 | 151  | 18   | -              | -             | -             | 1.00         | 1.00          | -              | -             | -             | 1.00          | 1.00            | -                                     | -           | -           | -           | -           | -            |
| Sec to Title I                                                      | 2850 | 151  | 35   | -              | -             | -             | 0.05         | 0.05          | -              | -             | -             | 0.05          | 0.05            | -                                     | -           | -           | -           | -           | -            |
| Sec to ELD & Equity Supervisor                                      | 2260 | 151  | 52M  | -              | -             | -             | 1.00         | 1.00          | -              | -             | -             | 1.00          | 1.00            | -                                     | -           | -           | -           | -           | -            |
| Sec to Athletic Director                                            | 3200 | 151  | 30S  | -              | -             | 3.00          | -            | 3.00          | -              | -             | 3.00          | -             | 3.00            | -                                     | -           | -           | -           | -           | -            |
| <b>Total</b>                                                        |      |      |      | <b>10.00</b>   | <b>9.00</b>   | <b>21.00</b>  | <b>16.00</b> | <b>56.00</b>  | <b>11.00</b>   | <b>9.00</b>   | <b>21.00</b>  | <b>16.00</b>  | <b>57.00</b>    | <b>1.00</b>                           | <b>-</b>    | <b>-</b>    | <b>-</b>    | <b>-</b>    | <b>1.00</b>  |
| Full Day KG                                                         | 1110 | 191  | 08F  | 8.00           | -             | -             | -            | 8.00          | 8.00           | -             | -             | -             | 8.00            | -                                     | -           | -           | -           | -           | -            |
| ELD                                                                 | 1110 | 191  | 02   | 8.00           | 2.00          | 3.00          | -            | 13.00         | 8.00           | 2.00          | 3.00          | -             | 13.00           | -                                     | -           | -           | -           | -           | -            |
| Autistic                                                            | 1233 | 191  | 21C  | -              | -             | -             | 17.00        | 17.00         | -              | -             | -             | 17.00         | 17.00           | -                                     | -           | -           | -           | -           | -            |
| Emotional Support                                                   | 1231 | 191  | 21C  | -              | -             | -             | 7.00         | 7.00          | -              | -             | -             | 7.00          | 7.00            | -                                     | -           | -           | -           | -           | -            |
| Transitional Program                                                | 1231 | 191  | 21L  | -              | -             | -             | 1.00         | 1.00          | -              | -             | -             | 1.00          | 1.00            | -                                     | -           | -           | -           | -           | -            |
| APT Program Support                                                 | 1231 | 191  | 21L  | -              | -             | -             | -            | -             | -              | -             | -             | 3.00          | 3.00            | -                                     | -           | -           | -           | 3.00        | 3.00         |
| Life Skills                                                         | 1211 | 191  | 21F  | -              | -             | -             | 9.00         | 9.00          | -              | -             | -             | 9.00          | 9.00            | -                                     | -           | -           | -           | -           | -            |
| Learn Supp/ Life Skills                                             | 1241 | 191  | 21F  | -              | -             | -             | 63.00        | 63.00         | -              | -             | -             | 63.00         | 63.00           | -                                     | -           | -           | -           | -           | -            |
| <b>Total</b>                                                        |      |      |      | <b>16.00</b>   | <b>2.00</b>   | <b>3.00</b>   | <b>97.00</b> | <b>118.00</b> | <b>16.00</b>   | <b>2.00</b>   | <b>3.00</b>   | <b>100.00</b> | <b>121.00</b>   | <b>-</b>                              | <b>-</b>    | <b>-</b>    | <b>3.00</b> | <b>-</b>    | <b>3.00</b>  |

| POSITIONS                                                                 | Func | Acct | Prog | 2020-21 Actual |               |               |               |                 | 2021-22 Budget |               |               |               |                 | Addition/Reductions to 2021-22 Budget |             |             |               |               |               |
|---------------------------------------------------------------------------|------|------|------|----------------|---------------|---------------|---------------|-----------------|----------------|---------------|---------------|---------------|-----------------|---------------------------------------|-------------|-------------|---------------|---------------|---------------|
|                                                                           |      |      |      | ELM            | MID           | HS            | OTH           | Total           | ELM            | MID           | HS            | OTH           | Total           | ELM                                   | MID         | HS          | OTH           | Total         |               |
|                                                                           |      |      |      | Elem           | Middle        | High          | Other         |                 | Elem           | Middle        | High          | Other         |                 | Elem                                  | Middle      | High        | Other         |               |               |
| Library Assistant                                                         | 2250 | 154  | 14   | 5.00           | 1.00          | 3.00          | -             | 9.00            | 5.50           | 1.00          | 3.00          | -             | 9.50            | 0.50                                  | -           | -           | -             | -             | 0.50          |
| Security Greeter                                                          | 2190 | 154  | 18   | -              | -             | 3.00          | -             | 3.00            | -              | -             | 3.00          | -             | 3.00            | -                                     | -           | -           | -             | -             | -             |
| Office Assistant (Dis)                                                    | 2380 | 154  | 40   | 10.00          | -             | -             | -             | 10.00           | 11.00          | -             | -             | -             | -               | 11.00                                 | 1.00        | -           | -             | -             | 1.00          |
| <b>Total</b>                                                              |      |      |      | <b>15.00</b>   | <b>1.00</b>   | <b>6.00</b>   | <b>-</b>      | <b>22.00</b>    | <b>16.50</b>   | <b>1.00</b>   | <b>6.00</b>   | <b>-</b>      | <b>23.50</b>    | <b>1.50</b>                           | <b>-</b>    | <b>-</b>    | <b>-</b>      | <b>-</b>      | <b>1.50</b>   |
| RN-LPN (non-public)                                                       | 2450 | 141  | 18D  | -              | -             | -             | 3.20          | 3.20            | -              | -             | -             | 3.20          | 3.20            | -                                     | -           | -           | -             | -             | -             |
| RN-LPN (District)                                                         | 2440 | 141  | 18D  | 4.20           | 1.00          | 3.00          | 1.80          | 10.00           | 4.20           | 1.00          | 3.00          | 2.80          | 11.00           | -                                     | -           | -           | -             | 1.00          | 1.00          |
| APT Program Coordinator                                                   | 1231 | 121  | 21L  | -              | -             | -             | -             | -               | -              | -             | -             | -             | -               | -                                     | -           | -           | -             | -             | -             |
| Pupil Service Specialist                                                  | 1291 | 141  | 21   | -              | -             | -             | 0.60          | 0.60            | -              | -             | -             | 0.60          | 0.60            | -                                     | -           | -           | -             | -             | -             |
| Pupil Service Specialist                                                  | 1291 | 141  | 35   | -              | -             | -             | 0.40          | 0.40            | -              | -             | -             | 0.40          | 0.40            | -                                     | -           | -           | -             | -             | -             |
| <b>Total</b>                                                              |      |      |      | <b>4.20</b>    | <b>1.00</b>   | <b>3.00</b>   | <b>6.00</b>   | <b>14.20</b>    | <b>4.20</b>    | <b>1.00</b>   | <b>3.00</b>   | <b>7.00</b>   | <b>15.20</b>    | <b>-</b>                              | <b>-</b>    | <b>-</b>    | <b>-</b>      | <b>1.00</b>   | <b>1.00</b>   |
| Business Office (Professional)                                            | 2500 | 141  | 55   | -              | -             | -             | 5.00          | 5.00            | -              | -             | -             | 5.00          | 5.00            | -                                     | -           | -           | -             | -             | -             |
| Business Office Benefits (Professional)                                   | 2835 | 141  | 55   | -              | -             | -             | 1.00          | 1.00            | -              | -             | -             | 1.00          | 1.00            | -                                     | -           | -           | -             | -             | -             |
| Business Office (Hourly Support)                                          | 2500 | 151  | 55   | -              | -             | -             | 5.00          | 5.00            | -              | -             | -             | 5.00          | 5.00            | -                                     | -           | -           | -             | -             | -             |
| <b>Total</b>                                                              |      |      |      | <b>-</b>       | <b>-</b>      | <b>-</b>      | <b>11.00</b>  | <b>11.00</b>    | <b>-</b>       | <b>-</b>      | <b>-</b>      | <b>11.00</b>  | <b>11.00</b>    | <b>-</b>                              | <b>-</b>    | <b>-</b>    | <b>-</b>      | <b>-</b>      | <b>-</b>      |
| Communications Office (Professional)                                      | 2370 | 141  | 52   | -              | -             | -             | 1.00          | 1.00            | -              | -             | -             | 1.00          | 1.00            | -                                     | -           | -           | -             | -             | -             |
| Communications Office (Hourly Suppt)                                      | 2370 | 151  | 52   | -              | -             | -             | 2.00          | 2.00            | -              | -             | -             | 2.00          | 2.00            | -                                     | -           | -           | -             | -             | -             |
| <b>Total</b>                                                              |      |      |      | <b>-</b>       | <b>-</b>      | <b>-</b>      | <b>3.00</b>   | <b>3.00</b>     | <b>-</b>       | <b>-</b>      | <b>-</b>      | <b>3.00</b>   | <b>3.00</b>     | <b>-</b>                              | <b>-</b>    | <b>-</b>    | <b>-</b>      | <b>-</b>      | <b>-</b>      |
| Transportation Office (Professional)                                      | 2719 | 141  | 75   | -              | -             | -             | 1.00          | 1.00            | -              | -             | -             | 1.00          | 1.00            | -                                     | -           | -           | -             | -             | -             |
| Transportation Office (Hourly Support)                                    | 2719 | 151  | 75   | -              | -             | -             | 0.60          | 0.60            | -              | -             | -             | 0.60          | 0.60            | -                                     | -           | -           | -             | -             | -             |
| Transportation Office-NP (Professional)                                   | 2750 | 141  | 75   | -              | -             | -             | 1.00          | 1.00            | -              | -             | -             | 1.00          | 1.00            | -                                     | -           | -           | -             | -             | -             |
| Transportation Office-NP (Hourly Support)                                 | 2750 | 151  | 75   | -              | -             | -             | 0.90          | 0.90            | -              | -             | -             | 0.90          | 0.90            | -                                     | -           | -           | -             | -             | -             |
| <b>Total</b>                                                              |      |      |      | <b>-</b>       | <b>-</b>      | <b>-</b>      | <b>3.50</b>   | <b>3.50</b>     | <b>-</b>       | <b>-</b>      | <b>-</b>      | <b>3.50</b>   | <b>3.50</b>     | <b>-</b>                              | <b>-</b>    | <b>-</b>    | <b>-</b>      | <b>-</b>      | <b>-</b>      |
| Human Resources Office (Professional)                                     | 2839 | 141  | 54   | -              | -             | -             | 2.00          | 2.00            | -              | -             | -             | 2.00          | 2.00            | -                                     | -           | -           | -             | -             | -             |
| HR Office (Hourly Support)                                                | 2839 | 151  | 54   | -              | -             | -             | 1.00          | 1.00            | -              | -             | -             | 1.00          | 1.00            | -                                     | -           | -           | -             | -             | -             |
| <b>Total</b>                                                              |      |      |      | <b>-</b>       | <b>-</b>      | <b>-</b>      | <b>3.00</b>   | <b>3.00</b>     | <b>-</b>       | <b>-</b>      | <b>-</b>      | <b>3.00</b>   | <b>3.00</b>     | <b>-</b>                              | <b>-</b>    | <b>-</b>    | <b>-</b>      | <b>-</b>      | <b>-</b>      |
| Technology Office (Hourly Support)                                        | 2840 | 151  | 50Z  | -              | -             | -             | 3.00          | 3.00            | -              | -             | -             | 3.00          | 3.00            | -                                     | -           | -           | -             | -             | -             |
| Technology Office (Professional)                                          | 2818 | 141  | 10   | -              | -             | -             | 1.00          | 1.00            | -              | -             | -             | 1.00          | 1.00            | -                                     | -           | -           | -             | -             | -             |
| Technology Office (Hourly Support)                                        | 2829 | 168  | 10   | -              | -             | -             | 11.00         | 11.00           | -              | -             | -             | 9.00          | 9.00            | -                                     | -           | -           | (2.00)        | (2.00)        | (2.00)        |
| Technology Associate                                                      | 1110 | 158  | 10   | -              | -             | -             | 19.00         | 19.00           | -              | -             | -             | 17.00         | 17.00           | -                                     | -           | -           | (4.00)        | (4.00)        | (4.00)        |
| <b>Total</b>                                                              |      |      |      | <b>-</b>       | <b>-</b>      | <b>-</b>      | <b>34.00</b>  | <b>34.00</b>    | <b>-</b>       | <b>-</b>      | <b>-</b>      | <b>30.00</b>  | <b>30.00</b>    | <b>-</b>                              | <b>-</b>    | <b>-</b>    | <b>(4.00)</b> | <b>(4.00)</b> | <b>(4.00)</b> |
| Head Custodians/ Supervisors/ Quality Control                             | 2610 | 141  | 71A  | 10.00          | 3.00          | 3.00          | 5.00          | 21.00           | 11.00          | 3.00          | 3.00          | 5.00          | 22.00           | 1.00                                  | -           | -           | -             | -             | 1.00          |
| Custodians (Hourly Support)                                               | 2620 | 161  | 71A  | 24.00          | 15.50         | 31.00         | 7.00          | 77.50           | 24.50          | 15.50         | 31.00         | 7.00          | 78.00           | 0.50                                  | -           | -           | -             | -             | 0.50          |
| Security Services Coordinator                                             | 2660 | 141  | 71L  | -              | -             | -             | 1.00          | 1.00            | -              | -             | -             | -             | -               | -                                     | -           | -           | -             | (1.00)        | (1.00)        |
| Campus Security Officer                                                   | 2660 | 141  | 71L  | -              | -             | -             | -             | -               | -              | -             | -             | 2.00          | 2.00            | -                                     | -           | -           | -             | 2.00          | 2.00          |
| Maintenance                                                               | 2620 | 141  | 70   | -              | -             | -             | 1.00          | 1.00            | -              | -             | -             | 1.00          | 1.00            | -                                     | -           | -           | -             | -             | -             |
| Custodial & Maint Dept (Hourly Support)                                   | 2620 | 161  | 70   | -              | -             | -             | 6.00          | 6.00            | -              | -             | -             | 6.00          | 6.00            | -                                     | -           | -           | -             | -             | -             |
| HVAC Coordinator                                                          | 2620 | 141  | 70H  | -              | -             | -             | 1.00          | 1.00            | -              | -             | -             | 1.00          | 1.00            | -                                     | -           | -           | -             | -             | -             |
| HVAC Staff (Hourly Support)                                               | 2620 | 161  | 70H  | -              | -             | -             | 7.00          | 7.00            | -              | -             | -             | 7.00          | 7.00            | -                                     | -           | -           | -             | -             | -             |
| Operations (Professional)                                                 | 2610 | 141  | 71   | -              | -             | -             | 2.00          | 2.00            | -              | -             | -             | 2.00          | 2.00            | -                                     | -           | -           | -             | -             | -             |
| Facilities Apprentice                                                     | 2620 | 161  | 71   | -              | -             | -             | 1.00          | 1.00            | -              | -             | -             | 1.00          | 1.00            | -                                     | -           | -           | -             | -             | -             |
| Automotive Pool                                                           | 2650 | 161  | 71G  | -              | -             | -             | 1.00          | 1.00            | -              | -             | -             | 1.00          | 1.00            | -                                     | -           | -           | -             | -             | -             |
| Grounds Supervisor / Athletic Turf Coordinator                            | 2630 | 141  | 70F  | -              | -             | -             | 1.00          | 1.00            | -              | -             | -             | 1.00          | 1.00            | -                                     | -           | -           | -             | -             | -             |
| Grounds/Warehouse (Hourly Support)                                        | 2630 | 161  | 70F  | -              | -             | -             | 10.00         | 10.00           | -              | -             | -             | 10.00         | 10.00           | -                                     | -           | -           | -             | -             | -             |
| Mailroom (Hourly Support)                                                 | 2530 | 161  | 71F  | -              | -             | -             | 1.00          | 1.00            | -              | -             | -             | 1.00          | 1.00            | -                                     | -           | -           | -             | -             | -             |
| <b>Total</b>                                                              |      |      |      | <b>34.00</b>   | <b>18.50</b>  | <b>34.00</b>  | <b>44.00</b>  | <b>130.50</b>   | <b>35.50</b>   | <b>18.50</b>  | <b>34.00</b>  | <b>45.00</b>  | <b>133.00</b>   | <b>1.50</b>                           | <b>-</b>    | <b>-</b>    | <b>-</b>      | <b>1.00</b>   | <b>2.50</b>   |
| <b>Secretarial Staff - Central Office and School Administration Total</b> |      |      |      | <b>79.20</b>   | <b>31.50</b>  | <b>67.00</b>  | <b>217.50</b> | <b>395.20</b>   | <b>83.20</b>   | <b>31.50</b>  | <b>67.00</b>  | <b>218.50</b> | <b>400.20</b>   | <b>4.00</b>                           | <b>-</b>    | <b>-</b>    | <b>-</b>      | <b>1.00</b>   | <b>5.00</b>   |
| <b>Grand Total</b>                                                        |      |      |      | <b>503.60</b>  | <b>280.00</b> | <b>386.25</b> | <b>277.50</b> | <b>1,447.35</b> | <b>532.60</b>  | <b>282.20</b> | <b>395.45</b> | <b>282.50</b> | <b>1,492.75</b> | <b>29.00</b>                          | <b>2.20</b> | <b>9.20</b> | <b>5.00</b>   | <b>45.40</b>  |               |

West Chester Area School District  
Assumptions for Benefits

| Gross Benefit Costs          |                   |                   |                   |                   |                   |                   |                   |
|------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
|                              | 2019-20           | 2020-21           | 2020-21           | 2021-22           | 2022-23           | 2023-24           | 2024-25           |
|                              | Actual            | Budget            | Projection        | Forecast          | Forecast          | Forecast          | Forecast          |
| Medical                      | 13,444,708        | 21,265,797        | 20,265,797        | 22,604,829        | 24,316,014        | 26,156,736        | 28,136,801        |
| Dental                       | 978,154           | 1,428,060         | 1,428,060         | 1,487,774         | 1,551,749         | 1,618,474         | 1,688,068         |
| Vision                       | 149,383           | 209,230           | 209,230           | 218,299           | 223,320           | 228,456           | 233,711           |
| Prescription                 | 3,459,632         | 5,103,577         | 4,728,577         | 5,204,954         | 5,725,450         | 6,297,995         | 6,927,794         |
| Social Security              | 7,057,077         | 7,849,447         | 7,849,538         | 8,244,751         | 8,466,260         | 8,650,885         | 8,832,246         |
| Retirement                   | 33,218,932        | 35,390,415        | 35,391,141        | 37,630,160        | 39,420,676        | 40,845,747        | 42,256,237        |
| Tuition                      | 370,641           | 600,000           | 600,000           | 600,000           | 600,000           | 600,000           | 600,000           |
| Life & Disability            | 549,979           | 552,899           | 552,899           | 578,663           | 591,983           | 604,893           | 617,574           |
| W/C, Unemp & Other           | 965,754           | 1,289,778         | 1,289,778         | 1,309,124         | 1,328,761         | 1,348,693         | 1,368,923         |
| <b>Total Benefit Expense</b> | <b>60,194,260</b> | <b>73,689,202</b> | <b>72,315,019</b> | <b>77,878,555</b> | <b>82,224,213</b> | <b>86,351,878</b> | <b>90,661,355</b> |
| % Increase                   |                   |                   | 20.14%            | 5.69%             | 5.58%             | 5.02%             | 4.99%             |

\* Assume increases in salary related benefits proportional to salary increase

| Benefit Cost Sharing and Cobra payments |                  |                  |                  |                  |                  |                  |                  |
|-----------------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
|                                         | 2019-20          | 2020-21          | 2020-21          | 2021-22          | 2022-23          | 2023-24          | 2024-25          |
|                                         | Actual           | Budget           | Projection       | Forecast         | Forecast         | Forecast         | Forecast         |
| Medical                                 | 4,025,370        | 5,890,045        | 5,890,045        | 6,335,921        | 6,815,550        | 7,331,488        | 7,886,481        |
| Dental                                  | 161,885          | 88,963           | 88,963           | 92,788           | 96,778           | 100,939          | 105,280          |
| Vision                                  | 26,332           | 10,671           | 10,671           | 10,916           | 11,167           | 11,424           | 11,687           |
| Prescription                            | 560,011          | 1,013,778        | 1,013,778        | 1,115,155        | 1,226,671        | 1,349,338        | 1,484,272        |
| Social Security                         | -                | -                | -                | -                | -                | -                | -                |
| Retirement                              | -                | -                | -                | -                | -                | -                | -                |
| Tuition                                 | -                | -                | -                | -                | -                | -                | -                |
| Life & Disability                       | 174,063          | 116,852          | 116,852          | 116,852          | 116,852          | 116,852          | 116,852          |
| W/C, Unemp & Other                      | -                | -                | -                | -                | -                | -                | -                |
| <b>Total Cost Share</b>                 | <b>4,947,661</b> | <b>7,120,308</b> | <b>7,120,308</b> | <b>7,671,633</b> | <b>8,267,019</b> | <b>8,910,041</b> | <b>9,604,572</b> |

| Net Benefit Costs            |                   |                   |                   |                   |                   |                   |                   |
|------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
|                              | 2019-20           | 2020-21           | 2020-21           | 2021-22           | 2022-23           | 2023-24           | 2024-25           |
|                              | Actual            | Budget            | Projection        | Forecast          | Forecast          | Forecast          | Forecast          |
| Medical                      | 9,419,338         | 15,375,752        | 14,375,752        | 16,268,907        | 17,500,464        | 18,825,249        | 20,250,320        |
| Dental                       | 816,269           | 1,339,097         | 1,339,097         | 1,394,986         | 1,454,971         | 1,517,535         | 1,582,788         |
| Vision                       | 123,051           | 198,559           | 198,559           | 207,383           | 212,153           | 217,032           | 222,024           |
| Prescription                 | 2,899,621         | 4,089,799         | 3,714,799         | 4,089,799         | 4,498,779         | 4,948,657         | 5,443,522         |
| Social Security              | 7,057,077         | 7,849,447         | 7,849,538         | 8,244,751         | 8,466,260         | 8,650,885         | 8,832,246         |
| Retirement                   | 33,218,932        | 35,390,415        | 35,391,141        | 37,630,160        | 39,420,676        | 40,845,747        | 42,256,237        |
| Tuition                      | 370,641           | 600,000           | 600,000           | 600,000           | 600,000           | 600,000           | 600,000           |
| Life & Disability            | 375,916           | 436,047           | 436,047           | 461,811           | 475,131           | 488,041           | 500,722           |
| W/C, Unemp & Other           | 965,754           | 1,289,778         | 1,289,778         | 1,309,124         | 1,328,761         | 1,348,693         | 1,368,923         |
| <b>Total Benefit Expense</b> | <b>55,246,599</b> | <b>66,568,894</b> | <b>65,194,711</b> | <b>70,206,922</b> | <b>73,957,194</b> | <b>77,441,837</b> | <b>81,056,783</b> |
| % Increase                   |                   |                   | 18.01%            | 5.47%             | 5.34%             | 4.71%             | 4.67%             |

**800 OTHER OBJECTS AND OTHER FINANCING USES**  
**900**

800

**DUES AND FEES & PRIOR YEAR REFUNDS**

o Assume inflationary increase as follows: 3%

|  | 2019-20   | 2020-21    | 2020-21    | 2021-22    | 2022-23    | 2023-24    | 2024-25    |
|--|-----------|------------|------------|------------|------------|------------|------------|
|  | Actual    | Budget     | Projection | Forecast   | Forecast   | Forecast   | Forecast   |
|  | \$337,329 | \$ 558,585 | \$ 558,585 | \$ 499,322 | \$ 514,302 | \$ 529,731 | \$ 545,623 |

|                                  | 2019-20   | 2020-21   | 2020-21   | 2021-22    | 2022-23    | 2023-24    | 2024-25    |
|----------------------------------|-----------|-----------|-----------|------------|------------|------------|------------|
| <b>DUES/FEES - Athletic Fund</b> | \$116,581 | \$131,500 | \$131,500 | \$ 131,500 | \$ 131,500 | \$ 131,500 | \$ 131,500 |

**DEBT SERVICE**

|                                     |             |             |             |             |             |             |             |
|-------------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Debt Service Savings to Cap Reserve | \$453,890   | \$445,255   | \$1,911,236 | \$453,967   | \$448,506   | \$1,104,357 | \$1,101,147 |
| G/F Contribution to Cap Reserve     | \$3,463,200 | \$3,626,728 | \$3,626,728 | \$3,771,797 | \$3,922,669 | \$4,079,576 | \$4,242,759 |
| Transfer for Cap Reserve Facilities | \$1,534,522 | \$2,095,558 | \$2,095,558 | \$2,011,500 | \$2,223,177 | \$2,289,872 | \$2,358,568 |
|                                     | \$5,451,612 | \$6,167,541 | \$7,633,522 | \$6,237,264 | \$6,594,352 | \$7,473,805 | \$7,702,474 |

**EXISTING DEBT SERVICE (PRIOR TO ACT 1)**

|                   | 2020-21 Budget      |                      | 2020-21 Projection  |                      | 2021-22 Budget      |                      | 2022-23 Budget      |                      | 2023-24 Budget      |                      | 2024-25 Budget      |                      |
|-------------------|---------------------|----------------------|---------------------|----------------------|---------------------|----------------------|---------------------|----------------------|---------------------|----------------------|---------------------|----------------------|
|                   | INTEREST            | PRINCIPAL            | INTEREST            | PRINCIPAL            | INTEREST            | PRINCIPAL            | INTEREST            | PRINCIPAL            | INTEREST            | PRINCIPAL            | INTEREST            | PRINCIPAL            |
| 12/10 GOR 2010AA  | \$ 391,500          | \$ 3,420,000         | \$ -                | \$ -                 | \$ -                | \$ -                 | \$ -                | \$ -                 | \$ -                | \$ -                 | \$ -                | \$ -                 |
| 7/2012 GOR 2012AA | \$ 599,200          | \$ 7,360,000         | \$ 599,200          | \$ 7,360,000         | \$ 304,800          | \$ 7,620,000         | \$ -                | \$ -                 | \$ -                | \$ -                 | \$ -                | \$ -                 |
| GOB 2014 A        | \$ 1,279,250        | \$ 1,085,000         | \$ 1,279,250        | \$ 1,085,000         | \$ 1,225,000        | \$ 1,185,000         | \$ 1,165,750        | \$ 14,570,000        | \$ 437,250          | \$ 8,745,000         | \$ -                | \$ -                 |
| GOB 2014 AA       | \$ 2,179,800        | \$ 295,000           | \$ 2,179,800        | \$ 295,000           | \$ 2,170,950        | \$ 305,000           | \$ 2,161,800        | \$ 315,000           | \$ 2,162,350        | \$ 325,000           | \$ 2,142,600        | \$ 5,700,000         |
| GOB 2015 AA       | \$ 22,950           | \$ 755,000           | \$ 22,950           | \$ 755,000           | \$ 7,700            | \$ 770,000           | \$ -                | \$ -                 | \$ -                | \$ -                 | \$ -                | \$ -                 |
| GOB 2016          | \$ 416,750          | \$ 1,935,000         | \$ 416,750          | \$ 1,935,000         | \$ 320,000          | \$ 2,035,000         | \$ 218,250          | \$ 2,130,000         | \$ 111,750          | \$ 2,235,000         | \$ -                | \$ -                 |
| GOB 2016A         | \$ 1,248,703        | \$ 5,000             | \$ 1,248,703        | \$ 5,000             | \$ 1,248,635        | \$ 5,000             | \$ 1,248,568        | \$ 5,000             | \$ 1,248,500        | \$ 5,875,000         | \$ 954,750          | \$ 12,270,000        |
| GOB 2017          | \$ 117,115          | \$ 615,000           | \$ 117,115          | \$ 615,000           | \$ 104,715          | \$ 625,000           | \$ 92,065           | \$ 640,000           | \$ 79,065           | \$ 660,000           | \$ 65,765           | \$ 670,000           |
| <b>TOTAL</b>      | <b>\$ 6,255,268</b> | <b>\$ 15,470,000</b> | <b>\$ 5,863,768</b> | <b>\$ 12,050,000</b> | <b>\$ 5,381,800</b> | <b>\$ 12,545,000</b> | <b>\$ 4,886,433</b> | <b>\$ 17,660,000</b> | <b>\$ 4,028,915</b> | <b>\$ 17,840,000</b> | <b>\$ 3,163,115</b> | <b>\$ 18,640,000</b> |

|                                 |              |              |              |              |              |              |
|---------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|
| Total ACT 1 eligible Debt       | \$21,725,268 | \$17,913,768 | \$17,926,800 | \$22,546,433 | \$21,868,915 | \$21,803,115 |
| Increase in ACT 1 eligible debt |              |              | \$13,032     | \$4,619,633  | (\$677,518)  | (\$65,800)   |

**DEBT SERVICE - INCURRED AFTER ACT 1**

| FINANCING AMOUNT & YEAR        | 2020-21 Budget      |                     | 2020-21 Projection  |                     | 2021-22 Budget      |                     | 2022-23 Budget      |                   | 2023-24 Budget      |                   | 2024-25 Budget      |                   |
|--------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|-------------------|---------------------|-------------------|---------------------|-------------------|
| <b>Elementary Debt</b>         |                     |                     |                     |                     |                     |                     |                     |                   |                     |                   |                     |                   |
| 10/09 \$10,000,000 Emmaus 2009 | \$ 380,667          | \$ 650,000          | \$ 130,667          | \$ 650,000          | \$ 354,667          | \$ 650,000          | \$ 332,133          | \$ 520,000        | \$ 308,000          | \$ 645,000        | \$ 281,400          | \$ 675,000        |
| 8/2012 \$21,000,000 GOB 2012A  | \$ 630,000          | \$ -                | \$ 630,000          | \$ -                | \$ 630,000          | \$ -                | \$ 630,000          | \$ 5,000          | \$ 629,850          | \$ 5,000          | \$ 629,700          | \$ 5,000          |
| 2013 \$10,000,000 GOB          | \$ 8,500            | \$ 850,000          | \$ 8,500            | \$ 850,000          | \$ -                | \$ -                | \$ -                | \$ -              | \$ -                | \$ -              | \$ -                | \$ -              |
| \$12,000,000 GOB 2014          | \$ 489,763          | \$ -                | \$ 489,763          | \$ -                | \$ 489,763          | \$ -                | \$ 489,763          | \$ -              | \$ 489,763          | \$ -              | \$ 489,763          | \$ 5,000          |
| 9/2015 \$10,000,000 GOB- 2015A | \$ 257,543          | \$ 5,000            | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                | \$ -              | \$ -                | \$ -              | \$ -                | \$ -              |
| GOB 2016AA                     | \$ 254,412          | \$ 5,000            | \$ 254,412          | \$ 5,000            | \$ 254,312          | \$ 5,000            | \$ 254,175          | \$ 5,000          | \$ 254,038          | \$ 5,000          | \$ 253,900          | \$ 5,000          |
| 12/2017 \$9,750,000 GOB 2017A  | \$ 237,475          | \$ 5,000            | \$ 237,475          | \$ 5,000            | \$ 237,388          | \$ 5,000            | \$ 237,300          | \$ 5,000          | \$ 237,212          | \$ 5,000          | \$ 237,100          | \$ 5,000          |
| 10/2018 \$9,990,000 GOB 2018   | \$ 336,578          | \$ 5,000            | \$ 336,578          | \$ 5,000            | \$ 336,452          | \$ 5,000            | \$ 336,328          | \$ 5,000          | \$ 336,203          | \$ 5,000          | \$ 336,053          | \$ 5,000          |
| 8/2019 \$35,000,000 GOB 2019   | \$ 1,390,000        | \$ 5,000            | \$ 1,390,000        | \$ 5,000            | \$ 1,389,800        | \$ 5,000            | \$ 1,389,600        | \$ 5,000          | \$ 1,389,400        | \$ 5,000          | \$ 1,389,200        | \$ 5,000          |
| 9/2020 \$16,800,000 GOR 2020   | \$ -                | \$ -                | \$ 282,023          | \$ 2,260,000        | \$ 432,850          | \$ 4,495,000        | \$ 208,100          | \$ 50,000         | \$ 205,600          | \$ 55,000         | \$ 202,850          | \$ 55,000         |
| 5/2021 \$35,000,000 GOB        | \$ -                | \$ -                | \$ -                | \$ -                | \$ 1,288,000        | \$ -                | \$ 1,287,800        | \$ -              | \$ 1,287,600        | \$ -              | \$ 1,287,400        | \$ -              |
| 12/2024 \$10,000,000 GOB       | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                | \$ -                | \$ -              | \$ -                | \$ -              | \$ 179,571          | \$ -              |
| <b>Total Elementary Debt</b>   | <b>\$ 3,984,938</b> | <b>\$ 1,525,000</b> | <b>\$ 3,759,418</b> | <b>\$ 3,780,000</b> | <b>\$ 5,413,232</b> | <b>\$ 5,165,000</b> | <b>\$ 5,165,199</b> | <b>\$ 595,000</b> | <b>\$ 5,137,666</b> | <b>\$ 725,000</b> | <b>\$ 5,286,937</b> | <b>\$ 760,000</b> |

|                       |                     |                     |                     |                     |                     |                     |                     |                   |                     |                   |                     |                   |
|-----------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|-------------------|---------------------|-------------------|---------------------|-------------------|
| <b>Total New Debt</b> | <b>\$ 3,984,938</b> | <b>\$ 1,525,000</b> | <b>\$ 3,759,418</b> | <b>\$ 3,780,000</b> | <b>\$ 5,413,232</b> | <b>\$ 5,165,000</b> | <b>\$ 5,165,199</b> | <b>\$ 595,000</b> | <b>\$ 5,137,666</b> | <b>\$ 725,000</b> | <b>\$ 5,286,937</b> | <b>\$ 760,000</b> |
|-----------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|-------------------|---------------------|-------------------|---------------------|-------------------|

**TOTAL DEBT SERVICE**

| YEAR                      | 2020-21 Budget |                     | 2020-21 Projection |                     | 2021-22 Budget |                     | 2022-23 Budget |                     | 2023-24 Budget |                     | 2024-25 Budget |                     |
|---------------------------|----------------|---------------------|--------------------|---------------------|----------------|---------------------|----------------|---------------------|----------------|---------------------|----------------|---------------------|
|                           | \$10,240,206   | \$16,995,000        | \$9,623,186        | \$15,830,000        | \$10,795,032   | \$17,710,000        | \$10,051,632   | \$18,255,000        | \$9,166,581    | \$18,565,000        | \$8,450,052    | \$19,400,000        |
| <b>Total Debt Service</b> |                | <b>\$27,235,206</b> |                    | <b>\$25,453,186</b> |                | <b>\$28,505,032</b> |                | <b>\$28,306,632</b> |                | <b>\$27,731,581</b> |                | <b>\$27,850,052</b> |

Back-End Referendum Exceptions

|                    | <u>BUDGET</u><br><u>2020-21</u> | <u>BUDGET</u><br><u>2021-22</u> | <u>BUDGET</u><br><u>2022-23</u> | <u>BUDGET</u><br><u>2023-24</u> | <u>BUDGET</u><br><u>2024-25</u> |
|--------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|
|                    | (\$000)                         |                                 |                                 |                                 |                                 |
| Retirement (PSERS) | -                               | -                               | -                               | -                               | -                               |
| Special Education  | -                               | -                               | 558.1                           | 338.6                           | 340.4                           |
| <b>Total</b>       | -                               | -                               | <b>558.1</b>                    | <b>338.6</b>                    | <b>340.4</b>                    |

*Index =* 2.60% 3.00% 2.60% 2.60% 2.60%

| <b>Exception Calculations</b>                      |             |             |                  |                            |                            |                            |
|----------------------------------------------------|-------------|-------------|------------------|----------------------------|----------------------------|----------------------------|
| Grandfathered salaries (2011)                      |             |             | 85,292,259       | 85,292,259                 | 85,292,259                 | 85,292,259                 |
| <b>Retirement</b>                                  |             |             | 29,434,359       | 29,801,115                 | 30,381,103                 | 30,807,564                 |
|                                                    | 50%         |             | 14,717,179       | 14,900,558                 | 15,190,551                 | 15,403,782                 |
|                                                    | 14,623,358  |             | 14,717,179       | 14,900,558                 | 15,190,551                 | 15,403,782                 |
| State Share of Retirement for Fed. Funded Salaries | (30,671)    |             | (30,868)         | (31,252)                   | (31,860)                   | (32,308)                   |
| Increase                                           |             |             | 93,624           | 182,994                    | 289,385                    | 212,783                    |
| Index                                              |             |             | 379,410          | 440,589                    | 386,602                    | 394,126                    |
| <b>Total Exception</b>                             |             |             | <b>(285,786)</b> | <b>(257,595)</b>           | <b>(97,216)</b>            | <b>(181,343)</b>           |
| <b>Special Education</b>                           |             |             |                  |                            |                            |                            |
|                                                    | 2017-18 AFR | 2018-19 AFR | 2019-20 AFR      | 2020-21 AFR Est.<br>(1.03) | 2021-22 AFR Est.<br>(1.03) | 2022-23 AFR<br>Est. (1.03) |
| Expenses                                           | 46,461,210  | 46,309,762  | 44,074,356       | 45,396,587                 | 46,758,485                 | 48,161,239                 |
| Subsidy                                            | 6,454,135   | 6,128,947   | 6,125,165        | 5,902,650                  | 5,899,089                  | 5,899,089                  |
| Net Expenses                                       | 40,007,075  | 40,180,815  | 37,949,192       | 39,493,937                 | 40,859,396                 | 42,262,150                 |
| Net Increase                                       | (1,224,227) | 173,739     | (2,231,623)      | 1,544,745                  | 1,365,459                  | 1,402,755                  |
| Index                                              | 854,313     | 1,040,184   | 1,205,424        | 986,679                    | 1,026,842                  | 1,062,344                  |
| <b>Total Exception</b>                             |             |             | -                | <b>558,066</b>             | <b>338,616</b>             | <b>340,410</b>             |





## 2020-2021 Capital Budget

|                                      | # of Devices | Budget<br>2020-2021 | Projected<br>2020-2021 |
|--------------------------------------|--------------|---------------------|------------------------|
| <b>Elementary Equipment</b>          |              |                     |                        |
| Studnet/Teacher iPad                 | 1,900        | \$ 133,250          | \$ 162,878             |
|                                      |              | <b>\$ 133,250</b>   | <b>\$ 162,878</b>      |
| <b>Secondary Equipment</b>           |              |                     |                        |
| 6th Grade 1:1                        | 950          | \$ 593,750          | \$ 532,748             |
| 9th grade 1:1                        | 1,010        | \$ 858,500          | \$ -                   |
| Video                                | 9            | \$ 15,293           | \$ 15,293              |
| TV Studio                            | 6            | \$ 3,720            | \$ 3,720               |
| Teacher Laptop                       | 533          | \$ 703,560          | \$ 623,560             |
|                                      |              | <b>\$ 2,174,823</b> | <b>\$ 1,175,321</b>    |
| <b>District</b>                      |              |                     |                        |
| Projectors - Hardware & Installation |              | \$ 1,128,763        | \$ 978,891             |
| Security Camera                      | 30           | \$ 55,000           | \$ 55,000              |
|                                      |              | <b>\$ 1,183,763</b> | <b>\$ 1,033,891</b>    |
| <b>Network</b>                       |              |                     |                        |
| Network Equipment                    |              | \$ 725,000          | \$ 725,000             |
|                                      |              | <b>\$ 725,000</b>   | <b>\$ 725,000</b>      |
| <b>Administration</b>                |              |                     |                        |
| Staff (Central + Schools)            | 320          | \$ 280,700          | \$ 169,580             |
|                                      |              | <b>\$ 280,700</b>   | <b>\$ 169,580</b>      |
| <b>Other</b>                         |              |                     |                        |
| Cost Sharing from Parents            |              | \$ (300,000)        | \$ (300,000)           |
|                                      |              | <b>\$ (300,000)</b> | <b>\$ (300,000)</b>    |
| <b>Total Fund 22</b>                 |              | <b>\$ 4,197,536</b> | <b>\$ 2,966,670</b>    |

## 2021-2022 Capital Budget

|                                        | <u># of Devices</u> | <u>Budget<br/>21-22</u>           |
|----------------------------------------|---------------------|-----------------------------------|
| <b>Elementary Equipment</b>            |                     |                                   |
| Elementary iPad                        | 1,890               | 754,110.00                        |
| Elementary/Special Area Teacher Device | 457                 | <u>595,320.00</u>                 |
|                                        |                     | <b>1,349,430.00</b>               |
| <b>Secondary Equipment</b>             |                     |                                   |
| 6th Grade 1:1                          | 950                 | 588,750.00                        |
| 9th grade 1:1                          | 1,010               | 853,500.00                        |
| Music                                  | 36                  | 47,520.00                         |
| Art                                    | 12                  | <u>15,840.00</u>                  |
|                                        |                     | <b>1,505,610.00</b>               |
| <b>District</b>                        |                     |                                   |
| Security Camera                        | 30                  | <u>30,000.00</u>                  |
|                                        |                     | <b>30,000.00</b>                  |
| <b>Network</b>                         |                     |                                   |
| Networking                             |                     | <u>435,000.00</u>                 |
|                                        |                     | <b>435,000.00</b>                 |
| <b>Administration</b>                  |                     |                                   |
| Staff (Central + Schools)              | 117                 | <u>114,827.00</u>                 |
|                                        |                     | <b>114,827.00</b>                 |
| <b>Other</b>                           |                     |                                   |
| Cost Sharing from Parents              |                     | <u>(300,000.00)</u>               |
|                                        |                     | <b>(300,000.00)</b>               |
| <b>Total Fund 22</b>                   |                     | <b><u><u>3,434,867.00</u></u></b> |

**2021-22 Capital Reserve Fund Project List**  
December 2020

| Priority | Project # | Location        | Project                                                     | Budget  |
|----------|-----------|-----------------|-------------------------------------------------------------|---------|
| 1        | G027      | District-wide   | Emergency Repairs                                           | 110,000 |
| 2        | G109      | District-wide   | District-wide Roof Survey                                   | 50,000  |
| 3        | G110      | Faciltites      | Install Automatic Loading Dock Plate                        | 13,000  |
| 4        | G111      | Faciltites      | Install new Gas & Diesel Tanks with Containment Dike        | 95,000  |
| 5        | G112      | East HS         | Upgrading Stadium Lights to LED                             | 200,000 |
| 6        | G113      | Henderson HS    | Replace 2 Chillers                                          | 680,000 |
| 7        | G114      | Henderson HS    | LED fixtures in Gymnasium (material only - staff installed) | 75,000  |
| 8        | G115      | Rustin HS       | Gymnasium Curtain Replacement                               | 48,500  |
| 9        | G116      | Rustin HS       | Library Carpet Replacement                                  | 52,000  |
| 10       | G117      | Rustin HS       | Concrete Paving Replacement at Loading Dock                 | 56,000  |
| 11       | G118      | Peirce MS       | Flooring Replacement (Computer, Music, Choir Rooms)         | 60,000  |
| 12       | G119      | Peirce MS       | Select Paving Replacement (Bus Lane alligating)             | 125,000 |
| 13       | G120      | Stetson MS      | Flooring Replacement (Computer, Music, Choir Rooms)         | 60,000  |
| 14       | G121      | Exton ES        | Replace Shingles on Roof of old Gym wing and Cafeteria      | 250,000 |
| 15       | G122      | Hillsdale ES    | Replace Drain and Piping from Kindergarten Playground Area  | 42,000  |
| 16       | G123      | Starkweather ES | Emergency Generator Replacement                             | 95,000  |

**Total Estimated Projects Costs Fund 27** 2,011,500

**2021-22 Approved Budget** 2,011,500

**Difference** -

**2021-22 Capital Projects List**  
December 2020

| Priority | Project # | School    | Project                           | Budget    |
|----------|-----------|-----------|-----------------------------------|-----------|
| 1        | C069      | Rustin HS | Phase 2 - sloped roof replacement | 1,311,272 |

**Total Estimated Projects Costs Fund 30** 1,311,272

**2021-22 Approved Budget** 1,311,272

**Difference** -

**West Chester Area School District  
Forecast Model  
Financial Summary - All Funds**

| A  | O                                                                 | P              | Q              | R              | S              | T              | U              | V               | W               |                 |
|----|-------------------------------------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|-----------------|-----------------|-----------------|
|    | 2018-19                                                           | 2019-20        | 2019-20        | 2020-21        | 2020-21        | 2021-22        | 2022-23        | 2023-24         | 2024-25         |                 |
|    | Actual                                                            | Budget         | Actual         | Budget         | Projected      | Estimated      | Estimated      | Estimated       | Estimated       |                 |
| 3  | <b>Total Revenue</b>                                              | <b>249,522</b> | <b>252,595</b> | <b>255,108</b> | <b>248,488</b> | <b>257,055</b> | <b>250,906</b> | <b>253,359</b>  | <b>255,481</b>  | <b>257,450</b>  |
| 4  | Current RE Taxes (0% rate incr.)                                  | 173,061        | 175,470        | 177,235        | 176,138        | 177,946        | 176,022        | 176,866         | 177,710         | 178,554         |
| 5  | <b>Revenue (Excl Current R.E.T.)</b>                              | <b>76,461</b>  | <b>77,125</b>  | <b>77,873</b>  | <b>72,350</b>  | <b>79,109</b>  | <b>74,885</b>  | <b>76,493</b>   | <b>77,771</b>   | <b>78,896</b>   |
| 6  | State (Other)                                                     | 23,383         | 24,539         | 23,888         | 22,602         | 23,854         | 23,551         | 24,375          | 24,554          | 24,582          |
| 7  | PSERS                                                             | 15,828         | 16,975         | 16,603         | 17,695         | 17,662         | 18,815         | 19,710          | 20,423          | 21,128          |
| 8  | Federal                                                           | 3,669          | 2,967          | 3,617          | 3,411          | 5,145          | 3,538          | 3,048           | 3,048           | 3,048           |
| 9  | <b>Local (Excl. Current R.E.T.)</b>                               | <b>33,581</b>  | <b>32,644</b>  | <b>33,766</b>  | <b>28,641</b>  | <b>32,447</b>  | <b>28,980</b>  | <b>29,360</b>   | <b>29,746</b>   | <b>30,138</b>   |
| 11 |                                                                   |                |                |                |                |                |                |                 |                 |                 |
| 12 | <b>Expenses</b>                                                   | <b>242,559</b> | <b>261,809</b> | <b>238,522</b> | <b>269,816</b> | <b>264,559</b> | <b>279,477</b> | <b>290,238</b>  | <b>299,650</b>  | <b>309,442</b>  |
| 13 | Salaries                                                          | 95,606         | 99,527         | 98,130         | 103,129        | 102,331        | 108,180        | 110,670         | 113,083         | 115,454         |
| 14 | Benefits (without PSERS)                                          | 26,471         | 31,603         | 22,028         | 31,178         | 29,804         | 32,577         | 34,537          | 36,596          | 38,801          |
| 15 | PSERS                                                             | 31,585         | 33,951         | 33,219         | 35,390         | 35,391         | 37,630         | 39,421          | 40,846          | 42,256          |
| 16 | Debt Service                                                      | 25,572         | 26,501         | 26,542         | 27,235         | 25,453         | 28,505         | 28,307          | 27,732          | 27,850          |
| 17 | Transfer to Capital Reserve                                       | 5,258          | 5,452          | 5,452          | 6,168          | 7,634          | 6,237          | 6,594           | 7,474           | 7,702           |
| 18 | Other                                                             | 58,068         | 64,777         | 53,152         | 66,715         | 63,947         | 66,348         | 70,709          | 73,919          | 77,379          |
| 19 |                                                                   |                |                |                |                |                |                |                 |                 |                 |
| 20 | <b>Net Gap calculation - No tax increase no exceptions</b>        |                |                |                |                |                |                |                 |                 |                 |
| 21 |                                                                   |                |                |                |                |                | (28,571)       | (36,878)        | (44,169)        | (51,992)        |
| 22 | Change in Fund Balance                                            |                |                |                |                |                | 25,482         | (500)           | (500)           | (500)           |
| 23 | <b>Cumulative Gap at No Incr. in R.E. Taxes</b>                   |                |                |                |                |                | <b>(3,089)</b> | <b>(37,378)</b> | <b>(44,669)</b> | <b>(52,492)</b> |
| 24 | Prior Year Gap Reduction                                          |                |                |                |                |                | -              | 3,089           | 37,378          | 44,669          |
| 25 | <b>Net Gap no Incr in R.E Taxes no Exceptions</b>                 |                |                |                |                |                | <b>(3,089)</b> | <b>(34,290)</b> | <b>(7,291)</b>  | <b>(7,823)</b>  |
| 26 |                                                                   |                |                |                |                |                |                |                 |                 |                 |
| 27 |                                                                   |                |                |                |                |                |                |                 |                 |                 |
| 28 | <b>Net Gap calculation - Act 1 Tax Increase - no exceptions</b>   |                |                |                |                |                |                |                 |                 |                 |
| 29 |                                                                   |                |                |                |                |                | (28,571)       | (36,878)        | (44,169)        | (51,992)        |
| 30 | Change in Fund Balance                                            |                |                |                |                |                | 25,482         | (500)           | (500)           | (500)           |
| 31 | <b>Cumulative Gap at No Incr. in R.E. Taxes</b>                   |                |                |                |                |                | <b>(3,089)</b> | <b>(37,378)</b> | <b>(44,669)</b> | <b>(52,492)</b> |
| 32 | Act 1 Increase                                                    |                |                |                |                |                | 3,088          | 4,599           | 4,620           | 4,642           |
| 33 | Prior Year Tax Increase not included above                        |                |                |                |                |                | -              | 3,088           | 7,687           | 12,307          |
| 34 | <b>Cumulative Gap at Millage Index</b>                            |                |                |                |                |                | <b>(0)</b>     | <b>(29,692)</b> | <b>(32,362)</b> | <b>(35,542)</b> |
| 35 | Prior Year Gap elimination                                        |                |                |                |                |                | -              | 0               | 29,692          | 32,362          |
| 36 | <b>Net Gap at Millage Index (no exceptions)</b>                   |                |                |                |                |                | <b>(0)</b>     | <b>(29,691)</b> | <b>(2,670)</b>  | <b>(3,180)</b>  |
| 37 |                                                                   |                |                |                |                |                |                |                 |                 |                 |
| 38 |                                                                   |                |                |                |                |                |                |                 |                 |                 |
| 39 | <b>Net Gap calculation - Act 1 Tax Increase - with exceptions</b> |                |                |                |                |                |                |                 |                 |                 |
| 40 |                                                                   |                |                |                |                |                | (28,571)       | (36,878)        | (44,169)        | (51,992)        |
| 41 | Change in Fund Balance                                            |                |                |                |                |                | 25,482         | (500)           | (500)           | (500)           |
| 42 | <b>Cumulative Gap at Millage Index</b>                            |                |                |                |                |                | <b>(3,089)</b> | <b>(37,378)</b> | <b>(44,669)</b> | <b>(52,492)</b> |
| 43 | Act 1 Increase                                                    |                |                |                |                |                | 3,088          | 4,599           | 4,620           | 4,642           |
| 44 | Prior Year Tax Increase not included above                        |                |                |                |                |                | -              | 3,088           | 7,687           | 12,307          |
| 45 | <b>Cumulative Gap at Millage Index</b>                            |                |                |                |                |                | <b>(0)</b>     | <b>(29,692)</b> | <b>(32,362)</b> | <b>(35,542)</b> |
| 46 | Act 1 Exceptions                                                  |                |                |                |                |                | -              | 558             | 339             | 340             |
| 47 | Add'l Revenue from Prior Year exception allowance                 |                |                |                |                |                | -              | -               | 558             | 897             |
| 48 | <b>Cumulative Gap at Millage Index and Exceptions</b>             |                |                |                |                |                | <b>(0)</b>     | <b>(29,134)</b> | <b>(31,465)</b> | <b>(34,305)</b> |
| 49 | Prior Year Gap elimination                                        |                |                |                |                |                | -              | 0               | 29,134          | 31,465          |
| 50 | <b>Net Gap at Millage Index - with exceptions</b>                 |                |                |                |                |                | <b>(0)</b>     | <b>(29,133)</b> | <b>(2,332)</b>  | <b>(2,840)</b>  |
| 51 |                                                                   |                |                |                |                |                |                |                 |                 |                 |
| 52 |                                                                   |                |                |                |                |                |                |                 |                 |                 |
| 53 | <b>Expenses % Increase</b>                                        |                |                |                |                |                |                |                 |                 |                 |
| 54 | Salaries                                                          | 2.19%          |                | 2.64%          |                | 4.28%          | 5.72%          | 2.30%           | 2.18%           | 2.10%           |
| 55 | Benefits (without PSERS)                                          | 0.99%          |                | -16.78%        |                | 35.30%         | 9.30%          | 6.02%           | 5.96%           | 6.02%           |
| 56 | PSERS                                                             | 5.08%          |                | 5.17%          |                | 6.54%          | 6.33%          | 4.76%           | 3.62%           | 3.45%           |
| 57 | Debt Service                                                      | 2.88%          |                | 3.79%          |                | -4.10%         | 11.99%         | -0.70%          | -2.03%          | 0.43%           |
| 58 | Other                                                             | -1.97%         |                | -8.47%         |                | 20.31%         | 3.75%          | 6.57%           | 4.54%           | 4.68%           |
| 59 |                                                                   |                |                |                |                |                |                |                 |                 |                 |
| 60 | <b>Debt Service % of Budget</b>                                   | <b>10.5%</b>   |                | <b>11.1%</b>   |                | <b>9.6%</b>    | <b>10.2%</b>   | <b>9.8%</b>     | <b>9.3%</b>     | <b>9.0%</b>     |
| 61 |                                                                   |                |                |                |                |                |                |                 |                 |                 |
| 62 | <b>Act 1 Exceptions</b>                                           |                |                |                |                |                | -              | 558             | 339             | 340             |
| 64 | PSERS                                                             |                |                |                |                |                | -              | -               | -               | -               |
| 65 | Special Ed                                                        |                |                |                |                |                | -              | 558             | 339             | 340             |
| 67 |                                                                   |                |                |                |                |                |                |                 |                 |                 |
| 68 | <b>Fund Balance</b>                                               |                |                |                |                |                |                |                 |                 |                 |
| 69 | Beginning Fund Balance                                            | 31,906         |                | 38,869         |                | 55,455         | 47,951         | 22,469          | 22,969          | 23,469          |
| 70 | Transfer (to)/from Operating Budget                               | (6,962)        |                | (16,587)       |                | 7,505          | 25,482         | (500)           | (500)           | (500)           |
| 71 | <b>Ending Fund Balance</b>                                        | <b>38,869</b>  |                | <b>55,455</b>  |                | <b>47,951</b>  | <b>22,469</b>  | <b>22,969</b>   | <b>23,469</b>   | <b>23,969</b>   |
| 72 |                                                                   |                |                |                |                |                |                |                 |                 |                 |
| 73 | Fund Balance - Designation PSERS                                  | -              |                | -              |                | -              | -              | -               | -               | -               |
| 74 | Fund Balance - Designation - Health Care Stabilization            | 4,159.9        |                | 4,159.9        |                | 4,159.9        | 4,159.9        | 4,159.9         | 4,159.9         | 4,159.9         |
| 75 | Fund Balance - Designation - Millage Rate Stabilization           | 13,945.5       |                | 29,486.8       |                | 20,982.1       | -              | -               | -               | -               |
| 76 | Fund Balance - Designation- Alternative Education                 | 1,000.0        |                | 1,000.0        |                | 1,000.0        | 1,000.0        | 1,000.0         | 1,000.0         | 1,000.0         |
| 77 | Fund Balance - Designation- Enrollment Growth                     | 2,500.0        |                | 3,500.0        |                | 4,500.0        | -              | -               | -               | -               |
| 78 | Fund Balance - Designation - Athletic Fund                        | 83.6           |                | 128.9          |                | 128.9          | 128.9          | 128.9           | 128.9           | 128.9           |
| 79 |                                                                   |                |                |                |                |                |                |                 |                 |                 |
| 80 | <b>Year End Unassigned/Undesig. FB</b>                            | <b>17,180</b>  |                | <b>17,180</b>  |                | <b>17,180</b>  | <b>17,180</b>  | <b>17,680</b>   | <b>18,180</b>   | <b>18,680</b>   |
| 81 | <b>% of Expenses</b>                                              | <b>7.1%</b>    |                | <b>7.2%</b>    |                | <b>6.5%</b>    | <b>6.1%</b>    | <b>6.1%</b>     | <b>6.1%</b>     | <b>6.0%</b>     |
| 82 |                                                                   |                |                |                |                |                |                |                 |                 |                 |
| 83 | <b>Capital Reserves</b>                                           |                |                |                |                |                |                |                 |                 |                 |
| 84 | Beginning Fund Balance                                            | 22,108         |                | 20,813         |                | 21,768         | 25,654         | 26,460          | 27,263          | 28,424          |
| 85 | Inflow                                                            | 4,529          |                | 4,687          |                | 6,913          | 4,301          | 4,446           | 5,259           | 5,419           |
| 86 | Outflow                                                           | 5,824          |                | 3,732          |                | 3,027          | 3,495          | 3,643           | 4,098           | 4,233           |
| 87 | <b>Year-end Fund Balance</b>                                      | <b>20,813</b>  |                | <b>21,768</b>  |                | <b>25,654</b>  | <b>26,460</b>  | <b>27,263</b>   | <b>28,424</b>   | <b>29,610</b>   |
| 88 | Year End Designated                                               | 17,411         |                | 17,864         |                | 19,776         | 18,764         | 19,212          | 20,316          | 21,418          |
| 89 | <b>Year End Unassigned/Undesig. FB</b>                            | <b>3,403</b>   |                | <b>3,904</b>   |                | <b>5,879</b>   | <b>7,697</b>   | <b>8,051</b>    | <b>8,108</b>    | <b>8,193</b>    |
| 90 |                                                                   |                |                |                |                |                |                |                 |                 |                 |
| 91 | Act 1 index Assumptions                                           |                |                |                |                | 2.6%           | 3.0%           | 2.6%            | 2.6%            | 2.6%            |

**West Chester Area School District  
2021-22 Budget  
Expense Summary**

|                                                         | <u>Budget<br/>2021-22</u> | <u>Budget<br/>2020-21</u> | <u>Projection<br/>2020-21</u> | <u>Budget to Budget<br/>Incr./((Decr.))</u> |             |
|---------------------------------------------------------|---------------------------|---------------------------|-------------------------------|---------------------------------------------|-------------|
| <b>Staff Expenses</b>                                   |                           |                           |                               |                                             |             |
| Excluding Retirement & Greystone Staffing               | \$137,078                 | \$134,308                 | \$132,135                     | \$2,771                                     | 2.1%        |
| Greystone Staffing                                      | \$3,679                   | \$0                       | \$0                           | \$3,679                                     | -           |
| Retirement                                              | \$37,630                  | \$35,390                  | \$35,391                      | \$2,240                                     | 6.3%        |
| <b>Professional Student Services</b>                    | \$16,557                  | \$17,635                  | \$15,785                      | (\$1,078)                                   | -6.1%       |
| Other Professional Services                             | \$3,437                   | \$3,467                   | \$3,599                       | (\$30)                                      | -0.9%       |
| <b>Utilities/ Leases/Other</b>                          | \$4,324                   | \$4,272                   | \$4,272                       | \$52                                        | 1.2%        |
| <b>Tuitions to Other Schools/Institutions</b>           | \$16,161                  | \$15,437                  | \$15,287                      | \$724                                       | 4.7%        |
| <b>Transportation &amp; Other Contracted Services</b>   | \$17,484                  | \$16,828                  | \$15,828                      | \$656                                       | 3.9%        |
| <b>Heating Fuel/Maintenance/Office Supplies</b>         | \$1,890                   | \$1,875                   | \$2,056                       | \$15                                        | 0.8%        |
| <b>Instructional Books/Supplies</b>                     | \$5,407                   | \$6,001                   | \$5,920                       | (\$594)                                     | -9.9%       |
| <b>Dues &amp; Fees</b>                                  | \$631                     | \$690                     | \$690                         | (\$59)                                      | -8.6%       |
| <b>Debt Service &amp; Property</b>                      | \$28,963                  | \$27,745                  | \$25,963                      | \$1,217                                     | 4.4%        |
| <b>Transfers to Other Funds *</b>                       | \$6,237                   | \$6,168                   | \$7,634                       | \$70                                        | 1.1%        |
| <b>Total General Fund Budget</b>                        | <b>\$279,477</b>          | <b>\$269,816</b>          | <b>\$264,559</b>              | <b>\$9,662</b>                              | <b>3.6%</b> |
| <b>Excluding Greystone Staffing</b>                     |                           |                           |                               | <b>\$5,983</b>                              | <b>2.2%</b> |
| <b>*</b>                                                |                           |                           |                               |                                             |             |
| <b>Transfer to Capital Projects</b>                     | <b>\$3,772</b>            | <b>\$3,627</b>            | <b>\$3,627</b>                | <b>\$145</b>                                |             |
| <b>Transfer to Capital Reserve Refunding Savings</b>    | <b>\$454</b>              | <b>\$445</b>              | <b>\$1,911</b>                | <b>\$9</b>                                  |             |
| <b>Transfer to Capital Reserve Millage Contribution</b> | <b><u>\$2,011</u></b>     | <b><u>\$2,096</u></b>     | <b><u>\$2,096</u></b>         | <b><u>(\$85)</u></b>                        |             |
|                                                         | <b>\$6,237</b>            | <b>\$6,168</b>            | <b>\$7,634</b>                | <b>\$69</b>                                 |             |

**West Chester Area School District**  
**2021-22 Budget**  
**Revenue Summary**

| <u>Revenue Category</u>              | Preliminary               |                           | Projection<br><u>2020-21</u> | Budget to<br>Budget<br><u>Incr./.(Decr.)</u> |       | Budget to<br>Projection<br><u>Incr./.(Decr.)</u> |        |
|--------------------------------------|---------------------------|---------------------------|------------------------------|----------------------------------------------|-------|--------------------------------------------------|--------|
|                                      | <u>Budget<br/>2021-22</u> | <u>Budget<br/>2020-21</u> |                              |                                              |       |                                                  |        |
| Current Real Estate Taxes *          | \$176,022                 | \$176,139                 | \$177,946                    | (\$117)                                      | -0.1% | (\$1,924)                                        | -1.1%  |
| Delinquent Taxes                     | \$2,859                   | \$2,859                   | \$2,859                      | \$0                                          | 0.0%  | \$0                                              | 0.0%   |
| Interim Real Estate Taxes            | \$949                     | \$825                     | \$1,460                      | \$124                                        | 15.1% | (\$511)                                          | -62.0% |
| Earned Income Taxes                  | \$19,884                  | \$19,590                  | \$21,890                     | \$294                                        | 1.5%  | (\$2,006)                                        | -10.2% |
| Real Estate Transfer Taxes           | \$3,810                   | \$3,735                   | \$5,335                      | \$75                                         | 2.0%  | (\$1,525)                                        | -40.8% |
|                                      | \$24,643                  | \$24,150                  | \$28,685                     | \$493                                        | 2.0%  | (\$4,042)                                        | -16.7% |
| Other Local Revenue                  | \$1,478                   | \$1,632                   | \$903                        | (\$154)                                      | -9.4% | \$575                                            | 35.3%  |
| Total Local Revenue                  | \$205,002                 | \$204,779                 | \$210,392                    | \$223                                        | 0.1%  | (\$5,390)                                        | -2.6%  |
| State Subsidies Excluding Retirement | \$23,551                  | \$22,602                  | \$23,854                     | \$949                                        | 4.2%  | (\$303)                                          | -1.3%  |
| Retirement Subsidy                   | \$18,815                  | \$17,695                  | \$17,662                     | \$1,120                                      | 6.3%  | \$1,153                                          | 6.5%   |
| Federal Subsidies                    | \$3,538                   | \$3,411                   | \$5,146                      | \$127                                        | 3.7%  | (\$1,608)                                        | -47.1% |
| Total Revenue                        | \$250,906                 | \$248,488                 | \$257,054                    | \$2,418                                      | 1.0%  | (\$6,148)                                        | -2.5%  |

\*- 2021-22 Current Real Estate Taxes shown at 0% tax increase

**West Chester Area School District  
2021-22 Budget Summary**

|                                  | 2021-22<br>Preliminary<br>Budget | 2020-21<br>Budget | Incr./<br>(Decr.) |      |
|----------------------------------|----------------------------------|-------------------|-------------------|------|
| Expenses                         | 279,477                          | 269,816           | 9,662             | 3.6% |
| Revenues                         | 250,906                          | 248,488           | 2,418             | 1.0% |
| <b>Deficit/ (Surplus)</b>        | <b>28,570</b>                    | <b>21,328</b>     | <b>7,244</b>      |      |
| Tax Increase- Act 1 Index (3.0%) | 5,064                            |                   |                   |      |
| Tax Increase- Act 1 Exceptions   | -                                |                   |                   |      |
| <b>Total Tax Increase (3.0%)</b> | <b>5,064</b>                     |                   |                   |      |
| Remaining Deficit                | 23,506                           |                   |                   |      |
| Planned use of Fund Balance      | (25,482)                         |                   |                   |      |
| <b>Deficit</b>                   | <b>(1,976)</b>                   |                   |                   |      |

|                                     | 2021-22<br>Preliminary<br>Budget | 2020-21<br>Budget | Incr./<br>(Decr.) |
|-------------------------------------|----------------------------------|-------------------|-------------------|
| <b><u>Year End Fund Balance</u></b> |                                  |                   |                   |
| Undesignated Fund Balance           | 17,180                           | 17,180            | -                 |
| Future Enrollment Growth            | -                                | 4,500             | (4,500)           |
| Health Care                         | 4,160                            | 4,160             | -                 |
| Millage Stabilization               | -                                | -                 | -                 |
| Alternative Education               | 1,000                            | 1,000             | -                 |
| Athletic Fund                       | 129                              | 84                | 45                |
|                                     | <b>22,469</b>                    | <b>26,923</b>     | <b>(4,455)</b>    |

|                                     | 2021-22<br>Preliminary<br>Budget | 2020-21<br>Projected | Incr./<br>(Decr.) |
|-------------------------------------|----------------------------------|----------------------|-------------------|
| <b><u>Year End Fund Balance</u></b> |                                  |                      |                   |
| Undesignated Fund Balance           | 17,180                           | 17,180               | -                 |
| Future Enrollment Growth            | -                                | 4,500                | (4,500)           |
| Health Care                         | 4,160                            | 4,160                | -                 |
| Millage Stabilization               | -                                | 20,982               | (20,982)          |
| Alternative Education               | 1,000                            | 1,000                | -                 |
| Athletic Fund                       | 129                              | 129                  | -                 |
|                                     | <b>22,469</b>                    | <b>47,951</b>        | <b>(25,482)</b>   |



**West Chester Area School District  
Employee Benefits**

|                              | 2019-20 Actual    | 2020-21 Budget    | 2020-21 Projection | 2021-22 Budget    | Budget to Budget % inc/(Dec) |
|------------------------------|-------------------|-------------------|--------------------|-------------------|------------------------------|
| Medical                      | 13,444,708        | 21,265,797        | 20,265,797         | 22,604,829        | 6.3%                         |
| Dental                       | 978,154           | 1,428,060         | 1,428,060          | 1,487,774         | 4.2%                         |
| Vision                       | 149,383           | 209,230           | 209,230            | 218,299           | 4.3%                         |
| Prescription                 | 3,459,632         | 5,103,577         | 4,728,577          | 5,204,954         | 2.0%                         |
| Total Cost Share             | (4,947,661)       | (7,120,308)       | (7,120,308)        | (7,671,633)       | 7.7%                         |
| Social Security              | 7,057,077         | 7,849,447         | 7,849,538          | 8,244,751         | 5.0%                         |
| Retirement                   | 33,218,932        | 35,390,415        | 35,391,141         | 37,630,160        | 6.3%                         |
| Tuition                      | 370,641           | 600,000           | 600,000            | 600,000           | 0.0%                         |
| Life & Disability            | 549,979           | 552,899           | 552,899            | 578,663           | 4.7%                         |
| W/C, Unemp & Other           | 965,754           | 1,289,778         | 1,289,778          | 1,309,124         | 1.5%                         |
| <b>Total Benefit Expense</b> | <b>55,246,599</b> | <b>66,568,894</b> | <b>65,194,711</b>  | <b>70,206,921</b> | <b>5.5%</b>                  |

**WEST CHESTER AREA SCHOOL DISTRICT**

**West Chester Area School District  
Retirement Expense**

| <u>YEAR</u> | <u>EMPLOYER RATE</u> | <u>NET COST</u> | <u>Inc/(Dec)</u> |
|-------------|----------------------|-----------------|------------------|
| 2011-12     | 8.650                | 3,672,868       | 1,139,018        |
| 2012-13     | 12.360               | 5,186,816       | 1,513,949        |
| 2013-14     | 16.930               | 7,162,285       | 1,975,469        |
| 2014-15     | 21.400               | 9,301,723       | 2,139,438        |
| 2015-16     | 25.840               | 11,363,026      | 2,061,303        |
| 2016-17     | 30.030               | 13,534,353      | 2,171,327        |
| 2017-18     | 32.570               | 15,029,116      | 1,494,763        |
| 2018-19     | 33.430               | 15,792,334      | 763,218          |
| 2019-20     | 34.290               | 16,919,468      | 1,127,135        |
| 2020-21     | 34.510               | 17,695,208      | 775,740          |

## History of Tax Increases

| History of Tax Increases |               |          |             |                |                             |          |         |                 |                             |          |         |
|--------------------------|---------------|----------|-------------|----------------|-----------------------------|----------|---------|-----------------|-----------------------------|----------|---------|
|                          |               |          |             | Chester County |                             |          |         | Delaware County |                             |          |         |
| Year                     | Enrollment    |          | ACT 1 Index | Millage        | Avg. Residential Tax Bill @ | \$ Incr. | % Incr. | Millage         | Avg. Residential Tax Bill @ | \$ Incr. | % Incr. |
|                          | # of Students | % Change |             |                | \$189,850                   |          |         |                 | \$502,336 *                 |          |         |
| 2002-03                  | 11,590        |          | 3.5%        | 12.11          | \$2,299                     |          |         | 11.13           | \$3,180                     |          |         |
| 2003-04                  | 11,646        | 0.48%    | 2.9%        | 12.59          | \$2,390                     | \$91     | 4.0%    | 10.2            | \$2,914                     | (\$266)  | -8.4%   |
| 2004-05                  | 11,676        | 0.26%    | 3.3%        | 13.55          | \$2,572                     | \$182    | 7.6%    | 10.94           | \$3,126                     | \$211    | 7.3%    |
| 2005-06                  | 11,722        | 0.39%    | 3.1%        | 14.32          | \$2,719                     | \$146    | 5.7%    | 11.65           | \$3,328                     | \$203    | 6.5%    |
| 2006-07                  | 11,789        | 0.57%    | 3.9%        | 15.16          | \$2,878                     | \$159    | 5.9%    | 11.02           | \$3,148                     | (\$180)  | -5.4%   |
| 2007-08                  | 11,667        | -1.03%   | 3.4%        | 15.79          | \$2,998                     | \$120    | 4.2%    | 11.87           | \$3,391                     | \$243    | 7.7%    |
| 2008-09                  | 11,684        | 0.15%    | 4.4%        | 16.85          | \$3,199                     | \$201    | 6.7%    | 12.94           | \$3,697                     | \$306    | 9.0%    |
| 2009-10                  | 11,810        | 1.08%    | 4.1%        | 17.85          | \$3,389                     | \$190    | 5.9%    | 14.16           | \$4,046                     | \$349    | 9.4%    |
| 2010-11                  | 11,825        | 0.13%    | 2.9%        | 18.36          | \$3,486                     | \$97     | 2.9%    | 14.25           | \$4,071                     | \$26     | 0.6%    |
| 2011-12                  | 11,822        | -0.03%   | 1.4%        | 18.36          | \$3,486                     | \$0      | 0.0%    | 14.22           | \$4,063                     | (\$9)    | -0.2%   |
| 2012-13                  | 11,687        | -1.14%   | 1.7%        | 18.67          | \$3,544                     | \$59     | 1.7%    | 13.78           | \$3,937                     | (\$126)  | -3.1%   |
| 2013-14                  | 11,666        | -0.18%   | 1.7%        | 18.67          | \$3,544                     | \$0      | 0.0%    | 13.62           | \$3,891                     | (\$46)   | -1.2%   |
| 2014-15                  | 11,624        | -0.36%   | 2.1%        | 19.21          | \$3,647                     | \$103    | 2.9%    | 13.65           | \$3,900                     | \$9      | 0.2%    |
| 2015-16                  | 11,483        | -1.21%   | 1.9%        | 19.58          | \$3,717                     | \$70     | 1.9%    | 13.91           | \$3,974                     | \$74     | 1.9%    |
| 2016-17                  | 11,589        | 0.92%    | 2.4%        | 20.10          | \$3,816                     | \$99     | 2.7%    | 14.71           | \$4,203                     | \$229    | 5.8%    |
| 2017-18                  | 11,928        | 2.93%    | 2.5%        | 20.68          | \$3,926                     | \$110    | 2.9%    | 15.21           | \$4,345                     | \$143    | 3.4%    |
| 2018-19                  | 11,963        | 0.29%    | 2.4%        | 21.27          | \$4,039                     | \$112    | 2.8%    | 16.08           | \$4,593                     | \$247    | 5.7%    |
| 2019-20                  | 12,078        | 0.96%    | 2.3%        | 21.66          | \$4,113                     | \$74     | 1.8%    | 16.26           | \$4,645                     | \$52     | 1.1%    |
| 2020-21                  | 11,967        | -0.92%   | 2.6%        | 21.66          | \$4,113                     | \$0      | 0.0%    | 16.66           | \$4,761                     | \$115    | 2.5%    |
| 2021-22 *                | 11,901        | -0.55%   | 3.0%        | 22.06          | \$4,188                     | \$76     | 1.8%    | 9.52            | \$4,780                     | \$19     | 0.4%    |
|                          | 3 Year Avg    | -0.2%    | 2.6%        |                | 3 Year Avg                  |          | 1.2%    |                 | 3 Year Avg                  |          | 1.3%    |
|                          | 5 Year Avg    | 0.5%     | 2.6%        |                | 5 Year Avg                  |          | 1.9%    |                 | 5 Year Avg                  |          | 2.6%    |
|                          | 10 Year Avg   | 0.1%     | 2.3%        |                | 10 Year Avg                 |          | 1.8%    |                 | 10 Year Avg                 |          | 1.7%    |

WEST CHESTER AREA SCHOOL DISTRICT

Property and Finance Committee

May 17, 2021

**Update on Act 1 Property Tax Exclusion Amount**

Act 1 of 2006, also known as the Taxpayer Relief Act was enacted on June 27, 2006. This law was intended to ease the financial burden of home ownership by providing school districts the means to lower property taxes to homeowners via funding provided by gaming revenue. In order to be eligible for a property tax reduction, homeowners must apply for and be approved by the county assessment office for the homestead or farmstead exclusion.

As required by law, the Commonwealth's Budget Secretary certified on April 15, 2021 that \$621.3 million in state-funded local tax relief will be available in 2021-22. The West Chester Area School District allocation is \$3,596,194.12. This amount must be used to provide property tax relief to our homeowners in the form of a homestead/farmstead exclusion.

Below is a history of the Property Tax Relief Allocations that have been allocated to WCASD. Based on the 2021-22 State allocation, we have calculated the homestead/farmstead exclusion amount for the 2021-22 school year to be \$145.20.

| <u>West Chester Area School District Property Tax Relief</u> |                |                |                 |                            |                 |                  |
|--------------------------------------------------------------|----------------|----------------|-----------------|----------------------------|-----------------|------------------|
| <u>FISCAL</u>                                                |                | <u>GAMING</u>  | <u>STERLING</u> | <u>ELIGIBLE HOMESTEADS</u> |                 |                  |
| <u>YEAR</u>                                                  | <u>TOTAL</u>   | <u>REVENUE</u> | <u>CREDIT</u>   | <u>CHESTER</u>             | <u>DELAWARE</u> | <u>EXCLUSION</u> |
|                                                              |                |                |                 | <u>COUNTY</u>              | <u>COUNTY</u>   | <u>AMOUNT</u>    |
| 2013-14                                                      | \$3,405,109.30 | \$2,463,077.00 | \$942,032.00    | 24,077                     | 1,772           | \$131.73         |
| 2014-15                                                      | \$3,620,302.46 | \$2,463,083.29 | \$1,157,219.17  | 23,958                     | 1,782           | \$140.65         |
| 2015-16                                                      | \$3,355,430.93 | \$2,462,901.19 | \$892,529.74    | 23,846                     | 1,792           | \$130.88         |
| 2016-17                                                      | \$3,540,620.47 | \$2,463,081.24 | \$1,077,539.23  | 23,596                     | 1,793           | \$139.45         |
| 2017-18                                                      | \$3,543,392.89 | \$2,462,922.62 | \$1,080,470.27  | 23,600                     | 1,793           | \$139.54         |
| 2018-19                                                      | \$3,468,140.90 | \$2,462,941.43 | \$1,005,199.47  | 23,253                     | 1,811           | \$138.37         |
| 2019-20                                                      | \$3,598,252.82 | \$2,462,852.67 | \$1,135,400.15  | 23,109                     | 1,815           | \$144.37         |
| 2020-21                                                      | \$3,570,346.02 | \$2,463,147.81 | \$1,107,198.21  | 23,005                     | 1,852           | \$143.59         |
| 2021-22                                                      | \$3,596,194.12 | \$2,463,001.34 | \$1,133,192.78  | 22,909                     | 1,859           | \$145.20         |

Attached is a Board Resolution required by Act 1 for the authorization of the homestead/farmstead exclusion.

John T. Scully  
Director of Business Affairs  
May 4, 2021

## WEST CHESTER AREA SCHOOL DISTRICT

### 2021-22 HOMESTEAD/FARMSTEAD EXCLUSION RESOLUTION

**RESOLVED**, this 26th day of May, 2021, by the Board of School Directors of the West Chester Area School District that homestead and farmstead exclusion real estate tax assessment reductions are authorized for the school year beginning July 1, 2021 under the provisions of the Homestead Property Exclusion Program Act (Act 50 of 1998, 53 Pa. C.S. § 8401 et seq.) and the Taxpayer Relief Act (Act 1 of 2006, as amended, 53 P.S. § 6926.101 et seq.) as follows:

1. **Aggregate Amount Available for Homestead and Farmstead Real Estate Tax Reduction** - The following amounts are available for homestead and farmstead real estate tax reduction for the school year beginning July 1, 2021:
  - a. **Gaming Tax Funds** - The Pennsylvania Department of Education (“PDE”) has notified the School District that PDE will pay to the School District during the school year pursuant to 53 P.S. § 6926.505(b), a property tax reduction allocation funded by gaming tax funds, the amount of **\$2,463,001.34**.
  - b. **Sterling Tax Credit Reimbursement Funds** - PDE has notified the School District that PDE will pay to the School District during the school year pursuant to 53 P.S. § 6926.324(3), as reimbursement for Sterling Tax Credits claimed against the School District earned income tax by School District resident tax payers, the amount of **\$1,133,192.78**.
  - c. **Aggregate Amount Available** - Adding these amounts, the aggregate amount available during the school year for real estate tax reduction is **\$3,596,194.12**.
2. **Homestead/Farmstead Numbers** - Pursuant to 53 Pa.C.S. § 8584(i), and 53 P.S. § 6926.341(g)(3), the county has provided the School District with a certified report listing approved homesteads and approved farmsteads as follows:
  - a. **Homestead Property Number** - The number of approved homesteads within the School District is **24,759**.
  - b. **Farmstead Property Number** - The number of approved farmsteads within the School District is **9**.
  - c. **Homestead/Farmstead Combined Number** - Adding these numbers, the aggregate number of approved homesteads and approved farmsteads is **24,768**.
3. **Real Estate Tax Reduction Calculation** - The School Board has decided that the homestead exclusion amount and the farmstead exclusion amount shall be equal. Dividing the paragraph 1c., aggregate amount available during the school year for

real estate tax reduction of **\$3,596,194.12**, by the paragraph 2c., aggregate number of approved homesteads and approved farmsteads of **24,768**, the maximum real estate tax reduction amount applicable to each approved homestead and each approved farmstead is **\$145.20**.

4. **Homestead Exclusion Calculation for Chester County** - Dividing the paragraph 3 maximum real estate tax reduction amount of **\$145.20**, by the School District real estate tax rate in Chester County of **22.0604** mils (**.0220604**), the maximum real estate assessed value reduction to be reflected on tax notices as a homestead exclusion for each approved homestead in Chester County is **\$6,582**, and the maximum real estate assessed value reduction to be reflected on tax notices as a farmstead exclusion for each approved farmstead in Chester County is **\$6,582**.
  
5. **Homestead Exclusion Calculation for Delaware County** - Dividing the paragraph 3 maximum real estate tax reduction amount of **\$145.20**, by the School District real estate tax rate in Delaware County of **9.5164** mils (**.0095164**), the maximum real estate assessed value reduction to be reflected on tax notices as a homestead exclusion for each approved homestead in Delaware County is **\$15,258**, and the maximum real estate assessed value reduction to be reflected on tax notices as a farmstead exclusion for each approved farmstead in Delaware County is **\$15,258**.
  
6. **Homestead/Farmstead Exclusion Authorization for July 1 Tax Bills** - The tax notice issued to the owner of each approved homestead within the School District shall reflect the homestead exclusion real estate assessed value reduction equal to the lesser of: (a) the county established assessed value of the homestead, or (b) the paragraph 4 maximum real estate assessed value reduction of **\$6,582** for Chester County and **\$15,258** for Delaware County. The tax notice issued to the owner of each approved farmstead within the School District shall reflect an additional farmstead exclusion real estate assessed value reduction equal to the lesser of: (a) the county established assessed value of the farmstead, or (b) the paragraph 4 maximum real estate assessed value reduction of **\$6,582** for Chester County and **\$15,258** for Delaware County. For purposes of this Resolution, "approved homestead" and "approved farmstead" shall mean homesteads and farmsteads listed in the report referred to in paragraph 2 above and received by the School District from the County Assessment Office on or before May 1 pursuant to 53 P.S. § 6926.341(g)(3), based on homestead/farmstead applications filed with the County Assessment Office on or before March 1. This paragraph 6 shall apply to tax notices issued based on the initial tax duplicate used in issuing initial real estate tax notices for the school year which will be issued on or promptly after July 1 and will not apply to interim real estate tax bills.

ATTEST:

WEST CHESTER AREA SCHOOL BOARD

\_\_\_\_\_  
Secretary

By: \_\_\_\_\_  
President

# **WEST CHESTER AREA SCHOOL DISTRICT**

## **Property & Finance Committee**

May 17, 2021

### **Resolutions for the 2021-22 Budget Adoption**

We are required to adopt three (3) resolutions for the passage of the WCASD 2021-22 Budget. The 2021-22 Homestead/Farmstead Exclusion Resolution has been reviewed. The two (2) other resolutions are as follows:

- Final Budget Resolution for the 2021-22 Fiscal Year
- Annual Tax Levy Resolution for the 2021-22 Fiscal Year

Please find attached two (2) *DRAFT* resolutions for the adoption of the 2021-22 Budget at the 5/26/21 Board meeting.

John T. Scully  
Director of Business Affairs  
5/4/21

**WEST CHESTER AREA SCHOOL DISTRICT**

***FINAL BUDGET RESOLUTION for the 2021-22 FISCAL YEAR***

**Whereas**, School Code section 687, 24 P.S. § 6-687, requires the Board of School Directors to adopt a Final Budget for the 2021-22 fiscal year no later than June 30, 2021; and

**Whereas**, the Board of School Directors of the West Chester Area School District at the regular meeting of the Board, held April 26, 2021 did adopt a Proposed Budget for the year July 1, 2021 to June 30, 2022 on Pennsylvania Department of Education (PDE) form 2028; and

**Whereas**, the Proposed Budget was made available for public inspection at least twenty (20) days prior to adoption of the Final Budget as required by School Code section 687; and

**Whereas**, ten (10) days public notice was given in a newspaper of general circulation prior to the adoption of the Final Budget as required by School Code section 687; and

**Now Therefore be it RESOLVED**, this 26th day of May, 2021 by the Board of School Directors of the West Chester Area School District, that:

1. Having made revisions and changes therein deemed advisable, the Board of School Directors hereby adopts the Final Budget for the 2021-22 fiscal year, a copy of which is attached, for the total appropriation from the General Funds of **\$279,476,796**.
2. The Board of School Directors hereby authorizes the aforementioned appropriations as set forth in the Final Budget.

ATTEST:

WEST CHESTER AREA SCHOOL BOARD

\_\_\_\_\_  
Secretary

By: \_\_\_\_\_  
President



**WEST CHESTER AREA SCHOOL DISTRICT**

***ANNUAL TAX LEVY RESOLUTION for the 2021-22 FISCAL YEAR***

**RESOLVED**, this 26<sup>th</sup> day of May, 2021, by the Board of School Directors of the West Chester Area School District, that taxes are levied for school purposes for the school year beginning July 1, 2021, subject to the provisions of the Local Tax Collection Law, as follows:

1. **REAL ESTATE TAX** at the rate of Twenty Two and Six Hundred Four Ten-Thousandths (22.0604) MILLS, or 2.20604 per one hundred dollars of assessed valuation of taxable real property in the Townships of East Bradford, East Goshen, Thornbury, West Goshen, Westtown, West Whiteland, and in the Borough of West Chester, all of Chester County, Pennsylvania; and at the rate of Nine and Five Thousand One Hundred Sixty-Four Ten-Thousandths (9.5164) MILLS, or 0.95164 per one hundred dollars of assessed valuation of taxable real property in the Township of Thornbury, Delaware County, Pennsylvania.
2. **DEED TRANSFER TAX** at the rate of one-half of one percent (.5%) shall continue upon all deeds transferring or conveying any interest on real estate situated wholly or partly in the above-named municipalities.
3. **EARNED INCOME TAX** at the rate of one percent (1%) shall continue upon income as defined in, and in conformity with, all of the provisions of Act 511 of 1965, its supplements and amendments, and hereby appoints Keystone Collections Group as Earned Income Tax Collector and Administrator.
4. The provisions of this resolution are severable and, if any section, clause, sentence, part or provision is determined to be illegal, invalid or unconstitutional, such determination will not affect or impair any of the remaining sections, clauses, sentences, parts or provisions of this resolution. It is declared to be the intent of this school district that this resolution would have been adopted even if any such illegal, invalid or unconstitutional section, clause, sentence, part or provision had not been included in this resolution.

ATTEST:

WEST CHESTER AREA SCHOOL BOARD

\_\_\_\_\_  
Secretary

By: \_\_\_\_\_  
President

May 26, 2021

## Property and Finance Committee

May 17, 2021

### Food Service Program Equipment Purchases and Renovation Plan

The School District in partnership with Aramark runs a \$3.5 million annual food service operation for students and staff. The operation utilizes a long list of equipment including such things as serving lines, preparation tables, ovens, steamers, refrigerators and freezers, stoves, and dishwashers. The equipment is all restaurant quality and it has a total replacement cost of \$3.4 million. The purpose of this memo is to provide a 2021 update to our June 2020 Food Service Equipment Plan and request approval for our equipment purchase budget for the 2021-22 year.

Historically, the School District funded the replacement of the equipment in the kitchens and cafeterias during the time of a school's renovation. This practice was abandoned due to restrictions placed on capital plan budgets in 2013-14. As a result, the business office put together a plan for tracking food service equipment and funding its replacement independently of the School District's capital plan.

To start our plan, we verified all of our equipment inventory and created a database by categorizing the equipment by location, type, age and life span. We also added a description and replacement value for each piece of equipment. From this database we were able to create the attached schedules of projected replacement costs for future years. **The first page of the attachment** is an updated schedule of equipment replacement by category and **the second page of the attachment** is an updated schedule of the equipment replacement by building. As much as possible we tried to replace serving line equipment during a major renovation for the elementary schools, but used the "replacement year" age as our target for replacing other equipment since we are not coordinating its funding with a renovation. The "equipment life span" we used is an industry standard and equipment may outlast its replacement date, or it may need to be replaced sooner, depending on the specific use of the item. **(See page three of the attachment** for Equipment Life Spans.)

The **fourth page of the attachment** is a plan for funding the equipment replacements. We project that the Food Service Fund will have a balance of \$1.4 million at 6/30/21. PDE recommends that the account balance should be no more than 3 months of expenses or \$875,000, and the Fund would be adequately solvent with a balance as low as \$500,000. The funding plan projects our return on the program and we project that we will meet or exceed our fund balance threshold after each year's equipment purchases for at least the next 3 years.

The **fifth and sixth pages of the attachment are** detailed schedules of the equipment purchased for the 2020-21 year compared to our plan and our recommended equipment purchases in the 2021-22 year, respectively. We are requesting approval to proceed with the equipment purchases for the 2021-22 year.

John T. Scully  
May 4, 2021

June 30, 2021

| <b>Replacement Value</b> |                |                |                |                |                |                |                |                |                              |                    |
|--------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|------------------------------|--------------------|
|                          | <b>2021</b>    | <b>2022</b>    | <b>2023</b>    | <b>2024</b>    | <b>2025</b>    | <b>2026</b>    | <b>2027</b>    | <b>2028</b>    | <b>2029 &amp;<br/>Beyond</b> | <b>Grand Total</b> |
| <b>Elementary School</b> | <b>134,142</b> | <b>195,797</b> | <b>86,872</b>  | <b>66,320</b>  | <b>53,325</b>  | <b>55,964</b>  | <b>131,583</b> | <b>89,325</b>  | <b>385,628</b>               | <b>1,198,957</b>   |
| Cleaning                 |                | 4,582          | 3,540          | 1,980          | 6,949          | 5,786          | 1,921          | 5,094          | 6,352                        | 36,203             |
| Cooking/Heating          | 62,800         | 56,111         | 19,576         | 7,560          | 15,600         | 14,400         | 30,600         | 43,500         | 215,385                      | 465,532            |
| Cooling                  | 38,341         | 66,404         | 30,546         | 16,610         | 15,147         | 31,200         | 28,100         | 35,403         | 33,288                       | 295,039            |
| Preparation              |                |                |                | 3,270          | 11,400         | 4,578          | 4,962          | 2,553          | 18,943                       | 45,706             |
| Serving                  | 33,000         | 68,700         | 33,210         | 33,900         | 1,230          |                | 66,000         |                | 102,881                      | 338,921            |
| Storage                  |                |                |                | 3,000          | 3,000          |                |                | 2,775          | 8,780                        | 17,555             |
| <b>High School</b>       | <b>64,217</b>  | <b>122,851</b> | <b>122,774</b> | <b>111,208</b> | <b>229,684</b> | <b>205,821</b> | <b>142,368</b> | <b>100,903</b> | <b>193,913</b>               | <b>1,293,740</b>   |
| Cleaning                 | 42,000         | 39,000         | 3,780          | 8,807          | 7,380          | 5,400          | 8,357          | 51,262         | 6,780                        | 172,766            |
| Cooking/Heating          | 22,217         | 75,800         | 118,994        | 73,460         | 92,439         | 71,315         | 43,977         | 38,093         | 46,167                       | 582,461            |
| Cooling                  |                | 6,630          | 0              | 18,900         | 70,041         | 94,338         | 79,500         | 5,869          | 12,134                       | 287,412            |
| Preparation              |                | 1,421          |                | 4,116          | 13,666         | 19,890         | 6,723          | 5,078          | 22,419                       | 73,313             |
| Serving                  |                |                |                | 5,925          | 46,159         | 14,878         | 3,811          | 600            | 106,414                      | 177,786            |
| <b>Middle School</b>     | <b>12,861</b>  | <b>13,039</b>  | <b>88,758</b>  | <b>132,934</b> | <b>42,370</b>  | <b>59,446</b>  | <b>54,215</b>  | <b>117,006</b> | <b>378,912</b>               | <b>899,541</b>     |
| Cleaning                 |                |                | 46,887         |                | 3,960          | 13,696         | 1,880          | 16,245         | 26,639                       | 109,308            |
| Cooking/Heating          | 6,861          | 13,039         | 33,000         | 35,269         | 17,400         | 13,800         | 15,600         | 33,765         | 137,258                      | 305,991            |
| Cooling                  | 6,000          |                | 6,058          | 3,000          | 14,700         | 26,700         | 36,480         | 46,200         | 143,000                      | 282,138            |
| Preparation              |                |                | 2,813          | 3,585          | 6,310          | 5,250          | 255            | 3,630          | 3,015                        | 24,858             |
| Serving                  |                |                |                | 91,080         |                |                |                | 17,167         | 69,000                       | 177,247            |
| <b>General Location</b>  |                |                | <b>20,952</b>  |                |                |                |                |                |                              | <b>20,952</b>      |
| Serving                  |                |                | 20,952         |                |                |                |                |                |                              | 20,952             |
| <b>Grand Total</b>       | <b>211,219</b> | <b>331,687</b> | <b>319,356</b> | <b>310,462</b> | <b>325,379</b> | <b>321,232</b> | <b>328,167</b> | <b>307,234</b> | <b>958,454</b>               | <b>3,413,189</b>   |

June 30, 2021

## Replacement Value

|                          | 2021           | 2022           | 2023           | 2024           | 2025           | 2026           | 2027           | 2028           | 2029 &<br>Beyond | Grand Total      |
|--------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|------------------|------------------|
| <b>Elementary School</b> | <b>134,142</b> | <b>195,797</b> | <b>86,872</b>  | <b>66,320</b>  | <b>53,325</b>  | <b>55,964</b>  | <b>131,583</b> | <b>89,325</b>  | <b>385,628</b>   | <b>1,198,957</b> |
| East Bradford            | 53,131         | 17,154         | 3,900          | 150            |                | 9,000          | 3,693          | 13,363         | 28,389           | 128,780          |
| East Goshen              | 5,935          | 10,460         | 9,123          | 600            | 4,991          |                | 8,424          | 4,663          | 67,482           | 111,678          |
| Exton ES                 |                | 46,241         | 5,462          | 8,160          | 4,080          | 3,030          | 34,644         | 24,277         | 28,154           | 154,047          |
| Fern Hill                | 10,675         |                | 8,986          |                | 1,320          | 10,800         | 50,100         | 15,141         | 32,096           | 129,118          |
| Glen Acres               | 7,985          | 40,141         | 5,280          | 4,500          | 12,795         | 15,735         | 19,986         |                | 9,339            | 115,761          |
| Hillsdale                | 16,991         | 11,700         | 38,190         | 7,020          | 9,656          | 1,431          | 600            | 7,200          | 5,662            | 98,451           |
| Mary C Howse             | 17,075         | 44,300         | 3,000          | 6,290          | 3,000          | 3,147          | 7,745          | 754            | 32,108           | 117,418          |
| Penn Wood                | 7,985          | 10,000         | 1,366          | 3,000          | 7,800          | 8,291          | 600            | 4,617          | 74,104           | 117,763          |
| Starkweather             | 9,765          | 8,901          |                | 36,600         | 2,400          | 4,530          | 5,191          |                | 45,323           | 112,710          |
| Westtown Thornbury       | 4,600          | 6,900          | 11,566         |                | 7,284          |                | 600            | 19,310         | 62,970           | 113,230          |
| <b>High School</b>       | <b>64,217</b>  | <b>122,851</b> | <b>122,774</b> | <b>111,208</b> | <b>229,684</b> | <b>205,821</b> | <b>142,368</b> | <b>100,903</b> | <b>193,913</b>   | <b>1,293,740</b> |
| East HS                  |                | 16,455         | 80,715         | 34,757         | 116,874        | 60,894         | 44,117         | 68,883         | 60,480           | 483,175          |
| Henderson HS             |                | 84,343         | 14,108         | 30,238         | 47,100         | 64,098         | 49,260         | 18,718         | 81,109           | 388,973          |
| Rustin HS                | 64,217         | 22,053         | 27,951         | 46,214         | 65,710         | 80,830         | 48,991         | 13,301         | 52,325           | 421,592          |
| <b>Middle School</b>     | <b>12,861</b>  | <b>13,039</b>  | <b>88,758</b>  | <b>132,934</b> | <b>42,370</b>  | <b>59,446</b>  | <b>54,215</b>  | <b>117,006</b> | <b>378,912</b>   | <b>899,541</b>   |
| Fugett MS                |                |                | 59,611         | 2,580          | 17,410         | 9,300          | 13,800         | 73,845         | 87,441           | 263,987          |
| Peirce MS                | 12,861         |                | 17,747         | 67,200         | 18,360         | 26,881         | 27,525         | 8,061          | 169,386          | 348,021          |
| Stetson MS               |                | 13,039         | 11,400         | 63,154         | 6,600          | 23,265         | 12,890         | 35,100         | 122,085          | 287,533          |
| <b>General Location</b>  |                |                | <b>20,952</b>  |                |                |                |                |                |                  | <b>20,952</b>    |
| District Wide            |                |                | 20,952         |                |                |                |                |                |                  | 20,952           |
| <b>Grand Total</b>       | <b>211,219</b> | <b>331,687</b> | <b>319,356</b> | <b>310,462</b> | <b>325,379</b> | <b>321,232</b> | <b>328,167</b> | <b>307,234</b> | <b>958,454</b>   | <b>3,413,189</b> |

# Food Service Equipment Life Span

| <u>Description</u>                 | <u>Life Span</u> | <u>Description</u>        | <u>Life Span</u> |
|------------------------------------|------------------|---------------------------|------------------|
| SLICER MEAT/CHOPPER                | 10               | MICROWAVE                 | 10               |
| MIXER FOOD                         | 10               | EYE WASH STATION          | 5                |
| OVEN CONVECTION                    | 15               | COFFEE MAKER              | 10               |
| RANGE BURNER TOP                   | 15               | HOODS AND EXHAUST SYSTEMS | 15               |
| REFRIGERATOR - WALK IN OR TWO DOOR | 20               | CHEST FREEZER             | 15               |
| FREEZER - WALK IN OR TWO DOOR      | 20               | COMPUTERS                 | 5                |
| SINK                               | 25               | TOASTER                   | 10               |
| STEAMER                            | 10               | PREP TABLE                | 25               |
| KETTLE STEAM FLOOR                 | 10               | COLD PREP/SERVE TABLE     | 20               |
| SERVING LINE                       | 25               | HOT PREP/SERVE TABLE      | 20               |
| TRAY STATIONS                      | 25               | DEEP FRYER                | 10               |
| CASHIER STATIONS                   | 25               | COLD BOX                  | 20               |
| COOLER MILK                        | 10               | BRAISER/CHARBROILER       | 15               |
| WARMING UNIT                       | 20               | GRILL                     | 15               |
| DISHWASHER COMMERCIAL              | 15               | WARMER                    | 20               |
| HOT PLATE/GRIDDLE                  | 15               | PIZZA IMPINGER/OVEN       | 15               |
| COLD TABLE                         | 25               | DISPOSALS                 | 10               |
| ICE MACHINE                        | 10               | FLOOR SCRUBBER            | 15               |

## Equipment Requests: Spring 2020

| Project # | Building / Item                                                  | Scheduled         | Actual Amount    | Variance            |
|-----------|------------------------------------------------------------------|-------------------|------------------|---------------------|
| <u>1</u>  | <b><u>East Bradford Elementary</u></b>                           |                   |                  |                     |
|           | Serving Line                                                     | 30,000.00         | -                | (30,000.00)         |
| <u>2</u>  | <b><u>East Goshen</u></b>                                        |                   |                  |                     |
|           | Serving Line                                                     | 30,000.00         | -                | (30,000.00)         |
| <u>3</u>  | <b><u>Exton Elementary</u></b>                                   |                   |                  |                     |
|           | Steamer - 2 Door                                                 | 20,130.74         | -                | (20,130.74)         |
| <u>4</u>  | <b><u>Glen Acres</u></b>                                         |                   |                  |                     |
|           | Steamer - 2 Door                                                 | 20,029.99         | -                | (20,029.99)         |
|           | Chest Freezer                                                    | 1,070.24          | -                | (1,070.24)          |
| <u>5</u>  | <b><u>Mary C Howse</u></b>                                       |                   |                  |                     |
|           | Milk Cooler                                                      | 2,689.58          | -                | (2,689.58)          |
| <u>6</u>  | <b><u>Penn Wood</u></b>                                          |                   |                  |                     |
|           | Range                                                            | 3,671.15          | -                | (3,671.15)          |
| <u>7</u>  | <b><u>Fugett Middle School</u></b>                               |                   |                  |                     |
|           | Impinger Oven                                                    | 12,371.00         | -                | (12,371.00)         |
| <u>8</u>  | <b><u>Peirce Middle School</u></b>                               |                   |                  |                     |
|           | Warmer                                                           | 2,818.14          | -                | (2,818.14)          |
|           | Warmer                                                           | 2,818.14          | -                | (2,818.14)          |
| <u>9</u>  | <b><u>East High School</u></b>                                   |                   |                  |                     |
|           | Turbo Chef                                                       | 8,721.19          | -                | (8,721.19)          |
|           |                                                                  |                   | -                | -                   |
| <u>10</u> | <b><u>Henderson High School</u></b>                              |                   |                  |                     |
|           | Impinger Oven                                                    | 22,166.00         | -                | (22,166.00)         |
|           | Turbo Chef                                                       | 8,721.19          | -                | (8,721.19)          |
| <u>11</u> | <b><u>Rustin High School</u></b>                                 |                   |                  |                     |
|           | Impinger Oven                                                    | 22,166.00         | -                | (22,166.00)         |
|           | Turbo Chef                                                       | 8,721.19          | -                | (8,721.19)          |
|           | <b>Subtotal</b>                                                  | <b>196,094.55</b> | <b>-</b>         | <b>(196,094.55)</b> |
| <u>12</u> | <b><u>Miscellaneous Equipment (Districtwide)</u></b>             |                   |                  |                     |
|           | <i>Equipment that is due to replace but is still operational</i> |                   |                  |                     |
|           | EBE Refrigerator - 2 door                                        | 11,127.86         | -                | (11,127.86)         |
|           | EBE Freezer - 2 door                                             | 5,676.07          | -                | (5,676.07)          |
|           | EGE Convection Oven-double stack                                 | 9,764.50          | -                | (9,764.50)          |
|           | EGE Steamer - Convection                                         |                   | 6,610.05         | 6,610.05            |
|           | EXE Stove                                                        | 4,154.30          | -                | (4,154.30)          |
|           | HDE Freezer - 2 Door                                             | 5,676.07          | -                | (5,676.07)          |
|           | HDE Refrigerator - 6 door                                        | 6,416.30          | -                | (6,416.30)          |
|           | MCH Freezer - 2 Door                                             | 5,676.07          | -                | (5,676.07)          |
|           | PMS Freezer & Refrigerator - Walk-in                             | 61,990.28         | -                | (61,990.28)         |
|           | PWE Freezer - 3 Door                                             | 10,000.00         | -                | (10,000.00)         |
|           | PWE Steamer                                                      | -                 | 8,100.00         | 8,100.00            |
|           | SWE Convection Oven-double stack                                 | 9,764.50          | -                | (9,764.50)          |
|           | SWE Range                                                        | 6,729.30          | -                | (6,729.30)          |
|           | <b>Subtotal miscellaneous equipment</b>                          | <b>136,975.25</b> | <b>14,710.05</b> | <b>(122,265.20)</b> |
|           | <b>Total Cost</b>                                                | <b>333,069.80</b> | <b>14,710.05</b> | <b>(318,359.75)</b> |

Pricing includes all removal and disposal of existing equipment as well as delivery, set and final connections

## Equipment Requests: Spring 2021

| Project # | Building / Item                                                  | Scheduled         | Actual Amount | Variance            |
|-----------|------------------------------------------------------------------|-------------------|---------------|---------------------|
| <u>1</u>  | <b><u>East Goshen Elem</u></b>                                   |                   |               |                     |
|           | Warmer - Pass Thru                                               | 5,935.00          | -             | (5,935.00)          |
| <u>2</u>  | <b><u>Fern Hill</u></b>                                          |                   |               |                     |
|           | Milk Cooler                                                      | 4,600.00          | -             | (4,600.00)          |
|           | Freezer - 2 Door                                                 | 6,075.00          | -             | (6,075.00)          |
| <u>3</u>  | <b><u>Glen Acres Elem</u></b>                                    |                   |               |                     |
|           | Steamer - Convection                                             | 7,985.00          | -             | (7,985.00)          |
| <u>4</u>  | <b><u>Hillsdale Elem</u></b>                                     |                   |               |                     |
|           | Freezer - 2 Door                                                 | 6,075.00          | -             | (6,075.00)          |
| <u>5</u>  | <b><u>Mary C Howse Elem</u></b>                                  |                   |               |                     |
|           | Freezer - 2 Door                                                 | 6,075.00          | -             | (6,075.00)          |
| <u>6</u>  | <b><u>Penn Wood Elem</u></b>                                     |                   |               |                     |
|           | Steamer - Convection                                             | 7,985.00          | -             | (7,985.00)          |
|           | <b><u>Westtown-Thornbury Elem</u></b>                            |                   |               |                     |
|           | Milk Cooker                                                      | 4,600.00          | -             | (4,600.00)          |
| <u>7</u>  | <b><u>Peirce MS</u></b>                                          |                   |               |                     |
|           | Display Merchandiser - Heated                                    | 3,430.30          | -             | (3,430.30)          |
|           | Display Merchandiser - Heated                                    | 3,430.30          | -             | (3,430.30)          |
| <u>8</u>  | <b><u>Rustin HS</u></b>                                          |                   |               |                     |
|           | Impinger Oven                                                    | 22,216.50         | -             | (22,216.50)         |
|           | <b>Subtotal</b>                                                  | <b>78,407.10</b>  | -             | <b>(78,407.10)</b>  |
| <u>9</u>  | <b><u>Miscellaneous Equipment (Districtwide)</u></b>             |                   |               |                     |
|           | <i>Equipment that is due to replace but is still operational</i> |                   |               |                     |
| EBE       | Serving Line                                                     | 33,000.00         | -             | (33,000.00)         |
| EBE       | Double Convection Steamer                                        | 20,130.74         | -             | (20,130.74)         |
| HDE       | Refrigerator - 6 door                                            | 6,416.30          | -             | (6,416.30)          |
| HDE       | Refrigerator - 2 section                                         | 4,500.00          | -             | (4,500.00)          |
| MCH       | Double Convection Oven                                           | 11,000.00         | -             | (11,000.00)         |
| PMS       | Freezer - 3 section                                              | 6,000.00          | -             | (6,000.00)          |
| SWE       | Convection Oven-double stack                                     | 9,764.50          | -             | (9,764.50)          |
| RHS       | Dish Machine                                                     | 42,000.00         | -             | (42,000.00)         |
|           | <b>Subtotal miscellaneous equipment</b>                          | <b>132,811.54</b> | -             | <b>(132,811.54)</b> |
|           | <b>Total Cost</b>                                                | <b>211,218.64</b> | -             | <b>(211,218.64)</b> |

Pricing includes all removal and disposal of existing equipment as well as delivery, set and final connections for new equipment.

| <b>West Chester Area School District</b>                                |                  |                  |                  |   |                  |                  |                  |                  |                  |                  |                    |
|-------------------------------------------------------------------------|------------------|------------------|------------------|---|------------------|------------------|------------------|------------------|------------------|------------------|--------------------|
| <b>Analysis of Funding Equipment/Renovations from Food Service Fund</b> |                  |                  |                  |   |                  |                  |                  |                  |                  |                  |                    |
| Fiscal Year                                                             | 2020-21          | 2021-22          | 2022-23          | * | 2023-24          | 2024-25          | 2025-26          | 2026-27          | 2027-28          | 2028-29          | 2029 & Beyond      |
| <b>Food Service Beginning Net Position - Unrestricted</b>               | <b>1,377,867</b> | <b>1,334,356</b> | <b>1,200,075</b> |   | <b>938,616</b>   | <b>682,373</b>   | <b>435,024</b>   | <b>172,758</b>   | <b>(85,361)</b>  | <b>(350,414)</b> | <b>(594,535)</b>   |
| <b><u>Annual Activity</u></b>                                           |                  |                  |                  |   |                  |                  |                  |                  |                  |                  |                    |
| Aramark Guarantee                                                       | 250,585          | 251,128          | 251,628          |   | 252,083          | 252,083          | 252,083          | 252,083          | 252,083          | 252,083          | 252,083            |
| District Custodial Costs                                                | (137,324)        | (144,190)        | (151,400)        |   | (158,970)        | (158,970)        | (158,970)        | (158,970)        | (158,970)        | (158,970)        | (158,970)          |
| District Direct Cost                                                    | (30,000)         | (30,000)         | (30,000)         |   | (30,000)         | (30,000)         | (30,000)         | (30,000)         | (30,000)         | (30,000)         | (30,000)           |
| <b>Profit / Loss Before Equipment Purchases</b>                         | <b>83,261</b>    | <b>76,938</b>    | <b>70,228</b>    |   | <b>63,113</b>    | <b>63,113</b>    | <b>63,113</b>    | <b>63,113</b>    | <b>63,113</b>    | <b>63,113</b>    | <b>63,113</b>      |
| Equipment Replacement Cost                                              | (126,772)        | (211,219)        | (331,687)        |   | (319,356)        | (310,462)        | (325,379)        | (321,232)        | (328,167)        | (307,234)        | (959,602)          |
| <b>Profit/Loss After Equipment Purchases</b>                            | <b>(43,511)</b>  | <b>(134,281)</b> | <b>(261,459)</b> |   | <b>(256,243)</b> | <b>(247,349)</b> | <b>(262,266)</b> | <b>(258,119)</b> | <b>(265,054)</b> | <b>(244,121)</b> | <b>(896,489)</b>   |
| <b>Food Service Ending Net Position - Unrestricted</b>                  | <b>1,334,356</b> | <b>1,200,075</b> | <b>938,616</b>   |   | <b>682,373</b>   | <b>435,024</b>   | <b>172,758</b>   | <b>(85,361)</b>  | <b>(350,414)</b> | <b>(594,535)</b> | <b>(1,491,024)</b> |

\* 2023-24 is the last year of the current contract between the district and Aramark Educational Services, LLC



West Chester Area School District

Property and Finance Committee

May 17, 2021

**Approval of 2020-2021 Contracts for General Fund Maintenance Projects**

The Facilities and Operations Department is seeking approval of the following bids for 2020-2021 General Fund Maintenance projects approved by the School Board in December 2019. Bid results are attached to this memo.

**Henderson HS Pedestrian Crosswalk Controls on Montgomery Avenue:** Charles Higgins and Sons in the amount of \$102,800.00. Project budget was estimated at \$104,808.

**East Bradford ES Folding Door Replacement:** Degler-Whiting, Inc. in the amount of \$38,950.00. Project budget was estimated at \$30,000. Overage will be supplemented by other available project balances.

**Peirce and Stetson MS Walk-in Coolers Roof Replacement:** Garland/DBS Inc. in the amount of \$60,244.00 for both EN Peirce and GA Stetson MS.

**Peirce and Stetson MS Walk-in Coolers Condensers Replacement:** HB McClure in the amount of \$36,334.00 for EN Peirce MS and \$23,086.00 for GA Stetson MS. Project budget was originally approved for \$125,000 and for Peirce MS freezer replacement. Total cost to complete both Peirce and Stetson roof replacement and condenser replacements is \$119,664.00

**East Goshen ES Paving Replacement:** DiRocco Bros., Inc. in the amount of \$161,210.00, which includes base bid plus all alternates selected. Project Budget was \$140,000. Overage will be supplemented by other available project balances.

**Facilities and Operations Center Paving Replacement:** DiRocco Bros., Inc. in the amount of \$130,800.00, which includes base bid plus all alternates selected. Project Budget was \$140,000.

If you have any questions, please feel free to contact me.

Mark A. Groves  
Capital Program Manager  
West Chester Area School District  
May 7, 2021





531 W. Lancaster Ave.  
Frazer, PA 19355  
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[rich@deglerwhiting.com](mailto:rich@deglerwhiting.com)

April 20, 2021

TO: West Chester Area School District RE: East Bradford  
Elementary School  
West Chester, PA  
ATTN: Donald Young, Building Supervisor  
PH: (610) 246-9357  
EMAIL: [dyoung1@wcasd.k12.pa.us](mailto:dyoung1@wcasd.k12.pa.us)  
CO-STARs: 014-147  
Recreation &  
Fitness Equipment  
REVISED: 4/20/2021

Appreciating this opportunity to serve you. We submit the following proposal to sell the material or equipment as described and priced herein. Subject to all the terms and conditions stated herein. Terms: Net 15 Days

**We propose to furnish and install the following Operable Partitions as manufactured by Hufcor, Janesville, WI:**

One (1) Model #642, STC 52, manually-operated, ceiling-suspended, paired panel, center-stacking Operable Partition. Panel finish to be standard Hufcor Hytex carpet one side with Hufcor standard Wilson Art high pressure laminate Café side laminated to 20 gauge steel faces weighing 9.5 lbs. per sq. ft. Standard Hufcor trim and hardware finishes. Re-use existing track and trolley system. Includes new #10 trollies in new panels. Complete removal and disposal of existing panels into Degler-Whiting dumpster.

Opening is 35'-2" long x 14'-8" unit height.  
Includes nine (9) panels to fill opening.

**Total price delivered and installed: \$38,950.00**

This proposal is subject to the following conditions:

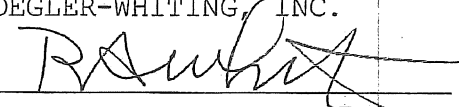
- 1. Acceptance By 5/3/2021
- 2. Building Progress to Permit Delivery & Completion of Installation By 8/15/2021
- 3. Availability of Materials.

If one or more of these conditions cannot be met, the price(s) quoted may be subject to escalation based on increased costs. Title to materials to be retained by DEGLER-WHITING, INC. until 100% Paid. Requests for Certificates of Insurance with additional insured endorsements will require an upcharge to our quote.

PRICES ARE FIRM FOR 30 DAYS FROM DATE OF QUOTATION UNLESS NOTED OTHERWISE

Submitted By: Richard A. Whiting, Jr.  
DEGLER-WHITING, INC.

Accepted by \_\_\_\_\_

By: 



Garland/DBS, Inc.  
3800 East 91<sup>st</sup> Street  
Cleveland, OH 44105  
Phone: (800) 762-8225  
Fax: (216) 883-2055



## ROOFING MATERIAL AND SERVICES PROPOSAL

### West Chester Area School District

Pierce Middle School  
1314 Burke Road  
West Chester, PA 19380

Stetson Middle School  
1060 Wilmington Pike  
West Chester, PA 19382

Date Submitted: 04/09/2021  
Proposal #: 25-PA-210274  
MICPA # PW1925

Purchase orders to be made out to: Garland/DBS, Inc.

**Please Note:** The following budget/estimate is being provided according to the pricing established under the Master Intergovernmental Cooperative Purchasing Agreement (MICPA) with Racine County, WI and OMNIA Partners, Public Sector (U.S. Communities). The line item pricing breakdown from Attachment C: Bid Form should be viewed as the maximum price an agency will be charged under the agreement. Garland/DBS, Inc. administered an informal competitive process for obtaining quotes for the project with the hopes of providing a lower market-adjusted price whenever possible.

### **Scope of Work: Kee-Stone Stetson and Pierce Middle School**

1. Remove existing roof membrane, flashings, term bar, and other components of existing roof system.
2. Install 1 ply self-adhering vapor barrier to metal surface. Apply primer according to manufacturer's requirements prior to application. Wrap vapor barrier membrane over outside edge 4" minimum.
3. Install treated wood blocking and fascia around the perimeter, secured to the steel panels. Use an FM approved fastener, installing 2 rows of fasteners staggered with 18" on center spacing. (9" between each fastener)

4. Install new tapered polyisocyanurate insulation in minimal thickness required to achieve slope to roof edge: Start at 1.5" thickness. Install ¼" tapered polyisocyanurate insulation to provide slope. (direction of slope to be away from building towards outside edge.)
5. Install ½" Securock Cover board.
6. Each layer of insulation should be adhered with Insul-Lock HR, ¾" beads spaced 4" on center.
7. Install 1 ply HPR SA FR Base Sheet over wood blocking and tapered edge.
8. Install 1 ply HPR Torchbase.
9. Install .050 aluminum drip edge, set in bed of flashing bond around 3 sides of roof. Nail into wood blocking, prime, and strip in with 8" wide HPR Torchbase.
10. Install fascia metal fabricated from .050 aluminum "KEE Clad" metal.
11. Install 1 ply KEE-Stone FB 60 in KEE-Lock foam. Ensure tight seal around perimeter of roof. Heat weld membrane to KEE-Clad metal or detail edge with 6" KEE Stone utility roll flashing onto metal.

**Garland/DBS Price Based Upon Local Market Competition: Pierce MS**

|                     |                  |
|---------------------|------------------|
| <b>Jottan, Inc.</b> | <b>\$ 33,255</b> |
| Pro Com Roofing     | \$ 33,591        |
| Munn Roofing Corp   | \$ 34,112        |

**Garland/DBS Price Based Upon Local Market Competition: Stetson MS**

|                     |                  |
|---------------------|------------------|
| <b>Jottan, Inc.</b> | <b>\$ 31,147</b> |
| Pro Com Roofing     | \$ 33,591        |
| Munn Roofing Corp   | \$ 34,112        |

**Garland/DBS Price Based Upon Local Market Competition: Pierce and Stetson MS**

|                     |                  |
|---------------------|------------------|
| <b>Jottan, Inc.</b> | <b>\$ 60,244</b> |
| Pro Com Roofing     | \$ 60,573        |
| Munn Roofing Corp   | \$ 67,915        |

Potential issues that could arise during the construction phase of the project will be addressed via unit pricing for additional work beyond the scope of the specifications. This could range anywhere from wet insulation, to the replacement of deteriorated wood nailers. Proposal pricing valid 60 days from proposal date listed above.

**Clarifications/Exclusions:**

1. Sales and use taxes are included.
2. Permits are included.
3. Bonds are included.

4. Plumbing, Mechanical, Electrical work is excluded.
5. Masonry work is excluded.
6. Interior Temporary protection is excluded.
7. Prevailing Wages are included.
8. Any work not exclusively described in the above proposal scope of work is excluded.

If you have any questions regarding this proposal, please do not hesitate to call me at my number listed below.

Respectfully Submitted,

*Steve Rojek*

Steve Rojek  
Garland/DBS, Inc.  
(216) 430-3613

| Date:                         | Project Name:                       | Pierce         |                 |                   |
|-------------------------------|-------------------------------------|----------------|-----------------|-------------------|
| 5/3/2021                      | Project Number: <u>25-PA-210274</u> | Square Footage |                 | 320               |
|                               |                                     | Jottan, Inc.   | Pro Com Roofing | Munn Roofing Corp |
| Non-Garland Materials & Labor |                                     | \$ 19,688.00   | \$ 19,359.00    | \$ 15,000.00      |
| <b>Subcontractor-Total</b>    |                                     | \$ 19,688.00   | \$ 19,359.00    | \$ 15,000.00      |
| Profit                        | 3%                                  | \$ 590.64      | \$ 580.77       | \$ 450.00         |
| Overhead / General Conditions | 9%                                  | \$ 1,771.92    | \$ 1,742.31     | \$ 1,350.00       |
| USC Administrative Fee        | 2%                                  | \$ 501.63      | \$ 494.77       | \$ 405.95         |
| <b>Garland Materials</b>      |                                     | \$ 7,439.00    | \$ 8,111.00     | \$ 13,024.00      |
| 1% Material Discount          |                                     | \$ (74.39)     | \$ (81.11)      | \$ (130.24)       |
| Viking Material               |                                     | \$ 997.47      | \$ 997.47       | \$ 1,304.05       |
| Material Tax                  | 6%                                  | \$ 506.19      | \$ 546.51       | \$ 859.68         |
| <b>Sub-Total</b>              |                                     | \$ 31,420.46   | \$ 31,750.72    | \$ 32,263.44      |
| Freight                       |                                     | \$ 650.00      | \$ 650.00       | \$ 650.00         |
| <b>Sub-Total</b>              |                                     | \$ 32,070.46   | \$ 32,400.72    | \$ 32,913.44      |
| Insurance                     | 0.007                               | \$ 235.65      | \$ 238.13       | \$ 241.98         |
| Bond                          | 0.009                               | \$ 288.63      | \$ 291.61       | \$ 296.22         |
| <b>Sub-Total Bid</b>          |                                     | \$ 32,594.74   | \$ 32,930.45    | \$ 33,451.64      |
| Permits                       |                                     | \$ 660.00      | \$ 660.00       | \$ 660.00         |
| <b>Total</b>                  |                                     | \$ 33,254.74   | \$ 33,590.45    | \$ 34,111.64      |
| <b>Sq. Ft Price</b>           |                                     | \$ 101.86      | \$ 102.91       | \$ 104.54         |

| Date:                         | Project Name:                       | stetson        |                 |                   |
|-------------------------------|-------------------------------------|----------------|-----------------|-------------------|
| 5/3/2021                      | Project Number: <u>25-PA-210274</u> | Square Footage |                 | 320               |
|                               |                                     | Jottan, Inc.   | Pro Com Roofing | Munn Roofing Corp |
| Non-Garland Materials & Labor |                                     | \$ 18,538.00   | \$ 19,359.00    | \$ 15,000.00      |
| <b>Subcontractor-Total</b>    |                                     | \$ 18,538.00   | \$ 19,359.00    | \$ 15,000.00      |
| Profit                        | 3%                                  | \$ 556.14      | \$ 580.77       | \$ 450.00         |
| Overhead / General Conditions | 9%                                  | \$ 1,668.42    | \$ 1,742.31     | \$ 1,350.00       |
| USC Administrative Fee        | 2%                                  | \$ 474.05      | \$ 494.77       | \$ 405.95         |
| <b>Garland Materials</b>      |                                     | \$ 6,717.00    | \$ 8,111.00     | \$ 13,024.00      |
| 1% Material Discount          |                                     | \$ (67.17)     | \$ (81.11)      | \$ (130.24)       |
| Viking Material               |                                     | \$ 997.47      | \$ 997.47       | \$ 1,304.05       |
| Material Tax                  | 6%                                  | \$ 462.87      | \$ 546.51       | \$ 859.68         |
| <b>Sub-Total</b>              |                                     | \$ 29,346.78   | \$ 31,750.72    | \$ 32,263.44      |
| Freight                       |                                     | \$ 650.00      | \$ 650.00       | \$ 650.00         |
| <b>Sub-Total</b>              |                                     | \$ 29,996.78   | \$ 32,400.72    | \$ 32,913.44      |
| Insurance                     | 0.007                               | \$ 220.10      | \$ 238.13       | \$ 241.98         |
| Bond                          | 0.009                               | \$ 269.97      | \$ 291.61       | \$ 296.22         |
| <b>Sub-Total Bid</b>          |                                     | \$ 30,486.85   | \$ 32,930.45    | \$ 33,451.64      |
| Permits                       |                                     | \$ 660.00      | \$ 660.00       | \$ 660.00         |
| <b>Total</b>                  |                                     | \$ 31,146.85   | \$ 33,590.45    | \$ 34,111.64      |
| <b>Sq. Ft Price</b>           |                                     | \$ 95.27       | \$ 102.91       | \$ 104.54         |



|                                  |                                              |                        |                                   |  |
|----------------------------------|----------------------------------------------|------------------------|-----------------------------------|--|
| Date:<br>5/3/2021                | Project Name: <b>stetson peirce combined</b> |                        | Garland Rep: <u>Will Pancoast</u> |  |
|                                  | Project Number: <u>25-PA-210274</u>          |                        | Square Footage: 640               |  |
|                                  | <b>Jottan, Inc.</b>                          | <b>Pro Com Roofing</b> | <b>Munn Roofing Corp</b>          |  |
| Non-Garland Materials & Labor    | \$ 36,368.00                                 | \$ 37,929.00           | \$ 30,000.00                      |  |
| <b>Subcontractor-Total</b>       | \$ 36,368.00                                 | \$ 37,929.00           | \$ 30,000.00                      |  |
| Profit 3%                        | \$ 1,091.04                                  | \$ 1,137.87            | \$ 900.00                         |  |
| Overhead / General Conditions 9% | \$ 3,273.12                                  | \$ 3,413.61            | \$ 2,700.00                       |  |
| USC Administrative Fee 2%        | \$ 910.10                                    | \$ 944.76              | \$ 805.72                         |  |
| <b>Garland Materials</b>         | \$ 13,286.00                                 | \$ 11,896.00           | \$ 26,048.00                      |  |
| 1% Material Discount             | \$ (132.86)                                  | \$ (118.96)            | \$ (260.48)                       |  |
| Viking Material                  | \$ 1,304.05                                  | \$ 1,304.05            | \$ 2,608.10                       |  |
| Material Tax 6%                  | \$ 875.40                                    | \$ 792.00              | \$ 1,719.37                       |  |
| <b>Sub-Total</b>                 | \$ 56,974.85                                 | \$ 57,298.33           | \$ 64,520.70                      |  |
| Freight                          | \$ 1,000.00                                  | \$ 1,000.00            | \$ 1,000.00                       |  |
| <b>Sub-Total</b>                 | \$ 57,974.85                                 | \$ 58,298.33           | \$ 65,520.70                      |  |
| Insurance 0.007                  | \$ 427.31                                    | \$ 429.74              | \$ 483.91                         |  |
| Bond 0.009                       | \$ 521.77                                    | \$ 524.68              | \$ 589.69                         |  |
| <b>Sub-Total Bid</b>             | \$ 58,923.94                                 | \$ 59,252.75           | \$ 66,594.29                      |  |
| Permits                          | \$ 1,320.00                                  | \$ 1,320.00            | \$ 1,320.00                       |  |
| <b>Total</b>                     | \$ 60,243.94                                 | \$ 60,572.75           | \$ 67,914.29                      |  |
| <b>Sq. Ft Price</b>              | \$ 92.07                                     | \$ 92.58               | \$ 104.05                         |  |

E.N.Peirce Middle School  
1314 Burke Road  
West Chester, PA 19380

4/30/2021

Re: Replace Cooler/Freezer Equipment

ATTN: Eric Albert

Hello Mr. Albert,

We are pleased to present the quote to replace Cooler and Freezer Equipment as needed. We thank you for the opportunity to perform this service.

The scope of work is as follows:

- Provide and install new Trenton equipment sized like other system presently now.
- Cooler replacement takes in new evaporator, piping, and condensing unit.
- Freezer replacement takes in new evaporator, piping, and condensing unit.
- Pricing separate and does not include prevailing wages.
- Pricing does not include walk-in boxes to keep running or any warranty on boxes.
- Startup and test operation.

The price to perform the work described above including all material and labor will be in the amount of

**Replace cooler evaporator and condensing unit - \$12,074**

**Replace freezer evaporator and condensing unit - \$24,260**

**Pricing As Per COSTARS # 008-363**

**Note:** Any additional repairs deemed necessary after this work is completed are not included in this quoted price and will be done on a time and material basis or further quoted as need be. All work hours bid on this proposal are between 7am and 4pm on Monday through Friday work days excluding Holidays. All work beyond those hours are deemed overtime and charges are extra.

All necessary material for this job will be ordered upon receipt of a signed copy of this proposal.

After receiving the material a representative from H.B.McClure will call to set up a convenient time to have the work done.

**Warranty:** Labor shall be warranted against defects in workmanship for a period of ninety (90) days. In addition to manufacturer's warranties shall apply. If someone other than H.B.McClure services the equipment or if manufacturer's required maintenance is not performed, our labor warranty may be void and any repairs will on a time and material basis. Warranty shall begin on equipment when job is complete.

**Our terms are:** Total due thirty (30) days after receipt of invoice. Amounts past due are subject to a finance charge of 1.5% per month (18% annually). The cost of collection, including attorney's fees will be the responsibility of the debtor.

To accept this proposal, please enter the total amount below where indicated. Then sign the proposal and return one signed copy to our office.

Note: This proposal may be withdrawn by us if not accepted within thirty (30) days. Should you decide to accept this proposal after thirty (30) days, please contact the estimator to verify our current price for this work.

Again, we thank you for the opportunity to quote and serve you.

Sincerely,

Lloyd Goodyear

HB McClure Company

York Office

**ACCEPTANCE OF PROPOSAL:** The above prices, specifications and conditions are satisfactory are hereby accepted. You are authorized to do the work as specified. Payment will be made as outlined above.

Acceptance is contingent upon credit approval.

Total Contract Amount: \_\_\_\_\_

Signature: \_\_\_\_\_ Date of Acceptance: \_\_\_\_\_

Stetson Middle School  
1060 Wilmington Pike  
West Chester, PA 19382

4/30/2021

Re: Replace Cooler/Freezer Equipment

ATTN: Eric Albert

Hello Mr. Albert,

We are pleased to present the quote to replace Cooler and Freezer Equipment as needed. We thank you for the opportunity to perform this service.

The scope of work is as follows:

- Provide and install new Trenton equipment sized like other system presently now.
- Cooler replacement takes in new evaporator, piping, and condensing unit.
- Freezer replacement takes in new evaporator, piping, and using existing condensing unit.
- Pricing separate and does not include prevailing wages.
- Pricing does not include walk-in boxes to keep running or any warranty on boxes.
- This proposal does not include any warranty on existing freezer condensing unit.
- Startup and test operation.

The price to perform the work described above including all material and labor will be in the amount of

**Replace cooler evaporator and condensing unit - \$12,074**

**Replace freezer evaporator and relocation of existing condensing unit - \$11,012**

**Pricing As Per COSTARS # 008-363**

**Note:** Any additional repairs deemed necessary after this work is completed are not included in this quoted price and will be done on a time and material basis or further quoted as need be. All work hours bid on this proposal are between 7am and 4pm on Monday through Friday work days excluding Holidays. All work beyond those hours are deemed overtime and charges are extra.

All necessary material for this job will be ordered upon receipt of a signed copy of this proposal.

After receiving the material a representative from H.B.McClure will call to set up a convenient time to have the work done.

**Warranty:** Labor shall be warranted against defects in workmanship for a period of ninety (90) days. In addition to manufacturer's warranties shall apply. If someone other than H.B.McClure services the equipment or if manufacturer's required maintenance is not performed, our labor warranty may be void and any repairs will on a time and material basis. Warranty shall begin on equipment when job is complete.

**Our terms are:** Total due thirty (30) days after receipt of invoice. Amounts past due are subject to a finance charge of 1.5% per month (18% annually). The cost of collection, including attorney's fees will be the responsibility of the debtor.

To accept this proposal, please enter the total amount below where indicated. Then sign the proposal and return one signed copy to our office.

Note: This proposal may be withdrawn by us if not accepted within thirty (30) days. Should you decide to accept this proposal after thirty (30) days, please contact the estimator to verify our current price for this work.

Again, we thank you for the opportunity to quote and serve you.

Sincerely,

Lloyd Goodyear

HB McClure Company

York Office

**ACCEPTANCE OF PROPOSAL:** The above prices, specifications and conditions are satisfactory are hereby accepted. You are authorized to do the work as specified. Payment will be made as outlined above.

Acceptance is contingent upon credit approval.

Total Contract Amount: \_\_\_\_\_

Signature: \_\_\_\_\_ Date of Acceptance: \_\_\_\_\_





West Chester Area School District

Property and Finance Committee

May 17, 2021

**Approval of 2021-2022 Contracts for General Fund Maintenance Projects**

The Facilities and Operations Department is seeking approval of the following bids for 2021-2022 General Fund Maintenance projects approved by the School Board in December 2020. Bid results are attached to this memo.

**Exton Sloped Shingles Roofing Replacement:**

Garland/DBS in the amount of \$371,913.61 for the kindergarten, cafeteria and library sloped roofs not replaced during renovations. Project budget was \$250,000. Overage will be supplemented by other available project balances.

**Peirce MS Select Paving Replacement:**

DiRocco Bros., Inc. in the amount of \$30,800.00, which includes base bid plus all alternates selected. Project budget was \$125,000.

**Rustin HS Loading Dock Concrete Paving Replacement:**

Ocean Construction, LLC. in the amount of \$51,100.00. Project budget was estimated at \$56,000.

If you have any questions, please feel free to contact me.

Mark A. Groves  
Capital Program Manager  
West Chester Area School District  
May 7, 2021





Garland/DBS, Inc.  
3800 East 91<sup>st</sup> Street  
Cleveland, OH 44105  
Phone: (800) 762-8225  
Fax: (216) 883-2055



## ROOFING MATERIAL AND SERVICES PROPOSAL

**West Chester Area School District  
Exton Elementary School  
301 Hendricks Avenue  
Exton, PA 19341**

**Date Submitted: 04/30/2021  
Proposal #: 25-PA-210274  
MICPA # PW1925**

Purchase orders to be made out to: Garland/DBS, Inc.

**Please Note:** The following budget/estimate is being provided according to the pricing established under the Master Intergovernmental Cooperative Purchasing Agreement (MICPA) with Racine County, WI and OMNIA Partners, Public Sector (U.S. Communities). The line item pricing breakdown from Attachment C: Bid Form should be viewed as the maximum price an agency will be charged under the agreement. Garland/DBS, Inc. administered an informal competitive process for obtaining quotes for the project with the hopes of providing a lower market-adjusted price whenever possible.

### **Scope of Work: Shingle - Exton Elementary School**

1. Tear off existing shingle roof and insulation down to metal deck. On acoustic decks, retain fiberglass insulation strips laid between deck flutes. Replace any missing strips with like material.
2. Install base layer of 3.0" polyisocyanurate insulation. Add fasteners as necessary to hold in place.
3. Install 4.0" total thickness vented nailboard, fasten through wood blocking of vented nailboard and base layer of polyisocyanurate insulation to metal deck.
4. Install self-adhered underlayment over entire roof surface.
5. Install GAF Roof system according to manufacturer's specifications.
6. Replace shingle roof over Cupola. Strip existing shingle and underlayment. Install new SA membrane and shingle system.

**Garland/DBS Price Based Upon Local Market Competition: Exton Cafeteria**

|                   |            |
|-------------------|------------|
| Jottan, Inc.      | \$ 138,508 |
| Pro Com Roofing   | \$ 193,195 |
| Munn Roofing Corp | \$ 226,613 |

**Garland/DBS Price Based Upon Local Market Competition: Exton Old Gym**

|                   |            |
|-------------------|------------|
| Jottan, Inc.      | \$ 130,548 |
| Pro Com Roofing   | \$ 157,325 |
| Munn Roofing Corp | \$ 179,633 |

**Garland/DBS Price Based Upon Local Market Competition: Exton Combined**

|                   |            |
|-------------------|------------|
| Jottan, Inc.      | \$ 263,879 |
| Pro Com Roofing   | \$ 350,520 |
| Munn Roofing Corp | \$ 406,246 |

(Combined bid includes Cafeteria and Old Gym)

**Garland/DBS Price Based Upon Local Market Competition: Exton Library**

|                   |            |
|-------------------|------------|
| Jottan, Inc.      | \$ 117,548 |
| Pro Com Roofing   | \$ 146,236 |
| Munn Roofing Corp | \$ 205,287 |

**Unforeseen Site Conditions:**

|                                    |                     |
|------------------------------------|---------------------|
| Wood Blocking (Nailer) Replacement | \$ 9.69 per Ln. Ft. |
| Decking Replacement                | \$ 8.27 per Sq. Ft. |

Potential issues that could arise during the construction phase of the project will be addressed via unit pricing for additional work beyond the scope of the specifications. This could range anywhere from wet insulation, to the replacement of deteriorated wood nailers. Proposal pricing valid 60 days from proposal date listed above.

**Clarifications/Exclusions:**

1. Sales and use taxes are included.
2. Permits are included.
3. Bonds are included.
4. Plumbing, Mechanical, Electrical work is excluded.
5. Masonry work is excluded.
6. Interior Temporary protection is excluded.
7. Prevailing Wages are included.
8. Any work not exclusively described in the above proposal scope of work is excluded.

If you have any questions regarding this proposal, please do not hesitate to call me at my number listed below.

Respectfully Submitted,

*Steve Rojek*

Steve Rojek  
Garland/DBS, Inc.  
(216) 430-3613

|                               |                                                      |                 |                 |                         |                                   |
|-------------------------------|------------------------------------------------------|-----------------|-----------------|-------------------------|-----------------------------------|
| Date:<br>5/3/2021             | Project Name:<br>Project Number: <u>25-PA-210274</u> | exton cafeteria |                 | Square Footage<br>4,200 | Garland Rep: <u>Will Pancoast</u> |
|                               |                                                      | Jottan, Inc.    | Pro Com Roofing | Munn Roofing Corp       |                                   |
| Non-Garland Materials & Labor |                                                      | \$ 53,844.00    | \$ 93,760.00    | \$ 132,000.00           |                                   |
| <b>Subcontractor-Total</b>    |                                                      | \$ 53,844.00    | \$ 93,760.00    | \$ 132,000.00           |                                   |
| Profit                        | 3%                                                   | \$ 1,615.32     | \$ 2,812.80     | \$ 3,960.00             |                                   |
| Overhead / General Conditions | 9%                                                   | \$ 4,845.96     | \$ 8,438.40     | \$ 11,880.00            |                                   |
| USC Administrative Fee        | 2%                                                   | \$ 2,670.22     | \$ 3,755.37     | \$ 4,434.28             |                                   |
| Garland Materials             |                                                      | \$ 1,779.00     | \$ 2,204.00     | \$ 1,682.00             |                                   |
| 1% Material Discount          |                                                      | \$ (17.79)      | \$ (22.04)      | \$ (16.82)              |                                   |
| Viking Material               |                                                      | \$ 60,658.07    | \$ 67,791.88    | \$ 58,278.76            |                                   |
| Material Tax                  | 6%                                                   | \$ 3,746.22     | \$ 4,199.75     | \$ 3,597.65             |                                   |
| <b>Sub-Total</b>              |                                                      | \$ 129,141.01   | \$ 182,940.17   | \$ 215,815.87           |                                   |
| Freight                       |                                                      | \$ 4,000.00     | \$ 4,000.00     | \$ 4,000.00             |                                   |
| <b>Sub-Total</b>              |                                                      | \$ 133,141.01   | \$ 186,940.17   | \$ 219,815.87           |                                   |
| Insurance                     | 0.0075                                               | \$ 968.56       | \$ 1,372.05     | \$ 1,618.62             |                                   |
| Bond                          | 0.009                                                | \$ 1,198.27     | \$ 1,682.46     | \$ 1,978.34             |                                   |
| <b>Sub-Total Bid</b>          |                                                      | \$ 135,307.84   | \$ 189,994.68   | \$ 223,412.83           |                                   |
| Permits                       |                                                      | \$ 3,200.00     | \$ 3,200.00     | \$ 3,200.00             |                                   |
| <b>Total</b>                  |                                                      | \$ 138,507.84   | \$ 193,194.68   | \$ 226,612.83           |                                   |
| Sq. Ft Price                  |                                                      | \$ 32.22        | \$ 45.24        | \$ 53.19                |                                   |

|                               |                                                      |               |                 |                         |                                   |
|-------------------------------|------------------------------------------------------|---------------|-----------------|-------------------------|-----------------------------------|
| Date:<br>5/3/2021             | Project Name:<br>Project Number: <u>25-PA-210274</u> | exton Library |                 | Square Footage<br>3,500 | Garland Rep: <u>Will Pancoast</u> |
|                               |                                                      | Jottan, Inc.  | Pro Com Roofing | Munn Roofing Corp       |                                   |
| Non-Garland Materials & Labor |                                                      | \$ 46,667.00  | \$ 69,182.12    | \$ 122,000.00           |                                   |
| <b>Subcontractor-Total</b>    |                                                      | \$ 46,667.00  | \$ 69,182.12    | \$ 122,000.00           |                                   |
| Profit                        | 3%                                                   | \$ 1,400.01   | \$ 2,075.46     | \$ 3,660.00             |                                   |
| Overhead / General Conditions | 9%                                                   | \$ 4,200.03   | \$ 6,226.39     | \$ 10,980.00            |                                   |
| USC Administrative Fee        | 2%                                                   | \$ 2,294.46   | \$ 2,868.22     | \$ 4,049.23             |                                   |
| Garland Materials             |                                                      | \$ -          | \$ -            | \$ -                    |                                   |
| 1% Material Discount          |                                                      | \$ -          | \$ -            | \$ -                    |                                   |
| Viking Material               |                                                      | \$ 51,253.75  | \$ 53,547.77    | \$ 51,429.52            |                                   |
| Material Tax                  | 6%                                                   | \$ 3,075.22   | \$ 3,212.87     | \$ 3,085.77             |                                   |
| <b>Sub-Total</b>              |                                                      | \$ 108,890.47 | \$ 137,112.84   | \$ 195,204.51           |                                   |
| Freight                       |                                                      | \$ 4,000.00   | \$ 4,000.00     | \$ 4,000.00             |                                   |
| <b>Sub-Total</b>              |                                                      | \$ 112,890.47 | \$ 141,112.84   | \$ 199,204.51           |                                   |
| Insurance                     | 0.0075                                               | \$ 816.68     | \$ 1,028.35     | \$ 1,464.03             |                                   |
| Bond                          | 0.009                                                | \$ 1,016.01   | \$ 1,270.02     | \$ 1,792.84             |                                   |
| <b>Sub-Total Bid</b>          |                                                      | \$ 114,723.17 | \$ 143,411.20   | \$ 202,461.39           |                                   |
| Permits                       |                                                      | \$ 2,825.00   | \$ 2,825.00     | \$ 2,825.00             |                                   |
| <b>Total</b>                  |                                                      | \$ 117,548.17 | \$ 146,236.20   | \$ 205,286.39           |                                   |
| Sq. Ft Price                  |                                                      | \$ 32.78      | \$ 40.97        | \$ 57.85                |                                   |

| Date:                         | Project Name:                |                      | exton old gym        |       | Garland Rep:         |
|-------------------------------|------------------------------|----------------------|----------------------|-------|----------------------|
| 5/3/2021                      | Project Number: 25-PA-210274 |                      | Square Footage       | 4,000 | <u>Will Pancoast</u> |
|                               | Jottan, Inc.                 | Pro Com Roofing      | Munn Roofing Corp    |       |                      |
| Non-Garland Materials & Labor | \$ 50,422.00                 | \$ 70,879.94         | \$ 98,000.00         |       |                      |
| <b>Subcontractor-Total</b>    | <b>\$ 50,422.00</b>          | <b>\$ 70,879.94</b>  | <b>\$ 98,000.00</b>  |       |                      |
| Profit                        | 3% \$ 1,512.66               | \$ 2,126.40          | \$ 2,940.00          |       |                      |
| Overhead / General Conditions | 9% \$ 4,537.98               | \$ 6,379.19          | \$ 8,820.00          |       |                      |
| USC Administrative Fee        | 2% \$ 2,521.10               | \$ 3,043.71          | \$ 3,528.65          |       |                      |
| Garland Materials             | \$ 1,280.00                  | \$ 1,920.00          | \$ -                 |       |                      |
| 1% Material Discount          | \$ (12.80)                   | \$ (19.20)           | \$ -                 |       |                      |
| Viking Material               | \$ 57,521.09                 | \$ 59,629.38         | \$ 53,122.10         |       |                      |
| Material Tax                  | 6% \$ 3,528.07               | \$ 3,692.96          | \$ 3,187.33          |       |                      |
| <b>Sub-Total</b>              | <b>\$ 121,310.09</b>         | <b>\$ 147,652.38</b> | <b>\$ 169,598.08</b> |       |                      |
| Freight                       | \$ 4,000.00                  | \$ 4,000.00          | \$ 4,000.00          |       |                      |
| <b>Sub-Total</b>              | <b>\$ 125,310.09</b>         | <b>\$ 151,652.38</b> | <b>\$ 173,598.08</b> |       |                      |
| Insurance                     | 0.0075 \$ 909.83             | \$ 1,107.39          | \$ 1,271.99          |       |                      |
| Bond                          | 0.009 \$ 1,127.79            | \$ 1,364.87          | \$ 1,562.38          |       |                      |
| <b>Sub-Total Bid</b>          | <b>\$ 127,347.71</b>         | <b>\$ 154,124.65</b> | <b>\$ 176,432.45</b> |       |                      |
| Permits                       | \$ 3,200.00                  | \$ 3,200.00          | \$ 3,200.00          |       |                      |
| <b>Total</b>                  | <b>\$ 130,547.71</b>         | <b>\$ 157,324.65</b> | <b>\$ 179,632.45</b> |       |                      |
| Sq. Ft Price                  | \$ 31.84                     | \$ 38.53             | \$ 44.11             |       |                      |

| Date:                         | Project Name:                |                      | exton combined       |        | Garland Rep:         |
|-------------------------------|------------------------------|----------------------|----------------------|--------|----------------------|
| 5/3/2021                      | Project Number: 25-PA-210274 |                      | Square Footage       | 11,714 | <u>Will Pancoast</u> |
|                               | Jottan, Inc.                 | Pro Com Roofing      | Munn Roofing Corp    |        |                      |
| Non-Garland Materials & Labor | \$ 145,000.00                | \$ 222,080.00        | \$ 352,000.00        |        |                      |
| <b>Subcontractor-Total</b>    | <b>\$ 145,000.00</b>         | <b>\$ 222,080.00</b> | <b>\$ 352,000.00</b> |        |                      |
| Profit                        | 3% \$ 4,350.00               | \$ 6,662.40          | \$ 10,560.00         |        |                      |
| Overhead / General Conditions | 9% \$ 13,050.00              | \$ 19,987.20         | \$ 31,680.00         |        |                      |
| USC Administrative Fee        | 2% \$ 7,239.08               | \$ 9,268.89          | \$ 11,950.36         |        |                      |
| Garland Materials             | \$ 3,059.00                  | \$ 2,204.00          | \$ 1,682.00          |        |                      |
| 1% Material Discount          | \$ (30.59)                   | \$ (22.04)           | \$ (16.82)           |        |                      |
| Viking Material               | \$ 167,295.79                | \$ 178,174.70        | \$ 162,830.38        |        |                      |
| Material Tax                  | 6% \$ 10,221.29              | \$ 10,822.72         | \$ 9,870.74          |        |                      |
| <b>Sub-Total</b>              | <b>\$ 350,184.57</b>         | <b>\$ 449,177.87</b> | <b>\$ 580,556.67</b> |        |                      |
| Freight                       | \$ 9,000.00                  | \$ 9,000.00          | \$ 9,000.00          |        |                      |
| <b>Sub-Total</b>              | <b>\$ 359,184.57</b>         | <b>\$ 458,177.87</b> | <b>\$ 589,556.67</b> |        |                      |
| Insurance                     | 0.0075 \$ 2,626.38           | \$ 3,368.83          | \$ 4,354.17          |        |                      |
| Bond                          | 0.009 \$ 3,232.66            | \$ 4,123.60          | \$ 5,306.01          |        |                      |
| <b>Sub-Total Bid</b>          | <b>\$ 365,043.61</b>         | <b>\$ 465,670.30</b> | <b>\$ 599,216.85</b> |        |                      |
| Permits                       | \$ 6,870.00                  | \$ 6,870.00          | \$ 6,870.00          |        |                      |
| <b>Total</b>                  | <b>\$ 371,913.61</b>         | <b>\$ 472,540.30</b> | <b>\$ 606,086.85</b> |        |                      |
| Sq. Ft Price                  | \$ 31.16                     | \$ 39.75             | \$ 51.15             |        |                      |



**Concrete Paving Replacement at Bayard Rustin High School Loading Dock**

*West Chester Area School District*

*Bid Opening: May 5, 2021, 11:00 AM at Spellman Administration Building*

Recorded by Lynn Scott, Gary Hake, Don Young, Tim Burns

| Paving Contract<br>Contract No. 1  | TOTAL<br>Base Bid | Bid<br>Bond | Non<br>Collusion | Qualif.<br>Statement | Addn #1 |
|------------------------------------|-------------------|-------------|------------------|----------------------|---------|
| Ocean Construction LLC             | \$ 51,100.00      | X           | X                | X                    | X       |
| Beltolet Construction Corporation  | \$ 57,380.00      | X           | X                | X                    | X       |
| Affordable Paving & Excavating LLC | \$ 64,951.00      | X           |                  | X                    | X       |
| Premier Concrete, Inc.             | \$ 72,500.00      | X           |                  |                      | X       |
|                                    |                   |             |                  |                      |         |
|                                    |                   |             |                  |                      |         |
|                                    |                   |             |                  |                      |         |
|                                    |                   |             |                  |                      |         |

West Chester Area School District

Property and Finance Committee

May 17, 2021

**Approval of Additional 2021-2022 Contract for General Fund  
Maintenance Project**

The Facilities and Operations Department is seeking approval to add the following bid for Replacement of East High School's synthetic track surface.

After award of all General Fund Maintenance Projects, there remained approximately \$350,000. We are recommending approval to award a contract to Keystone Sports Construction in the amount of \$302,271.90 which was awarded through the COSTARS bid process. The proposal is attached.

If you have any questions, please feel free to contact me.

Mark A. Groves  
Capital Program Manager  
West Chester Area School District  
May 7, 2021



## **Synthetic Track Proposal**

**DATE OF PROPOSAL:** March 3, 2021

**PREPARED FOR:** West Chester Area School District  
Kevin Campbell, Director of Facilities and Operations  
1181 McDermott Drive  
West Chester, PA 19380

**PREPARED BY:** Keystone Sports Construction  
Christopher W. Wright, Managing Member  
180 Gordon Dr. STE 107  
Exton, PA 19341

**PROJECT ADDRESS: East High School-** 450 Ellis Ln, West Chester, PA 19380

Keystone Sports Construction is pleased to present the following proposal. This proposal has been prepared based on discounted COSTARS pricing rates. COSTARS, provides predetermined preferential pricing through approved vendors. Since this contract has already been bid at the state level, individual schools do not have to duplicate the bidding process per COSTARS contract # COSTARS-14-195. All pricing herein is based on **prevailing wage rates**.

WHEREAS, West Chester Area School District (hereinafter "OWNER") wishes to have one (1) running track resurfaced at one (1) recreational sports facility generally in keeping with the Scope of Work described herein, and as otherwise may be agreed upon in writing by the parties hereto;

AND WHEREAS, OWNER intends to retain the services of Keystone Sports Construction (hereinafter "KEYSTONE"), for the purposes of reconstructing the recreational running track as described herein;

THEREFORE, in consideration for the payment of the total purchase price of:

(Next Page)

**STADIUM TRACK RESURFACING SCOPE OF WORK**

**East High School Track**

| Item                                        | Description                                                                     | Quantity | Units | Price                |
|---------------------------------------------|---------------------------------------------------------------------------------|----------|-------|----------------------|
| <b>A</b>                                    | <b>Mobilization, Sitework and Site Preparation</b>                              |          |       |                      |
| A.1                                         | Mobilization                                                                    | 1        | LS    |                      |
| A.2                                         | Layout                                                                          | 1        | LS    |                      |
| A.3                                         | Project Management                                                              | 1        | LS    |                      |
| <b>TOTAL</b>                                | <b>Subtotal (A) - Mobilization, Sitework and Site Preparation:</b>              |          |       | <b>\$ 2,352.94</b>   |
| <b>B</b>                                    | <b>Synthetic Track System</b>                                                   |          |       |                      |
| B.1                                         | Clean, prep, and repair existing track surfacing as needed for resurfacing      | 97,500   | SF    |                      |
| B.2                                         | Fill low area in north D-zone with polyurethane levelling material +/- 10' x 5' | 1        | LS    |                      |
| B.3                                         | Apply 5mm Red Rekortan Resurface by Advanced Polymer Technology                 | 1        | LS    |                      |
| B.4                                         | Stripe and mark track lane lines and event markings                             | 1        | LS    |                      |
| B.5                                         | Supply 400m certificate of accuracy                                             | 1        | LS    |                      |
| <b>TOTAL</b>                                | <b>Subtotal (B) - Synthetic Track System:</b>                                   |          |       | <b>\$ 294,466.67</b> |
| <b>C</b>                                    | <b>Bonding</b>                                                                  |          |       |                      |
| C.1                                         | Payment and Performance Bonds                                                   | 1        | LS    | \$ 5,452.29          |
| <b>TOTAL</b>                                | <b>Subtotal (C) - Bonding:</b>                                                  |          |       | <b>\$ 5,452.29</b>   |
| <b>Grand Total Track Resurfacing</b>        |                                                                                 |          |       | <b>\$ 296,819.61</b> |
| <b>Grand Total Track Resurfacing w/Bond</b> |                                                                                 |          |       | <b>\$ 302,271.90</b> |

**SCOPE OF WORK**

The above to be paid by the WEST CHESTER AREA SCHOOL DISTRICT (hereinafter “OWNER”) to KEYSTONE SPORTS CONSTRUCTION. (Hereinafter “KEYSTONE”), KEYSTONE hereby agrees to supply site preparation and install of Rekortan Resurface, running track surface, manufactured Advanced Polymer Technologies, as required, at the work sites (hereinafter “Project Site Location”), generally in accordance and as further described within the “Scope of Work” set out below and otherwise in keeping with the terms and conditions of this Supply & Installation proposal, the parties hereto agree as follows;

- 1) **Schedule:**
  - a) Commencement Date: TBD
  - b) Substantial Completion Date: TBD

4) **Demobilization & Post-Completion:**

- a) Inspection/punch list/close out of Project Site Location with OWNER.
- b) Perform site clean-up inclusive of removal of waste materials and deposit same in a dumpster or other receptacle supplied by KEYSTONE.
- c) Demobilize equipment and labor.

5) **Extras:**

- a) Any materials and/or services not expressly included in this Scope of Work, are not included within the Proposal price and if requested to be supplied or performed by OWNER in writing, and agreed to by KEYSTONE, shall be deemed an extra to this Supply and Installation Proposal. Said additional materials and/or services shall be supplied and/or performed at a cost to be agreed by the parties hereto in writing.

6) **Exclusions:**

KEYSTONE has NOT INCLUDED the following items in the Scope of Work and are therefore not reflected in the contract price:

- a) Any item not included within the Scope of Work herein
- b) Mobilization and de-mobilization in greater occurrence than the one (1) mobilization anticipated
- c) Engineering and/or design fees including but not limited to the storm water pollution prevention plan
- d) Any required modifications to existing track events
- e) The asphalt pavement that the new all-weather polyurethane system is to be applied on must conform to all American Sports Builders Association Guidelines and national Federation of State High School Association Requirements. Any corrective work necessary to conform to these guidelines and requirements will be considered extra work and not part of our lump sum or unit price proposal.
- f) Compaction testing, survey and layout work beyond the work required to ensure compliance of the installation.
- g) Liquidated damages
- h) Permits, fees, licenses, sales and use tax
- i) Unsuitable soils and any Lime, lime slurry and cement stabilized sub-grade treatments
- j) Site security
- k) Scoreboards, timekeeping and communication system components.
- l) Extra excavation and aggregate needed if customer decides to change any court elevations from current proposed elevations.
- m) Polyurethane materials may flow over existing outer edges of track runway, high jump apron and places where there is no drain or curb

7) **Special Conditions:**

- a) **INFORMATION AND RESPONSE:** OWNER will promptly respond to all KEYSTONE reasonable requests for information, and in so doing, provide KEYSTONE with full and complete disclosure to ensure project continuity and minimize delays.
- b) **ACCESS:** Once the work commences, KEYSTONE is to have full, direct and easy access and right of way to the Project Site Location. It is hereby acknowledged and agreed that KEYSTONE is not responsible for any damage as a result of moving men and equipment through any point of entry or access to or from the Project Site Location. OWNER is responsible to provide clear, stable, appropriate and safe access to and from the Project Site Location. A staging area will be made available BY THE OWNER to KEYSTONE within reasonable proximity to the Project Site Location.
- c) **UNDERGROUND SERVICES OR OBSTRUCTIONS:** OWNER will be solely responsible for all costs associated with removal/relocation of any above ground or underground obstructions such as hazardous materials or any unidentified substances, utilities or services (except those utilities identified by KEYSTONE /OWNER), which will impede or hinder the performance of the Scope of Work or access to the Project Site Location.
- d) **LIGHTING, ELECTRICITY & FACILITIES:** Existing lighting (if required), use of existing permanent electrical power, facility restrooms and access are to be provided and maintained by OWNER for KEYSTONE use during its performance of the Scope of Work at the Project Site Location. All such utilities or facilities will be supplied at no cost to KEYSTONE and will not be the subject of a credit or chargeback to this Supply and Installation Contract.
- e) **UNION LABOR:** OWNER acknowledges and understands that KEYSTONE is an 'open or merit shop' and as such is a non-unionized company. Further, OWNER acknowledges and understands that KEYSTONE has determined and agreed to the Contract Price based on this premise. In the event KEYSTONE'S ability to perform its Scope of Work or access to the Project Site Location is impeded by union activity and KEYSTONE is reasonably required to utilize union labor or pay union wage rates to complete the Project or any aspect of it, such additional labor costs incurred by KEYSTONE, if any, shall be at the expense of OWNER and will be deemed to be an approved extra to the contract price. KEYSTONE to follow Department of Labor requirements.
- f) **DELIVERY:** Any materials, including without limitation, tennis court rolls, infill, materials, tools, equipment or other sundry items delivered to OWNER by

KEYSTONE prior to the Commencement Date shall be deemed to be under KEYSTONE care, custody, and control, and as such, KEYSTONE is at full risk regarding material quantity reconciliation and the replacement of lost or stolen materials. All materials, including without limitation, tennis court rolls, infill, materials, tools, equipment or other sundry items so delivered by KEYSTONE shall remain the property of KEYSTONE pending completion of the Scope of Work and payment in full of the contract price. KEYSTONE agrees to name OWNER as additional insured and maintain liability limits of \$1,000,000 (one million dollars) per occurrence.

- g) PROPOSAL PRICING: The Scope of Work and Proposal Pricing herein are valid for a period of sixty (60) calendar days from the date of this proposal. The price is subject to increase if affected by an increase in freight, raw materials, taxes, levies or any new legally binding imposition affecting the transaction. The terms and conditions set forth in this proposal shall expire at 12:01AM on May 3, 2021 unless a contract has been accepted and executed by all parties. Negotiations continuing beyond the date and tie of expiration shall require the submittal of a separate proposal, at the discretion of Keystone Sports Construction.
- h) PAYMENT TERMS:
- DRAW #1 - 30% of total contract price and full bonding costs due upon signing
  - DRAW #2 - 40% upon mobilization.
  - DRAW #3 - 20% upon completion of track resurfacing.
  - DRAW #4 - 10% (remainder/balance) due upon completion of track.
- i) ADVERSE WEATHER DELAY: shall be quantified, recorded and qualified for any monthly total exceeding normal weather occurrences as recorded by on-site weather data station or closest NOAA Weather Station. Adverse Weather Delays are considered for any weather event that deviates from the normal duration, rate, frequency or other normal as recoded by historic weather data services. Adverse Weather Delays are considered for any 24-hour period that receives greater than 0.1 inch precipitation. Throughout the duration of the track surfacing installation, surface temperatures need to be above 50° Fahrenheit. Delays in excess of normal occurrences shall be submitted for approval and any costs associated with the delay shall be submitted for inclusion in the contract by change order. Date of substantial completion shall be adjusted accordingly and based upon the approval of the submitted delay request.
- j) ACCESS AND EGRESS: Removal/repair to existing asphalt walks/drives/roads/parking lots. –Damage caused to property by KEYSTONE outside the access and egress areas and normal work area around the courts, will be

repaired in a proper manner by KEYSTONE. KEYSTONE to provide digital Dropbox folder of entire project start to finish. Walks or drives that are currently damaged or risk compromise or damage are not covered by KEYSTONE. Damage to Access and egress to and from the courts for construction is the responsibility of the owner.

- k) CONFIDENTIALITY: This proposal contains the confidential and proprietary work product of KEYSTONE SPORTS CONSTRUCTION and should not be shared by you with any third parties other than representatives or advisers retained by you with respect to the subject project.

KEYSTONE SPORTS CONSTRUCTION

Signature: \_\_\_\_\_

Printed Name: \_\_\_\_\_

Title: \_\_\_\_\_

Date: \_\_\_\_\_

OWNER

Signature: \_\_\_\_\_

Printed Name: \_\_\_\_\_

Title: \_\_\_\_\_

Date: \_\_\_\_\_

**Rekortan<sup>®</sup> RESURFACE**

*Spartan Respray<sup>®</sup>*



POWERED **BY**  
sportgroup

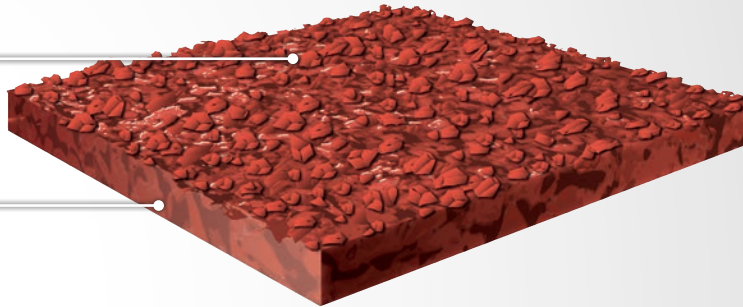
SMART  
TECHNOLOGY  
AVAILABLE

## Rekortan<sup>®</sup> RESURFACE

Rekortan Resurface is available to maintain and prolong the use of your track

Fluid-applied Qualipur 5050 polyurethane and EPDM rubber granules

Layer of Qualipur primer



### HIGHLIGHTS

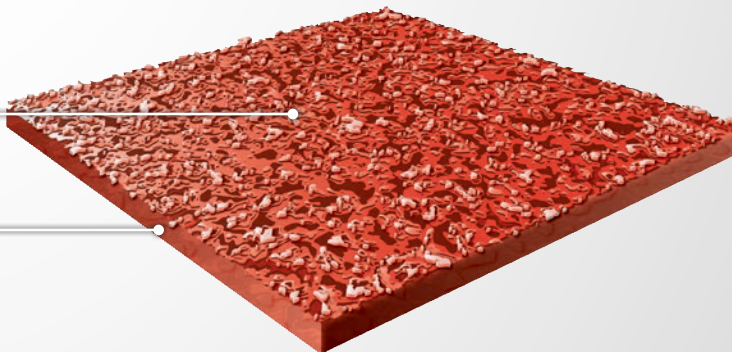
- To upgrade your existing track surface
- Impermeable, polyurethane and EPDM
- No solvents added
- Free of mercury and lead
- Premium colors available upon request
- All PU components made in the USA

## Spartan<sup>®</sup> Respray

Spartan Respray is available to maintain and prolong the use of your track

Structural spray and EPDM spray rubber blend

Layer of Qualipur primer



### HIGHLIGHTS

- To maintain & prolong the life of your track
- To add additional resilience to the surface
- Available in multiple colors
- UV resistant aliphatic coatings available for special color requests like purple, orange, light blue
- Free of mercury and lead
- All PU components made in the USA

**sportgroup**  
THE SURFACE SPECIALISTS



[www.rekortan.com](http://www.rekortan.com)

[info@rekortan.com](mailto:info@rekortan.com)







MEMO from the Director of Business Affairs

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*Date: May 13, 2021*  
*TO: School Board Members*  
*FROM: John Scully*

*PROPERTY & FINANCE COMMITTEE*  
*MEMO AGENDA ITEMS – for May 26, 2021*

Unless I hear otherwise, the following items will be placed on the School Board “Consent Agenda” for the May 26, 2021 Board meeting. Enclosed please find the attachments for all items.

BOARD CONSENT ITEMS for May 26, 2021:

- Approval of Resolution for 2020-21 Budget Transfers
- Approval of Resolution for School District Depositories for 2021-22 School Year
- Approval of Food Service Contract Addendum for the 2021-22 School Year

cc: Dr. Scanlon & Cabinet

# WEST CHESTER AREA SCHOOL DISTRICT

## Property & Finance Committee

*Memo Item for 5/26/21*

### **Resolution for 2020-21 Budget Transfers**

#### **Background:**

Each year in October the Board is presented with the District's budget transfers for the previous year. This is an awkward situation in that the PA SCHOOL CODE does not address the approval of budget transfers after the fiscal year. Section 6-687 of the SCHOOL CODE states that the school board shall have the power to approve budget transfers during the last nine (9) months of the fiscal year. Unfortunately, the transfers must be coordinated with the District's Annual Financial Report (AFR), which is not submitted to the state until October 31, following the close of the fiscal year. As a result of the deadline for the AFR, budget transfers are not ready for Board approval until October.

The state auditors have recommended that the Board annually approve a resolution before June 30th that authorizes the administration to implement budget transfers for the current year after the fiscal year-end, with subsequent ratification by the Board. All budget transfers that are needed for the year will be presented to the Board for approval in October as done in previous years.

#### **RESOLUTION for 5/26/21:**

**Approval is requested to authorize the administration to implement budget transfers for the 2020-21 budgets after June 30, 2021, with subsequent ratification by the Board.**

John T. Scully  
Director of Business Affairs  
5/4/21

# **WEST CHESTER AREA SCHOOL DISTRICT**

## **Property & Finance Committee**

*Memo Item for 5/26/21*

### **2021-22 Appointment of School District Depositories Resolution**

Attached is the resolution for the appointment of school district depositories, authorization of temporary deposits at interest and investments as required by PA School Code §440.1 and Board Policy 609. This is completed each year at this time.

This item will be placed on the consent agenda for the 5/26/21 Board meeting.

John T. Scully  
Director of Business Affairs  
5/4/21

**WEST CHESTER AREA SCHOOL DISTRICT**  
*Property & Finance Committee*

**Memo Item for 5/26/21**

**RESOLUTION**

**2021-22 APPOINTMENT OF SCHOOL DISTRICT DEPOSITORIES &  
AUTHORIZATION OF TEMPORARY DEPOSITS AT INTEREST & INVESTMENT PROGRAM**

BE IT RESOLVED, that the following financial institutions be appointed as depositories for the school year beginning July 1, 2021.

Fulton Bank - General Fund, Real Estate Tax Receipts, Activity Funds, Checking Market Rate "NOW" Accounts, Activity Funds, Insurance Claims Account, Payroll "NOW" Account, Cafeteria "NOW" Account

TD Wealth Management and Wilmington Trust – paying agents for school district sinking fund accounts

PA School District Liquid Asset Fund (PSDLAF), PA Local Government Investment Trust (PLGIT), Commonwealth of PA INVEST, Fulton Financial Services (CRIMS) - General Fund, Capital Projects Funds, and Payroll Funds

All funds on deposit with banks are insured to \$250,000 by Federal Deposit Insurance Corporation with excess funds collateralized in accordance with PA Act 72 and Board Policy 609. All funds on deposit with local government investment pools are collateralized in accordance with PA School Code, PA Statutes, and Board Policy 609.

**ANNUAL CASH DEPOSITS AND INVESTMENT PROGRAM**

In order for school funds to earn maximum interest, the School Board Treasurer and Secretary are authorized to secure bids from banks, savings banks, savings and loan associations, and other financial institutions, and to effect required transfer of funds as permitted by Pennsylvania Law. All transactions are to be in the name of the School District. The purpose of this authorization is to permit daily transfer of funds not required for operation in order to keep available funds at interest and to authorize the redeposit of matured funds.

Further, the following institutions are authorized for temporary deposits at interest and investments of the West Chester Area School District on a competitive basis:

**COMMERCIAL BANKS:**

Commerce Bank  
Wells Fargo Bank  
Citizens Bank  
Bryn Mawr Trust  
TD Bank  
S&T Bancorp  
BB&T Corp. (Nat'l Penn)  
US Bank  
Mid Penn Bancorp (First Priority Bank)  
Meridian Bank

M&T Bank  
Santander Bank (Sovereign Bank)  
PNC Bank  
Peoples Security & Trust Co.  
Fulton Bank  
Fulton Financial Services  
First Financial Bank  
Univest Bank & Trust Co.  
(Fox Chase Bank)

**SAVINGS BANKS:**

Franklin Mint Credit Union  
TruMark Financial Credit Union  
Malvern Federal Savings Bank  
Citadel Federal Credit Union

**INVESTMENT POOLS:**

PA School District Liquid Asset Fund  
PA Local Government Investment Trust  
Commonwealth of PA INVEST

**PROGRAMS:**

Cash Reserve Investment Management (CRIMS)

Investments permitted are those defined in §440.1 of the PA School Code and as more specifically set forth in Board Policy 609. All funds on deposit with banks are insured to \$250,000 by Federal Deposit Insurance Corporation with excess funds collateralized in accordance with PA Act 72 and Board Policy 609. All funds on deposit with local government investment pools are collateralized in accordance with PA School Code, PA Statutes, and Board Policy 609.

**WEST CHESTER AREA SCHOOL DISTRICT**

**Property and Finance Committee  
Memo Item**

**Approval of Food Service Contract Addendum for the 2021-22 School Year**

Each year in accordance with the guidelines for the national school lunch program, the District must approve a 1-year contract addendum with the selected vendor who provides food services to the District. The addendum between the District and Aramark will be in effect for the period of July 1, 2021 through June 30, 2022.

The attached addendum will be included in the Board packet and is in accordance with the original contract approved in 2019. Unless I hear otherwise, approval of this addendum will be placed on the consent agenda under the Property and Finance Committee for the May 26th Board meeting.

John T. Scully  
5/10/21



**pennsylvania**  
DEPARTMENT OF EDUCATION

COMMONWEALTH OF PENNSYLVANIA  
DEPARTMENT OF EDUCATION  
333 MARKET STREET  
HARRISBURG, PA 17126-0333  
[www.education.pa.gov](http://www.education.pa.gov)

Food Service Management Company (FSMC)  
Renewal Year **Cost Reimbursable Contract**

**West Chester Area School District**

**1-24-15-900-2**

**July 1, 2021 to June 30, 2022**

Any School Food Authority (SFA) selecting to renew a contract with their current FSMC must prepare a Renewal Year Contract utilizing this document which may not be re-typed or changed in any way. Addendums to the renewal year contract are not permitted. Should the SFA and FSMC enter into any addendum, the Division of Food and Nutrition (DFN) will not review the addendum and the language in this document prevails as binding.

Agreement Page

The Pennsylvania Department of Education (PDE) provides this contract as a service to sponsors, therefore; PDE shall not be named as a party to this contract. The School Food Authority, hereafter referred to as the SFA, is the responsible authority, without recourse to PDE and/or the United States Department of Agriculture (USDA) regarding the settlement and satisfaction of all issues arising under this contract. This includes, but is not limited to, disputes, claims, protest of award or source evaluation.

The FSMC certifies that they shall operate in accordance with all applicable State and Federal regulations.

The FSMC certifies that all terms and conditions within the Bid Solicitation shall be considered a part of the contract as if incorporated therein.


This Agreement shall be in effect for one year starting **July 1, 2021** and may be renewed by agreement for up to 2 additional one-year period(s).

IN WITNESS WHEREOF, the parties hereto have caused this contract to be signed by their duly authorized representative on the date signed.

West Chester School District  
SFA

Aramark Educational Services, LLC  
FSMC

\_\_\_\_\_  
Signature (in blue ink only) of Authorized Representative

  
Signature (in blue ink only) of Authorized Representative

John Scully  
Printed Name of Authorized Representative

G. Preston Davis  
Printed Name of Authorized Representative

Business Administrator  
Title

Regional Vice President  
Title

\_\_\_\_\_  
Date Signed by SFA

  
Date Signed by FSMC

Appendix A

SFA Renewal Certification of Acknowledgement

Initial below next to each statement certifying that you have read and fully understand the contents of this contract.

A. I certify that I, John Scully, on behalf of West Chester School District, have read and fully understand the contents of this contract. I understand that the SFA must maintain oversight of the food service operations and that these responsibilities will not be delegated to the FSMC. I also understand that the SFA is responsible for closely monitoring the FSMC contract and the FSMC's daily activities.

Initial Here: \_\_\_\_\_

B. I certify that I, nor any employees (including School Board members) of West Chester School District, will not solicit or accept donations, gratuities, nor favors from current or potential FSMCs (i.e. gifts, golf outings, meals, etc.).

Initial Here: \_\_\_\_\_

C. I certify that West Chester School District has a written Code of Conduct that addresses conflicts of interest and governing the performance of its employees engaged in the selection, award and administration of contracts, and will make sure all employees are aware of said standards.

Initial Here: \_\_\_\_\_

D. I certify that I have read and understand what the allowable costs are for all of the applicable CN programs.

Initial Here: \_\_\_\_\_

E. I certify that West Chester School District will be legally responsible for the conduct of the food service program, and shall supervise the food service operations in such manner as will ensure compliance with the rules and regulations of PDE and the USDA regarding each of the CN programs covered by this contract.

Initial Here: \_\_\_\_\_

F. I certify that the Assistant Business Administrator will fulfill the SNP director responsibilities. The SNP director must be an employee of the SFA, meet the minimum Professional Standards requirements, and provide program oversight, including but not limited to, ensuring that the FSMC's food service director and all food service staff meet the Professional Standards requirements. Every person identified as a director must meet the minimum hiring standards and accrue minimum training hours yearly. Directors must also accrue eight (8) hours of food safety training upon hire and every five (5) years thereafter.

Initial Here: \_\_\_\_\_

G. I certify that West Chester School District shall retain control of the CN programs' non-profit school food service account, signature authority, and overall financial responsibility for the CN programs. This includes access to the PEARS account, COMPASS, or PrimeroEdge Student Eligibility System.

Initial Here: \_\_\_\_\_

H. I certify that CN programs are the responsibility of West Chester School District and West Chester School District is responsible for all contractual agreements entered into in connection with the CN programs.

Initial Here: \_\_\_\_\_



I. I certify that West Chester School District will be responsible for determining student eligibility for all applicable programs and that Aramark Educational Services, LLC will have no involvement in the process.

Initial Here: \_\_\_\_\_

J. I certify that West Chester School District will retain all records for the current year plus the three additional years beyond the end of the contract.

Initial Here: \_\_\_\_\_

K. I certify that all food will be in compliance with the current meal standards and Local Wellness Policy.

Initial Here: \_\_\_\_\_

L. I certify that West Chester School District will monitor Aramark Educational Services, LLC in order to ensure compliance with USDA regulations.

Initial Here: \_\_\_\_\_

M. I certify that West Chester School District has created an advisory board composed of students, teachers, and parents to assist in menu planning.

Initial Here: \_\_\_\_\_

N. I certify that West Chester School District will not delegate any of the above responsibilities to the FSMC.

Initial Here: \_\_\_\_\_

O. I certify that neither West Chester School District nor its principals/authorized representatives is presently debarred, suspended, proposed for debarment, declared ineligible, disqualified, or voluntarily excluded from participation in this transaction by any Federal/State department or agency.

Initial Here: \_\_\_\_\_

P. I certify that neither West Chester School District nor any of its principals/authorized representatives has a reported criminal background that would affect the receipt of Federal funds.

Initial Here: \_\_\_\_\_

Q. I certify that Aramark Educational Services, LLC is not a paid consultant or contractor with West Chester School District in any other capacity than for this contract.

Initial Here: \_\_\_\_\_

I certify under penalty of perjury that the information on these forms is true and correct, and that I will immediately report to the state agency any changes that occur to the information submitted. I understand that this information is being given in connection with receipt of federal funds. The state agency may verify information; and the deliberate misrepresentation of information will subject me to prosecution under applicable federal and state criminal statutes.

On behalf of West Chester School District, I hereby agree to comply with all state and federal laws and regulations governing the CN programs administered by the state agency. In accordance with Federal law and USDA policy, West Chester School District does not discriminate on the bases of race, color, national origin, sex, disability, age, or reprisal or retaliation for prior civil rights activity in any program or activity conducted or funded by USDA. I will ensure that all monthly claims for reimbursement are true and correct and that records are available to support these claims.

Name of Authorized Representative John Scully

Title of Authorized Representative Business Administrator

Signature of Authorized Representative  
**(in blue ink only)** [Redacted Signature]

Date Signed [Redacted Date]

Appendix B

FSMC Certification of Acknowledgement

Initial below next to each statement certifying that you have read and fully understand the contents of this contract.

A. I certify that I, G. Preston Davis, on behalf of Aramark Educational Services, LLC, have read and fully understand the contents of this contract.

Initial Here: [Signature]

B. I certify that I, nor any of the employees of Aramark Educational Services, LLC, have not received any solicitations from any West Chester School District employee. In addition, I certify that no gifts, donations, or anything of monetary value (i.e. golf outings, meals, etc.) have been provided.

Initial Here: [Signature]

C. I certify that employees of Aramark Educational Services, LLC will be trained to understand and comply with all necessary trainings including the current written Code of Conduct authored by West Chester School District

Initial Here: [Signature]

D. I certify that all of Aramark Educational Services, LLC food service employees meet the minimum Professional Standards requirements.

Initial Here: [Signature]

E. I certify that West Chester School District will be legally responsible for the conduct of the food service program, and shall have access to all necessary documents, which will be maintained onsite, including but not limited to all contracts with vendors so that they may supervise the food service operations in such manner as will ensure compliance with the rules and regulations of PDE and the USDA regarding each of the CN programs covered by this contract.

Initial Here: [Signature]

F. I certify that Aramark Educational Services, LLC will not have control of the CN programs' non-profit school food service account, signature authority, and overall financial responsibility for the CN programs. This includes access to the PEARS account, COMPASS, or the PrimeroEdge Student Eligibility System.

Initial Here: [Signature]

G. I certify that West Chester School District will be responsible for determining student eligibility for all applicable programs and that Aramark Educational Services, LLC will have no involvement in the process.

Initial Here: [Signature]

H. I certify that all food will be in compliance with the current meal standards and Local Wellness Policy.

Initial Here: [Signature]

I. I certify that neither Aramark Educational Services, LLC nor its principals/authorized representatives is presently debarred, suspended, proposed for debarment, declared ineligible, disqualified, or voluntarily excluded from participation in this transaction by any Federal/State department or agency.

Initial Here: [Signature]

J. I certify that Aramark Educational Services, LLC will comply with all applicable standards, orders, or requirements issued under the Clean Air Act and the Federal Water Pollution Control Act and will report violations to the Federal awarding agency and the Regional Office of the Environmental Protection Agency.

Initial Here: 

K. I certify that neither Aramark Educational Services, LLC nor any of its principals/authorized representatives has a reported criminal background that would affect the involvement in CN programs.

Initial Here: 

L. I certify that Aramark Educational Services, LLC is not a paid consultant or contractor with West Chester School District in any other capacity than for this contract.


Initial Here: 

I certify under penalty of perjury that the information on these forms is true and correct, and that I will immediately report to the SFA any changes that occur to the information submitted. I understand that this information is being given in connection with receipt of federal funds. The state agency may verify information; and the deliberate misrepresentation of information will subject me to prosecution under applicable federal and state criminal statutes.

On behalf of Aramark Educational Services, LLC, I hereby agree to comply with all state and federal laws and regulations governing the CN programs administered by the state agency. In accordance with Federal law and USDA policy, Aramark Educational Services, LLC does not discriminate on the bases of race, color, national origin, sex, disability, age, or reprisal or retaliation for prior civil rights activity in any program or activity conducted or funded by USDA.

Name of Authorized Representative G. Preston Davis

Title of Authorized Representative Regional Vice President

Signature of Authorized Representative (in blue ink only) 

Date Signed 5/7/21

Acknowledgement of Personnel Relationships

Yes  No, the West Chester School District employs the same person/people that is/are employee(s) of the Aramark Educational Services, LLC.

If Yes, we the undersigned certify that the employee(s):

- Does/will not have a real or apparent conflict of interest.
- Does/will not participate in the selection, award, or administration of the contract.
- Does/will not have access to or control of the food service financial account.
- Does/will not be involved in the establishment of the selling prices for all reimbursable and non-reimbursable meals, a la carte items, adult meals, catering, or vending items.
- Does/will not have access to CN PEARS, COMPASS, or the PrimeroEdge Student Eligibility System.
- Does/will not be involved in the completion, distribution or collection of the parent letters and household applications for free and reduced price meals.
- Does/will not be involved in the determination or verification of eligibility for free and reduced price meals.

| Employee Name | SFA Position Title and Job Duties | FSMC Position Title and Job Duties |
|---------------|-----------------------------------|------------------------------------|
|               |                                   |                                    |
|               |                                   |                                    |
|               |                                   |                                    |
|               |                                   |                                    |
|               |                                   |                                    |

West Chester School District

SFA

[Redacted Signature]

Signature (in blue ink only) of Authorized Representative

John Scully

Printed Name of Authorized Representative

Business Administrator

Title

[Redacted Title]

Date Signed

Aramark Educational Services, LLC

FSMC

[Handwritten Signature]

Signature (in blue ink only) of Authorized Representative

G. Preston Davis

Printed Name of Authorized Representative

Regional Vice President

Title

[Redacted Title]

Date Signed

Appendix D

Certification Regarding Debarment and Suspension

This certification is required by the regulations implementing Executive Order 12549 and 12689, "Debarment and Suspension" (Title 2 CFR Part 180). These regulations restrict awards, subawards, and contracts with certain parties that are debarred, suspended, or otherwise excluded from or ineligible for participation in Federal assistance programs or activities.

- (1) The prospective participant certifies, by submission of this proposal, that neither it nor its principals:
- (a) Are presently debarred, suspended, proposed for debarment, declared ineligible, or voluntarily excluded from participation in this transaction by any Federal department or agency;
  - (b) Have not within a three-year period preceding this application been convicted of or had a civil judgment rendered against them for commission of fraud or a criminal offense in connection with obtaining, attempting to obtain, or performing a public (Federal, State, or local) transaction or contract under a public transaction; violation of Federal or State antitrust statutes or commission of embezzlement, theft, forgery, bribery, falsification or destruction of records, making false statements, or receiving stolen property;
  - (c) Are not presently indicted for or otherwise criminally or civilly charged by a governmental entity (Federal, State, or local) with commission of any of the offenses enumerated in paragraph (1)(b) of this certification; and
  - (d) Have not within a three-year period preceding this application had one or more public transactions (Federal, State, or local) terminated for cause or default.
- (2) Where the prospective participant is unable to certify to any of the statements in this certification, such prospective participant shall attach an explanation to this proposal.

Name of FSMC

Aramark Educational Services, LLC

Name of Authorized Representative

G. Preston Davis

Title of Authorized Representative

Regional Vice President

Signature of Authorized Representative  
(in blue ink only)

Date Signed

5/7/24

Appendix E

Certification Regarding Lobbying

Applicable to Grants, Subgrants, Cooperative Agreements, and Contracts Exceeding \$100,000 in Federal Funds

Submission of this certification is a prerequisite for making or entering into this transaction and is imposed by section 1352, Title 31, U.S. Code. This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Any person who fails to file the required certification shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.

The undersigned certifies, to the best of his or her knowledge and belief, that:

- (1) No Federal appropriated funds have been paid or will be paid by or on behalf of the undersigned, to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the awarding of a Federal contract, the making of a Federal grant, the making of a Federal loan, the entering into a cooperative agreement, and the extension, continuation, renewal, amendment, or modification of a Federal contract, grant, loan, or cooperative agreement.
- (2) If any funds other than Federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this Federal grant or cooperative agreement, the undersigned shall complete and submit Standard Form-LLL, "Disclosure of Lobbying Activities," in accordance with its instructions.
- (3) The undersigned shall require that the language of this certification be included in the award documents for all covered subawards exceeding \$100,000 in Federal funds at all appropriate tiers and that all subrecipients shall certify and disclose accordingly.

Name of FSMC

Aramark Educational Services, LLC

Name of Authorized Representative

G. Preston Davis

Title of Authorized Representative

Regional Vice President

Signature of Authorized Representative  
(in blue ink only)




Date Signed

5/7/21

**Disclosure of Lobbying Activities**  
 Complete this form to disclose lobbying activities pursuant to 31 U.S.C. 1352

**Applicable**                       **Not Applicable**  
 (This form must be signed regardless of Applicability)

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                  |                                                                                                                                                            |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1. Type of Federal Action: _____<br>a. contract<br>b. grant<br>c. cooperative agreement<br>d. loan<br>e. loan guarantee<br>f. loan insurance                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 2. Status of Federal Action: _____<br><br>a. bid/offer/<br>application<br>b. initial award<br>c. post-award                                                                      | 3. Report Type: _____<br>a. initial filing<br>b. material change<br><br>For Material Change Only: Year _____<br>Quarter _____<br>Date of Last Report _____ |
| 4. Name and Address of Reporting Entity:<br>Prime<br><br>Subawardee<br><br>Tier, if known:<br><br>Congressional District, if known:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 5. If Reporting Entity in No. 4 is Subawardee, Enter Name and Address of Prime:<br><br><br><br>Congressional District, if known:                                                 |                                                                                                                                                            |
| 6. Federal Department/Agency:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 7. Federal Program Name/Description:<br><br>CFDA Number, if applicable:                                                                                                          |                                                                                                                                                            |
| 8. Federal Action Number, if known:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 9. Award Amount, if known:<br>\$                                                                                                                                                 |                                                                                                                                                            |
| 10. a. Name and Address of Lobbying Entity:<br>(last name, first name, MI)<br><br>10. b. Individuals Performing Services (including address if different from<br>No. 10,a.)<br><br>(Attach Continuation Sheet(s) SF-LLL-A If Necessary) (if individual, last name, first name, middle)                                                                                                                                                                                                                                                                                                                             |                                                                                                                                                                                  |                                                                                                                                                            |
| 11. Amount of Payment (check all that apply):<br><br>\$ _____ Actual                      \$ _____ Planned                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 13. Type of payment (check all that apply):<br>___ a. retainer<br>___ b. one-time fee<br>___ c. commission<br>___ d. contingent fee<br>___ e. deferred<br>___ f. other; specify: |                                                                                                                                                            |
| 12. Form of Payment (check all that apply):<br><br>___ a. cash<br>___ b. in-kind; specify:<br><br>Nature _____<br><br>Actual _____                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                                                                                                                                                                                  |                                                                                                                                                            |
| 14. Brief Description of Services Performed or to be Performed and Date(s) of Service, including officer(s), employee(s), or member(s) contracted for Payment indicated in Item 11:<br><br><br><br>(Attach Continuation Sheet(s) SF-LLL-A, if necessary)                                                                                                                                                                                                                                                                                                                                                           |                                                                                                                                                                                  |                                                                                                                                                            |
| 15. Are Continuation Sheet(s) SF-LLL-A Attached:                      Yes _____ (Number _____)                      No _____                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                                                                                                                                                                                  |                                                                                                                                                            |
| 16. Information requested through this form is authorized by Title 31 U.S.C. section 1352. This disclosure of lobbying activities is a material representation of fact upon which reliance was placed by the tier above when this transaction was made or entered into. This disclosure is required pursuant to 31 U.S.C. 1352. This information will be reported to the Congress semi-annually and will be available for public inspection. Any person who fails to file the required disclosure shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure. |                                                                                                                                                                                  |                                                                                                                                                            |
| Signature: (in blue ink only) <br>Name: G. Preston Davis<br>Title: Regional Vice President<br>Telephone: 215-238-3000<br>Date: 5/7/21                                                                                                                                                                                                                                                                                                                                                                                         |                                                                                                                                                                                  |                                                                                                                                                            |



Disclosure of Lobbying Activities  
Continuation Sheet SF-LLL-A

Reporting Entity: \_\_\_\_\_ Page \_\_\_\_\_ of \_\_\_\_\_

## Instructions for Completion of SF-LLL, Disclosure of Lobbying Activities

This disclosure form shall be completed by the reporting entity, whether subawardee or prime Federal recipient, at the initiation or receipt of a covered Federal action, or a material change to a previous filing, pursuant to title 31 U.S.C. Section 1352. The filing of a form is required for each payment or agreement to make payment to any lobbying entity for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with a covered Federal action. Use of SF-LLL-A Continuation Sheet for additional information if the space on the form is inadequate. Complete all items that apply for both the initial filing and material change report. Refer to the implementing guidance published by the Office of Management and Budget for additional information.

1. Identify the type of covered Federal action for which lobbying activity is and/or has been secured to influence the outcome of a covered Federal action.
2. Identify the status of the covered Federal action.
3. Identify the appropriate classification of this report. If this is a follow-up report caused by a material change to the information previously reported, enter the year and quarter in which the change occurred. Enter the date of the last previously submitted report by this reporting entity for this covered Federal action.
4. Enter the full name, address, city, state, and zip code of the reporting entity. Include Congressional District, if known. Check the appropriate classification of the reporting entity that designates if it is, or expects to be, a prime or subaward recipient. Identify the tier of the subawardee; e.g., the first subawardee of the prime is the 1st tier. Subawards include but are not limited to subcontracts, subgrants and contract awards under grants.
5. If the organization filing the report in item 4 checks "Subawardee", then enter the full name, address, city, state, and zip code of the prime Federal recipient. Include Congressional District, if known.
6. Enter the name of the Federal agency making the award or loan commitment. Include at least one organizational level below agency name, if known. For example, Department of Transportation, United States Coast Guard.
7. Enter the Federal program name or description for the covered Federal action (item 1). If known, enter the full Catalog of Federal Domestic Assistance (CFDA) number for grants, cooperative agreements, loans, and loan commitments.
8. Enter the most appropriate Federal identifying number available for the Federal action identified in item 1 (e.g., Request for Proposal (RFP) Number, Invitation for Bid (IFB) Number; grant announcement number; the contract, grant or loan award number; the application/proposal control number assigned by the Federal agency). Include prefixes e.g., "RFP-DE-90-001".
9. For a covered Federal action where there has been an award or loan commitment by the Federal agency, enter the Federal amount of the award/loan commitment for the prime entity identified in item 4 or 5.
10. (a) Enter the full name, address, city, state, and zip code of the lobbying entity engaged by the reporting entity identified in item 4 to influence the covered Federal action.  
(b) Enter the full names of the individual(s) performing services and include full address if different from 10(a). Enter Last Name, First Name, and Middle Initial (MI).
11. Enter the amount of compensation paid or reasonably expected to be paid by the reporting entity (item 4) to the lobbying entity (item 10). Indicate whether the payment has been made (actual) or will be made (planned). Check all that apply. If this is a material change report, enter the cumulative amount of payment made or planned to be made.
12. Check all that apply. If payment is made through an in-kind contribution, specify the nature and value of the in-kind payment.
13. Check all that apply. If other, specify nature.
14. Provide a specific and detailed description of the services that the lobbyist has performed or will be expected to perform, and the date(s) of any services rendered. Include all preparatory and related activity, not just time spent in actual contact with Federal officials. Identify the Federal official(s) or employee(s) contacted or the officer(s), employee(s), or Member(s) of Congress that were contacted.
15. Check whether a SF-LLL-A Continuation Sheet(s) is attached. List number of sheets, if yes.
16. The certifying official shall sign and date the form, print his/her name, title, and telephone number.

Public reporting burden for this collection of information is estimated to average 30 minutes per response, including time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding the burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden, to the Office of Management and Budget. Paperwork Reduction Project (0348-00046), Washington, DC 20503.

## SNP Cost Reimbursable - Renewal Year Projected Operating Costs

**SFA :** West Chester Area School District  
**FSMC:** Aramark Educational Services LLC.

Contract Begin Date 07/01/2021  
 Contract End Date 06/30/2022  
 Days of Service 172

| <b>Section 1 - Actual "In-School" Revenue</b>                      |                     |                     |                        |
|--------------------------------------------------------------------|---------------------|---------------------|------------------------|
| To be completed by SFA (include SSO Reimbursements, if applicable) |                     |                     |                        |
| <b><u>BREAKFASTS:</u></b>                                          | <b><u>MEALS</u></b> | <b><u>RATES</u></b> | <b><u>REVENUE</u></b>  |
| Elementary Paid                                                    | 13,768              | \$ 1.25             | \$ 17,210.00           |
| Elementary Tiered Paid                                             |                     |                     | \$ 0.00                |
| Elementary Reduced Price                                           |                     |                     | \$ 0.00                |
| Middle Paid                                                        | 8,605               | \$ 1.50             | \$ 12,907.50           |
| Middle Tiered Paid                                                 |                     |                     | \$ 0.00                |
| Middle Reduced Price                                               |                     |                     | \$ 0.00                |
| Secondary Paid                                                     | 0                   |                     | \$ 0.00                |
| Secondary Tiered Paid                                              |                     |                     | \$ 0.00                |
| Secondary Reduced Price                                            | 6,404               | \$ 0.00             | \$ 0.00                |
| Adult Paid                                                         |                     |                     | \$ 0.00                |
| A la Carte Sales                                                   | 53,419              | \$ 3.92             | \$ 209,402.48          |
| <b>Subtotal Breakfasts</b>                                         | <b>28,777</b>       |                     | <b>\$ 239,519.98</b>   |
| <b><u>LUNCHES:</u></b>                                             |                     |                     |                        |
| Elementary Paid                                                    | 175,184             | \$ 2.75             | \$ 481,756.00          |
| Elementary Tiered Paid                                             |                     |                     | \$ 0.00                |
| Elementary Reduced Price                                           |                     |                     | \$ 0.00                |
| Middle Paid                                                        | 109,930             | \$ 3.00             | \$ 329,790.00          |
| Middle Tiered Paid                                                 |                     |                     | \$ 0.00                |
| Middle Reduced Price                                               | 0                   |                     | \$ 0.00                |
| Secondary Paid                                                     |                     |                     | \$ 0.00                |
| Secondary Tiered Paid                                              |                     |                     | \$ 0.00                |
| Secondary Reduced Price                                            | 13,768              | \$ 0.00             | \$ 0.00                |
| Adult Paid                                                         | 17,873              | \$ 3.95             | \$ 70,598.35           |
| A la Carte Sales                                                   | 436,312             | \$ 3.92             | \$ 1,710,343.04        |
| <b>Subtotal Lunches</b>                                            | <b>298,882</b>      |                     | <b>\$ 2,592,487.39</b> |
| <b><u>SNACKS/SUPPLEMENTS:</u></b>                                  |                     |                     |                        |
| Paid                                                               | 0                   |                     | \$ 0.00                |
| Reduced Price                                                      |                     |                     | \$ 0.00                |
| Adult Paid                                                         |                     |                     | \$ 0.00                |
| A la Carte Sales                                                   |                     |                     | \$ 0.00                |
| <b>Subtotal Snacks/Supplements</b>                                 | <b>0</b>            |                     | <b>\$ 0.00</b>         |
| <b><u>OTHER:</u></b>                                               |                     |                     |                        |
| Special Milk                                                       |                     |                     | \$ 75,000.00           |
| Vending Machine Sales                                              |                     |                     |                        |
| Special Functions (Internal)                                       |                     |                     |                        |
| <b>Subtotal Other</b>                                              |                     |                     | <b>\$ 75,000.00</b>    |
| <b>Total "In-School" Revenue</b>                                   | <b>327,659</b>      |                     | <b>\$ 2,907,007.37</b> |

## SNP Cost Reimbursable Projected Operating Costs

SFA Name: West Chester Area School DistrictContract Begin Date: 07/01/2021

| <b>Section 2 - Federal Reimbursements</b>                          |                     |                     |                              |
|--------------------------------------------------------------------|---------------------|---------------------|------------------------------|
| To be completed by SFA (include SSO Reimbursements, if applicable) |                     |                     |                              |
| <b><u>BREAKFASTS:</u></b>                                          | <b><u>MEALS</u></b> | <b><u>RATES</u></b> | <b><u>Reimbursements</u></b> |
| Free                                                               | 25,076              | \$ 1.89             | \$ 47,393.64                 |
| Free, Severe Need                                                  | 24,680              | \$ 2.26             | \$ 55,776.80                 |
| Reduced                                                            | 3,933               | \$ 1.59             | \$ 6,253.47                  |
| Reduced, Severe                                                    | 2,471               | \$ 1.96             | \$ 4,843.16                  |
| Need Paid                                                          | 22,373              | \$ 0.32             | \$ 7,159.36                  |
| <b>Subtotal Breakfasts</b>                                         | <b>78,533</b>       |                     | <b>\$ 121,426.43</b>         |
| <b><u>HIGH RATE LUNCHES:</u></b>                                   |                     |                     |                              |
| Free                                                               |                     | \$ 3.53             | \$ 0.00                      |
| Reduced                                                            |                     | \$ 3.13             | \$ 0.00                      |
| Paid                                                               |                     | \$ 0.35             | \$ 0.00                      |
| <b>Subtotal High Rate Lunches</b>                                  | <b>0</b>            |                     | <b>\$ 0.00</b>               |
| <b><u>LOW RATE LUNCHES:</u></b>                                    |                     |                     |                              |
| Free                                                               | 127,014             | \$ 3.51             | \$ 445,819.14                |
| Reduced                                                            | 13,768              | \$ 3.11             | \$ 42,818.48                 |
| Paid                                                               | 285,113             | \$ 0.33             | \$ 94,087.29                 |
| <b>Subtotal Low Rate Lunches</b>                                   | <b>425,895</b>      |                     | <b>\$ 582,724.91</b>         |
| <b><u>SNACKS/SUPPLEMENTS:</u></b>                                  |                     |                     |                              |
| Free                                                               |                     | \$ 0.96             | \$ 0.00                      |
| Reduced                                                            | 0                   | \$ 0.48             | \$ 0.00                      |
| Paid                                                               |                     | \$ 0.08             | \$ 0.00                      |
| <b>Subtotal Snacks/Supplements</b>                                 | <b>0</b>            |                     | <b>\$ 0.00</b>               |
| <b><u>SPECIAL MILK:</u></b>                                        |                     |                     |                              |
| Paid                                                               |                     | \$ 0.2025           | \$ 0.00                      |
| <b><u>Performance Based Reimbursement (if certified):</u></b>      |                     |                     |                              |
| Lunches                                                            | 425,895             | \$ 0.07             | \$ 29,812.65                 |
| <b>Total Federal Reimbursement</b>                                 | <b>504,428</b>      |                     | <b>\$ 733,963.99</b>         |

## SNP Cost Reimbursable Projected Operating Costs

**SFA Name:** West Chester Area School District

**Contract Begin Date:** 07/01/2021

| <b>Section 3 - State Reimbursements</b>                            |                     |                     |                                                                                                   |
|--------------------------------------------------------------------|---------------------|---------------------|---------------------------------------------------------------------------------------------------|
| To be completed by SFA (include SSO Reimbursements, if applicable) |                     |                     |                                                                                                   |
| <b><u>BREAKFASTS:</u></b>                                          | <b><u>MEALS</u></b> | <b><u>RATES</u></b> | <b><u>Reimbursements</u></b>                                                                      |
| Free                                                               | 25,076              | \$ 0.10             | \$ 2,507.60                                                                                       |
| Free, Severe Need                                                  | 24,680              | \$ 0.10             | \$ 2,468.00                                                                                       |
| Reduced                                                            | 3,933               | \$ 0.10             | \$ 393.30                                                                                         |
| Reduced, Severe                                                    | 2,471               | \$ 0.10             | \$ 247.10                                                                                         |
| Need Paid                                                          | 22,373              | \$ 0.10             | \$ 2,237.30                                                                                       |
| <b>Subtotal Breakfasts</b>                                         | 78,533              |                     | \$ 7,853.30                                                                                       |
| <b><u>LUNCHES:</u></b>                                             |                     |                     |                                                                                                   |
| Free                                                               | 127,014             | \$ 0.10             | \$ 12,701.40                                                                                      |
| Reduced                                                            | 13,768              | \$ 0.10             | \$ 1,376.80                                                                                       |
| Paid                                                               | 285,113             | \$ 0.10             | \$ 28,511.30                                                                                      |
| Additional amount for Lunch if Breakfast participation <=20%       | 425,895             | \$ 0.02             | \$ 8,517.90                                                                                       |
| Additional amount for Lunch if Breakfast participation >20%        | 0                   | \$ 0.04             | \$ 0.00                                                                                           |
| <b>Subtotal Lunches</b>                                            | 425,895             |                     | \$ 51,107.40                                                                                      |
| <b>Total State Reimbursement</b>                                   |                     | 504,428             | \$ 58,960.70                                                                                      |
| <b>Section 4 - Other Income</b>                                    |                     |                     |                                                                                                   |
| To be completed by SFA                                             |                     |                     |                                                                                                   |
| Other Income: Catering (External)                                  |                     |                     | <span style="border: 1px solid black; display: inline-block; width: 100px; height: 15px;"></span> |
| Other Income: Sponsor to Sponsor Agreements                        |                     |                     | <span style="border: 1px solid black; display: inline-block; width: 100px; height: 15px;"></span> |
| Interest Income                                                    |                     |                     | <span style="border: 1px solid black; display: inline-block; width: 100px; height: 15px;"></span> |
| <b>Total Other Income</b>                                          |                     |                     | \$ 0.00                                                                                           |
| <b>Revenue Summary</b>                                             |                     |                     |                                                                                                   |
| Total "In-School Revenue"                                          |                     |                     | \$ 2,907,007.37                                                                                   |
| Total All Reimbursements                                           |                     |                     | \$ 792,924.69                                                                                     |
| Total Other Income                                                 |                     |                     | \$ 0.00                                                                                           |
| <b>Total Revenue</b>                                               |                     |                     | \$ 3,699,932.06                                                                                   |
|                                                                    |                     |                     |                                                                                                   |
| <b>Commodity Usage @</b>                                           | \$ 0.2450           | 425,895             | -\$ 104,344.28                                                                                    |

## SNP Cost Reimbursable Projected Operating Costs

**SFA Name:** West Chester Area School District

**Contract Begin Date:** 07/01/2021

| <u>Section 5 - Meal Equivalents</u>       |                  |                           |                  |
|-------------------------------------------|------------------|---------------------------|------------------|
| <b><u>A la Carte Meal Equivalents</u></b> |                  |                           |                  |
| Federal reimb. - free, high lunch         |                  | A la carte revenue        | \$ 1,919,745.52  |
| Federal reimb. - free, low lunch          | \$ 3.5100        | Adult meal revenue        | \$ 70,598.35     |
| Performance Based reimb.                  | \$ 0.0700        | Vending Sales             | \$ 0.00          |
| State reimb. - free, lunch                | \$ 0.1000        |                           | \$ 1,990,343.87  |
| Commodity Usage                           | \$ 0.2450        |                           |                  |
| <b>Total</b>                              | <b>\$ 3.9250</b> | <b>Meal Equivalents</b>   | <b>507,094</b>   |
|                                           |                  | <b>Reimbursable Meals</b> | <b>504,428</b>   |
|                                           |                  | <b>Total Meals</b>        | <b>1,011,522</b> |

| <u>Section 6 - SFA Costs</u>                                 |  | <u>TOTAL COST</u> |
|--------------------------------------------------------------|--|-------------------|
| To be completed by SFA (if applicable)                       |  |                   |
| <b><u>EXPENSES:</u></b>                                      |  |                   |
| <b>Direct Labor and Benefits</b>                             |  |                   |
| SFA Labor Costs (must equal to grand total on Attachment 6)  |  | \$ 0.00           |
| SFA Fringe Costs (must equal to grand total on Attachment 7) |  |                   |
| <b>Subtotal Labor and Benefits</b>                           |  | <b>\$ 0.00</b>    |
| <b>Direct Costs (Must itemize)</b>                           |  |                   |
|                                                              |  |                   |
|                                                              |  |                   |
|                                                              |  |                   |
|                                                              |  |                   |
| <b>Subtotal Direct Costs</b>                                 |  | <b>\$ 0.00</b>    |
| <b>Indirect Costs (Must Itemize)</b>                         |  |                   |
|                                                              |  |                   |
|                                                              |  |                   |
|                                                              |  |                   |
| <b>Subtotal Indirect Costs</b>                               |  | <b>\$ 0.00</b>    |
| <b>Subtotal SFA Costs</b>                                    |  | <b>\$ 0.00</b>    |

## SNP Cost Reimbursable Projected Operating Costs

**SFA Name:** West Chester Area School District

**Contract Begin Date:** 07/01/2021

| <b>Section 7 - FSMC Costs</b>                                                                                                                                                                                                                                                                |                                    | <b>TOTAL COST</b>      |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------|------------------------|
| <b>To be completed by FSMC</b>                                                                                                                                                                                                                                                               |                                    |                        |
| <b>EXPENSES:</b>                                                                                                                                                                                                                                                                             |                                    |                        |
| <b>Food Costs-Including Commodities</b>                                                                                                                                                                                                                                                      |                                    | <b>\$ 1,373,005.59</b> |
| <p style="margin-left: 20px;">Enter the amounts of food and milk purchased and received. Include the Commodity Distribution Assessment Fee, Commodity Value and Bonus Commodity Value (Do not include rebates, discounts and credits)</p>                                                    |                                    |                        |
| <b>Less: Commodity Usage</b>                                                                                                                                                                                                                                                                 |                                    | -\$ 104,344.28         |
|                                                                                                                                                                                                                                                                                              | <b>Subtotal Food Costs</b>         | <b>\$ 1,268,661.32</b> |
| <b>Commodity Delivery Charge</b>                                                                                                                                                                                                                                                             |                                    | <b>\$ 6,211.76</b>     |
| <b>Direct Labor and Benefits</b>                                                                                                                                                                                                                                                             |                                    |                        |
| <p style="margin-left: 20px;">FSMC Labor Costs (must equal grand total on Attachment 4) <span style="float: right;">\$ 1,253,902.86</span></p> <p style="margin-left: 20px;">FSMC Fringe Costs (must equal grand total on Attachment 5) <span style="float: right;">\$ 330,435.14</span></p> |                                    |                        |
|                                                                                                                                                                                                                                                                                              | <b>Subtotal Labor and Benefits</b> | <b>\$ 1,584,338.00</b> |
| <b>Direct Costs</b>                                                                                                                                                                                                                                                                          |                                    |                        |
| Accounting                                                                                                                                                                                                                                                                                   |                                    | \$ 575.71              |
| Background Checks, Fingerprinting, and/or Drug Testing                                                                                                                                                                                                                                       |                                    | \$ 21,074.98           |
| Car/Truck Rental and/or Mileage                                                                                                                                                                                                                                                              |                                    | \$ 15,559.83           |
| China, Silverware, Glassware                                                                                                                                                                                                                                                                 |                                    | \$ 50,472.86           |
| Cleaning and Janitorial Supplies                                                                                                                                                                                                                                                             |                                    | \$ 11,514.27           |
| Computer and Technology                                                                                                                                                                                                                                                                      |                                    |                        |
| Courier Services (Air & Ground)                                                                                                                                                                                                                                                              |                                    | \$ 435.68              |
| Dues/Subscriptions                                                                                                                                                                                                                                                                           |                                    |                        |
| Employee Meals                                                                                                                                                                                                                                                                               |                                    |                        |
| Employee Recruitment and Advertising                                                                                                                                                                                                                                                         |                                    | \$ 8,609.77            |
| Equipment Depreciation/Rental/Buy Back Investment                                                                                                                                                                                                                                            |                                    |                        |
| Equipment Maintenance                                                                                                                                                                                                                                                                        |                                    | \$ 13,485.13           |
| Equipment Repairs                                                                                                                                                                                                                                                                            |                                    | \$ 25,933.05           |
| Equipment Replacement - Expendable                                                                                                                                                                                                                                                           |                                    |                        |
| Freight and Delivery Charges                                                                                                                                                                                                                                                                 |                                    |                        |
| Insurance (Liability, Workman's Compensation, Vehicle, etc.)                                                                                                                                                                                                                                 |                                    | \$ 63,281.83           |
| Licenses and/or Permits                                                                                                                                                                                                                                                                      |                                    | \$ 18,256.87           |
| Office Supplies and Printing                                                                                                                                                                                                                                                                 |                                    | \$ 17,063.95           |
| Paper Products and Disposable Supplies                                                                                                                                                                                                                                                       |                                    | \$ 104,669.14          |
| Payroll Processing                                                                                                                                                                                                                                                                           |                                    | \$ 7,568.30            |
| Performance Bond                                                                                                                                                                                                                                                                             |                                    |                        |
| POS Systems, Support and Service                                                                                                                                                                                                                                                             |                                    | \$ 11,654.31           |
| Postage                                                                                                                                                                                                                                                                                      |                                    |                        |
| Promotional Materials (Program Specific)                                                                                                                                                                                                                                                     |                                    | \$ 7,779.92            |
| Smallware/Replacement Wares                                                                                                                                                                                                                                                                  |                                    |                        |

## SNP Cost Reimbursable Projected Operating Costs

**SFA Name:** West Chester Area School District

**Contract Begin Date:** 07/01/2021

| <u>Section 7 - FSMC Costs (continued)</u>                                                                                                                                                                          |                  |                                      |                       |              |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------|--------------------------------------|-----------------------|--------------|
| Staff Training and Certification                                                                                                                                                                                   |                  |                                      | \$ 12,071.40          |              |
| Storage Costs (Food and/or supplies)                                                                                                                                                                               |                  |                                      |                       |              |
| Taxes (sales and other)                                                                                                                                                                                            |                  |                                      |                       |              |
| Telephone, including Mobile and Internet                                                                                                                                                                           |                  |                                      | \$ 3,337.07           |              |
| Tickets, tokens                                                                                                                                                                                                    |                  |                                      |                       |              |
| Trash Removal and Pest Control                                                                                                                                                                                     |                  |                                      |                       |              |
| Uniforms, Linens, and Laundry                                                                                                                                                                                      |                  |                                      | \$ 19,750.61          |              |
| Vending Rental                                                                                                                                                                                                     |                  |                                      |                       |              |
| Wellness Programs and materials                                                                                                                                                                                    |                  |                                      |                       |              |
| <b>Subtotal Direct Costs</b>                                                                                                                                                                                       |                  |                                      | \$ 413,094.68         |              |
| <b>Other Costs included in the RFP (Section Q) required of the FSMC by the SFA (Must Itemize)</b>                                                                                                                  |                  |                                      |                       |              |
|                                                                                                                                                                                                                    |                  |                                      |                       |              |
|                                                                                                                                                                                                                    |                  |                                      |                       |              |
|                                                                                                                                                                                                                    |                  |                                      |                       |              |
| <b>Subtotal Other Costs</b>                                                                                                                                                                                        |                  |                                      | \$ 0.00               |              |
| Special Functions                                                                                                                                                                                                  |                  |                                      |                       |              |
| Catering                                                                                                                                                                                                           |                  |                                      |                       |              |
| Sponsor to Sponsor                                                                                                                                                                                                 |                  |                                      |                       |              |
| <br><b>Administrative Fee:</b> Cannot include any costs already covered in other categories. Renewal Year contracts must be consistent with the Methodology of Administrative Fees from the Initial Year Contract. |                  |                                      |                       |              |
| <b>Billed Over:</b>                                                                                                                                                                                                | <u>10 months</u> | <b>Fees charged on the basis of:</b> | <u>Flat Fees Only</u> |              |
|                                                                                                                                                                                                                    |                  |                                      |                       |              |
|                                                                                                                                                                                                                    |                  |                                      | flat fee \$ 67,425.93 |              |
|                                                                                                                                                                                                                    |                  |                                      | flat fee              |              |
|                                                                                                                                                                                                                    |                  |                                      | flat fee              |              |
|                                                                                                                                                                                                                    |                  |                                      | flat fee              |              |
|                                                                                                                                                                                                                    |                  |                                      | per-meal fee \$ 0.00  |              |
| Reimb. Meals Plus Equivalents:                                                                                                                                                                                     | 1,011,522        | <b>Subtotal Administrative Fee</b>   |                       |              |
| Per-Meal Rate: (if applicable)                                                                                                                                                                                     |                  |                                      |                       | \$ 67,425.93 |
| Total per-meal fees:                                                                                                                                                                                               | \$ 0.00          |                                      |                       |              |
| <br><b>FSMC Management Fee (enter the fee that will be charged to manage the program)</b>                                                                                                                          |                  |                                      |                       |              |
| <b>Billed Over:</b>                                                                                                                                                                                                | <u>10 months</u> | <b>Fees charged on the basis of:</b> | <u>Flat Fees Only</u> |              |
|                                                                                                                                                                                                                    |                  |                                      |                       |              |
|                                                                                                                                                                                                                    |                  |                                      | flat fee \$ 62,239.32 |              |
|                                                                                                                                                                                                                    |                  |                                      | per-meal fee \$ 0.00  |              |
| Reimb. Meals Plus Equivalents:                                                                                                                                                                                     | 1,011,522        | <b>Subtotal Management Fee</b>       |                       |              |
| Per-Meal Rate: (if applicable)                                                                                                                                                                                     |                  |                                      |                       | \$ 62,239.32 |
| Total per-meal fees:                                                                                                                                                                                               | \$ 0.00          |                                      |                       |              |



## SNP Cost Reimbursable Projected Operating Costs

**SFA Name:** West Chester Area School District

**Contract Begin Date:** 07/01/2021

| <u>Section 7 - FSMC Costs (continued)</u>                                                                                                                         |                        |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------|
| <b>Subtotal FSMC Costs</b>                                                                                                                                        | \$ 3,401,971.01        |
| <b>Less Rebates, Discounts and Applicable Credits (Enter as a negative number)</b>                                                                                | -\$ 150,575.00         |
| <b>Total FSMC Costs</b>                                                                                                                                           | <b>\$ 3,251,396.01</b> |
| <b>Select whether there is a Guarantee</b>                                                                                                                        |                        |
| <u>There is a Guarantee.</u>                                                                                                                                      |                        |
| <b>Guarantee to SFA - For Renewal Contracts, if there is a Guarantee, it must be consistent with the Methodology of Guarantee from the Initial Year Contract.</b> |                        |
| <u>\$ 251,128.00</u>                                                                                                                                              |                        |
| <u>Section 8 - Contract Summary</u>                                                                                                                               |                        |
|                                                                                                                                                                   | <b><u>SUMMARY</u></b>  |
| <b>Total Revenue</b>                                                                                                                                              | \$ 3,699,932.06        |
| <b>SFA Costs</b>                                                                                                                                                  | \$ 0.00                |
| <b>Total FSMC Costs</b>                                                                                                                                           | \$ 3,251,396.01        |
| <b>School Nutrition Program - Profit or (Loss)</b>                                                                                                                | <b>\$ 448,536.06</b>   |

## Summary of FSMC Labor

Enter the subtotals from the FSMC Labor Worksheets.

**FSMC:** Aramark Educational Services LLC

**For SFA:** West Chester School District

|                  |               |
|------------------|---------------|
| Subtotal Page 1  | \$ 217,331.40 |
| Subtotal Page 2  | \$ 234,949.95 |
| Subtotal Page 3  | \$ 255,401.47 |
| Subtotal Page 4  | \$ 273,476.31 |
| Subtotal Page 5  | \$ 272,743.73 |
| Subtotal Page 6  |               |
| Subtotal Page 7  |               |
| Subtotal Page 8  |               |
| Subtotal Page 9  |               |
| Subtotal Page 10 |               |
| Subtotal Page 11 |               |
| Subtotal Page 12 |               |
| Subtotal Page 13 |               |
| Subtotal Page 14 |               |
| Subtotal Page 15 |               |
| Subtotal Page 16 |               |
| Subtotal Page 17 |               |
| Subtotal Page 18 |               |
| Subtotal Page 19 |               |
| Subtotal Page 20 |               |

**Total:** \$ 1,253,902.86

**For Fixed Price Contracts**

**Number of Meals**

**Cost Per Meal**

## FSMC Labor

**Labor to be completed by FSMC for FSMC Staff  
Worksheet must accurately reflect any and all employees employed by the FSMC**

**FSMC: Aramark Educational Services, LLC  
For SFA: West Chester School District**

| Site Name                       | Position            | Hourly Rate | Daily Hours | # of Days Paid | Total Wages  |
|---------------------------------|---------------------|-------------|-------------|----------------|--------------|
| East Bradford Elementary School | Manager             | \$ 17.32    | 7.50        | 186            | \$ 24,161.40 |
| East Bradford Elementary School | Food Service Worker | \$ 13.43    | 4.00        | 181            | \$ 9,723.32  |
| East Bradford Elementary School | Food Service Worker | \$ 11.41    | 4.50        | 181            | \$ 9,293.45  |
| East Goshen Elementary School   | Manager             | \$ 19.02    | 7.50        | 186            | \$ 26,532.90 |
| East Goshen Elementary School   | Food Service Worker | \$ 13.43    | 5.00        | 181            | \$ 12,154.15 |
| East Goshen Elementary School   | Food Service Worker | \$ 10.89    | 3.00        | 181            | \$ 5,913.27  |
| Exton Elementary School         | Manager             | \$ 15.04    | 8.00        | 186            | \$ 22,379.52 |
| Exton Elementary School         | Food Service Worker | \$ 11.92    | 7.00        | 181            | \$ 15,102.64 |
| Exton Elementary School         | Food Service Worker | \$ 11.41    | 3.00        | 181            | \$ 6,195.63  |
| Fern Hill Elementary School     | Manager             | \$ 17.32    | 7.25        | 186            | \$ 23,356.02 |
| Fern Hill Elementary School     | Food Service Worker | \$ 11.41    | 5.25        | 181            | \$ 10,842.35 |
| Fern Hill Elementary School     | Food Service Worker | \$ 12.45    | 3.50        | 181            | \$ 7,887.08  |
| Hillsdale Elementary School     | Manager             | \$ 17.76    | 7.25        | 186            | \$ 23,949.36 |
| Hillsdale Elementary School     | Food Service Worker | \$ 13.99    | 5.50        | 181            | \$ 13,927.05 |
| Hillsdale Elementary School     | Food Service Worker | \$ 10.89    | 3.00        | 181            | \$ 5,913.27  |

**Sub Total: \$ 217,331.40**

**Enter on Summary of FSMC Labor**

## FSMC Labor

**Labor to be completed by FSMC for FSMC Staff  
Worksheet must accurately reflect any and all employees employed by the FSMC**

**FSMC:** Aramark Educational Services, LLC  
**For SFA:** West Chester School District

| Site Name                            | Position            | Hourly Rate | Daily Hours | # of Days Paid | Total Wages  |
|--------------------------------------|---------------------|-------------|-------------|----------------|--------------|
| Mary C. Howse Elementary School      | Manager             | \$ 16.70    | 7.50        | 186            | \$ 23,296.50 |
| Mary C. Howse Elementary School      | Food Service Worker | \$ 13.84    | 5.25        | 181            | \$ 13,151.46 |
| Mary C. Howse Elementary School      | Food Service Worker | \$ 10.89    | 3.25        | 181            | \$ 6,406.04  |
| Penn Wood Elementary School          | Manager             | \$ 17.86    | 7.50        | 186            | \$ 24,914.70 |
| Penn Wood Elementary School          | Food Service Worker | \$ 13.99    | 5.00        | 181            | \$ 12,660.95 |
| Starkweather Elementary School       | Manager             | \$ 16.70    | 7.50        | 186            | \$ 23,296.50 |
| Starkweather Elementary School       | Food Service Worker | \$ 13.84    | 5.00        | 181            | \$ 12,525.20 |
| Starkweather Elementary School       | Food Service Worker | \$ 10.89    | 3.00        | 181            | \$ 5,913.27  |
| Westtown Thornbury Elementary School | Manager             | \$ 16.70    | 7.25        | 186            | \$ 22,519.95 |
| Westtown Thornbury Elementary School | Food Service Worker | \$ 13.43    | 5.75        | 181            | \$ 13,977.27 |
| Fugett Middle School                 | Manager             | \$ 15.56    | 7.75        | 186            | \$ 22,429.74 |
| Fugett Middle School                 | Assistant Manager   | \$ 16.42    | 6.50        | 181            | \$ 19,318.13 |
| Fugett Middle School                 | Food Service Worker | \$ 12.45    | 5.00        | 181            | \$ 11,267.25 |
| Fugett Middle School                 | Food Service Worker | \$ 14.17    | 6.00        | 181            | \$ 15,388.62 |
| Fugett Middle School                 | Food Service Worker | \$ 10.89    | 4.00        | 181            | \$ 7,884.36  |

Sub Total: \$ 234,949.95

**Enter on Summary of FSMC Labor**

## FSMC Labor

**Labor to be completed by FSMC for FSMC Staff**  
**Worksheet must accurately reflect any and all employees employed by the FSMC**

**FSMC:** Aramark Educational Services, LLC  
**For SFA:** West Chester School District

| Site Name                     | Position            | Hourly Rate | Daily Hours | # of Days Paid | Total Wages  |
|-------------------------------|---------------------|-------------|-------------|----------------|--------------|
| Peirce Middle School          | Manager             | \$ 19.82    | 7.75        | 186            | \$ 28,570.53 |
| Peirce Middle School          | Assistant Manager   | \$ 16.42    | 6.50        | 186            | \$ 19,851.78 |
| Peirce Middle School          | Food Service Worker | \$ 13.89    | 5.75        | 181            | \$ 14,456.02 |
| Peirce Middle School          | Food Service Worker | \$ 12.90    | 4.00        | 181            | \$ 9,339.60  |
| Peirce Middle School          | Food Service Worker | \$ 13.42    | 4.00        | 181            | \$ 9,716.08  |
| Stetson Middle School         | Manager             | \$ 16.60    | 7.75        | 186            | \$ 23,928.90 |
| Stetson Middle School         | Assistant Manager   | \$ 14.26    | 6.50        | 186            | \$ 17,240.34 |
| Stetson Middle School         | Food Service Worker | \$ 11.41    | 5.75        | 181            | \$ 11,874.96 |
| Stetson Middle School         | Food Service Worker | \$ 11.41    | 4.00        | 181            | \$ 8,260.84  |
| Stetson Middle School         | Food Service Worker | \$ 11.41    | 4.00        | 181            | \$ 8,260.84  |
| West Chester East High School | Manager             | \$ 19.19    | 8.00        | 186            | \$ 28,554.72 |
| West Chester East High School | Assistant Manager   | \$ 15.04    | 7.50        | 186            | \$ 20,980.80 |
| West Chester East High School | Cook                | \$ 15.61    | 8.00        | 181            | \$ 22,603.28 |
| West Chester East High School | Food Service Worker | \$ 14.43    | 6.50        | 181            | \$ 16,976.90 |
| West Chester East High School | Food Service Worker | \$ 15.56    | 5.25        | 181            | \$ 14,785.89 |

**Sub Total:** \$ 255,401.47

**Enter on Summary of FSMC Labor**

## FSMC Labor

**Labor to be completed by FSMC for FSMC Staff  
Worksheet must accurately reflect any and all employees employed by the FSMC**

**FSMC:** Aramark Educational Services, LLC  
**For SFA:** West Chester School District

| Site Name                     | Position            | Hourly Rate | Daily Hours | # of Days Paid | Total Wages  |
|-------------------------------|---------------------|-------------|-------------|----------------|--------------|
| West Chester East High School | Food Service Worker | \$ 13.42    | 5.25        | 181            | \$ 12,752.36 |
| Rustin High School            | Manager             | \$ 19.19    | 8.00        | 186            | \$ 28,554.72 |
| Rustin High School            | Assistant Manager   | \$ 14.78    | 7.50        | 186            | \$ 20,618.10 |
| Rustin High School            | Cook                | \$ 11.93    | 6.75        | 181            | \$ 14,575.48 |
| Rustin High School            | Food Service Worker | \$ 17.13    | 7.50        | 181            | \$ 23,253.98 |
| Rustin High School            | Food Service Worker | \$ 12.90    | 5.25        | 181            | \$ 12,258.23 |
| Rustin High School            | Food Service Worker | \$ 15.53    | 5.25        | 181            | \$ 14,757.38 |
| Rustin High School            | Food Service Worker | \$ 11.04    | 6.50        | 181            | \$ 12,988.56 |
| Henderson High School         | Manager             | \$ 22.80    | 8.00        | 186            | \$ 33,926.40 |
| Henderson High School         | Assistant Manager   | \$ 14.26    | 7.50        | 186            | \$ 19,892.70 |
| Henderson High School         | Cook                | \$ 11.41    | 7.00        | 181            | \$ 14,456.47 |
| Henderson High School         | Food Service Worker | \$ 15.50    | 7.00        | 181            | \$ 19,638.50 |
| Henderson High School         | Food Service Worker | \$ 13.42    | 4.50        | 181            | \$ 10,930.59 |
| Henderson High School         | Food Service Worker | \$ 12.45    | 5.00        | 181            | \$ 11,267.25 |
| Office                        | Administrative Asst | \$ 15.53    | 8.00        | 190            | \$ 23,605.60 |

**Sub Total:** \$ 273,476.31

**Enter on Summary of FSMC Labor**



## Summary of FSMC Fringe Benefits

Enter the subtotals from the FSMC Fringe Benefits Worksheets.

**FSMC:** Aramark Educational Services LLC

**For SFA:** West Chester School District

|                  |               |
|------------------|---------------|
| Subtotal Page 1  | \$ 40,423.18  |
| Subtotal Page 2  | \$ 63,001.78  |
| Subtotal Page 3  | \$ 51,793.11  |
| Subtotal Page 4  | \$ 74,119.74  |
| Subtotal Page 5  | \$ 101,097.33 |
| Subtotal Page 6  |               |
| Subtotal Page 7  |               |
| Subtotal Page 8  |               |
| Subtotal Page 9  |               |
| Subtotal Page 10 |               |
| Subtotal Page 11 |               |
| Subtotal Page 12 |               |
| Subtotal Page 13 |               |
| Subtotal Page 14 |               |
| Subtotal Page 15 |               |
| Subtotal Page 16 |               |
| Subtotal Page 17 |               |
| Subtotal Page 18 |               |
| Subtotal Page 19 |               |
| Subtotal Page 20 |               |

**Total:** \$ 330,435.14

**For Fixed Price Contracts**

**Number of Meals**

**Cost Per Meal**



## FSMC Benefits

Fringe Benefits to be completed by FSMC for FSMC Staff  
Worksheet must accurately reflect any and all employees employed by the FSMC.

**FSMC:** Aramark Educational Services LLC

**For SFA:** West Chester School District

| Site Name                | Position            | PLACE AN X IN THE APPROPRIATE BOXES |           |        |        |            |                 |      |                      |            |                 |              | Total Fringe Benefits |        |              |       |  |             |
|--------------------------|---------------------|-------------------------------------|-----------|--------|--------|------------|-----------------|------|----------------------|------------|-----------------|--------------|-----------------------|--------|--------------|-------|--|-------------|
|                          |                     | Single                              | Single +1 | Family | Dental | Disability | Hospitalization | Life | Longevity or Annuity | Retirement | Social Security | Unemployment |                       | Vision | Workers Comp | Other |  |             |
| East Bradford Elementary | Manager             |                                     |           |        |        |            |                 |      |                      |            |                 |              |                       |        |              |       |  | \$ 3,548.68 |
| East Bradford Elementary | Food Service Worker |                                     |           |        |        |            |                 |      |                      |            |                 |              |                       |        |              |       |  | \$ 2,308.04 |
| East Bradford Elementary | Food Service Worker |                                     |           |        |        |            |                 |      |                      |            |                 |              |                       |        |              |       |  | \$ 2,114.06 |
| East Goshen Elementary   | Manager             |                                     |           |        |        |            |                 |      |                      |            |                 |              |                       |        |              |       |  | \$ 3,744.73 |
| East Goshen Elementary   | Food Service Worker |                                     |           |        |        |            |                 |      |                      |            |                 |              |                       |        |              |       |  | \$ 2,509.28 |
| East Goshen Elementary   | Food Service Worker |                                     |           |        |        |            |                 |      |                      |            |                 |              |                       |        |              |       |  | \$ 1,437.73 |
| Exton Elementary         | Manager             |                                     |           |        |        |            |                 |      |                      |            |                 |              |                       |        |              |       |  | \$ 3,114.04 |
| Exton Elementary         | Food Service Worker |                                     |           |        |        |            |                 |      |                      |            |                 |              |                       |        |              |       |  | \$ 2,757.20 |
| Exton Elementary         | Food Service Worker |                                     |           |        |        |            |                 |      |                      |            |                 |              |                       |        |              |       |  | \$ 1,505.15 |
| Fern Hill Elementary     | Manager             |                                     |           |        |        |            |                 |      |                      |            |                 |              |                       |        |              |       |  | \$ 3,483.33 |
| Fern Hill Elementary     | Food Service Worker |                                     |           |        |        |            |                 |      |                      |            |                 |              |                       |        |              |       |  | \$ 2,405.55 |
| Fern Hill Elementary     | Food Service Worker |                                     |           |        |        |            |                 |      |                      |            |                 |              |                       |        |              |       |  | \$ 1,899.34 |
| Glen Acre Elementary     | Manager             |                                     |           |        |        |            |                 |      |                      |            |                 |              |                       |        |              |       |  | \$ 3,286.02 |
| Glen Acre Elementary     | Food Service Worker |                                     |           |        |        |            |                 |      |                      |            |                 |              |                       |        |              |       |  | \$ 2,777.95 |
| Hillsdale Elementary     | Manager             |                                     |           |        |        |            |                 |      |                      |            |                 |              |                       |        |              |       |  | \$ 3,532.08 |

Sub Total: \$ 40,423.18

**Enter on Summary of FSMC Fringe Benefits**

## FSMC Benefits

Fringe Benefits to be completed by FSMC for FSMC Staff  
Worksheet must accurately reflect any and all employees employed by the FSMC.

**FSMC:** Aramark Educational Services LLC

**For SFA:** West Chester Schoool District

| Site Name                     | Position            | PLACE AN X IN THE APPROPRIATE BOXES |           |        |        |            |                 |      |                      |            |                 |              | Total Fringe Benefits |        |              |       |             |
|-------------------------------|---------------------|-------------------------------------|-----------|--------|--------|------------|-----------------|------|----------------------|------------|-----------------|--------------|-----------------------|--------|--------------|-------|-------------|
|                               |                     | Single                              | Single +1 | Family | Dental | Disability | Hospitalization | Life | Longevity or Annuity | Retirement | Social Security | Unemployment |                       | Vision | Workers Comp | Other |             |
| Hillsdale Elementary          | Food Service Worker |                                     |           |        |        | X          | X               | X    |                      |            |                 | X            | X                     | X      | X            | X     | 2653.47     |
| Hillsdale Elementary          | Food Service Worker |                                     |           |        |        | X          | X               | X    |                      |            |                 | X            | X                     | X      | X            | X     | 1437.73     |
| Mary C Howse Elementary       | Manager             |                                     |           | X      |        | X          | X               | X    |                      |            |                 | X            | X                     | X      | X            | X     | 20570.10    |
| Mary C Howse Elementary       | Food Service Worker |                                     |           |        |        | X          | X               | X    |                      |            |                 | X            | X                     | X      | X            | X     | 2559.07     |
| Mary C Howse Elementary       | Food Service Worker |                                     |           |        |        | X          | X               | X    |                      |            |                 | X            | X                     | X      | X            | X     | 1558.06     |
| Penn Wood Elementary          | Manager             |                                     |           |        |        | X          | X               | X    |                      |            |                 | X            | X                     | X      | X            | X     | 3473.99     |
| Penn Wood Elementary          | Food Service Worker |                                     |           |        |        | X          | X               | X    |                      |            |                 | X            | X                     | X      | X            | X     | 2549.74     |
| Starkweather Elementary       | Manager             |                                     |           |        |        | X          | X               | X    |                      |            |                 | X            | X                     | X      | X            | X     | 9111.84     |
| Starkweather Elementary       | Food Service Worker |                                     |           |        |        | X          | X               | X    |                      |            |                 | X            | X                     | X      | X            | X     | 2538.33     |
| Starkweather Elementary       | Food Service Worker |                                     |           |        |        | X          | X               | X    |                      |            |                 | X            | X                     | X      | X            | X     | 1437.73     |
| Westtown Thornbury Elementary | Manager             |                                     |           |        |        | X          | X               | X    |                      |            |                 | X            | X                     | X      | X            | X     | 3412.79     |
| Westtown Thornbury Elementary | Food Service Worker |                                     |           |        |        | X          | X               | X    |                      |            |                 | X            | X                     | X      | X            | X     | 2658.66     |
| Fugett Middle                 | Manager             |                                     |           |        |        | X          | X               | X    |                      |            |                 | X            | X                     | X      | X            | X     | 3114.04     |
| Fugett Middle                 | Assistant Manager   |                                     |           |        |        | X          | X               | X    |                      |            |                 | X            | X                     | X      | X            | X     | 3114.04     |
| Fugett Middle                 | Food Service Worker |                                     |           |        |        | X          | X               | X    |                      |            |                 | X            | X                     | X      | X            | X     | \$ 2,812.19 |

Sub Total: \$ 63,001.78

Enter on Summary  
of FSMC Fringe Benefits

## FSMC Benefits

Fringe Benefits to be completed by FSMC for FSMC Staff  
Worksheet must accurately reflect any and all employees employed by the FSMC.

**FSMC:** Aramark Educational Services LLC  
**For SFA:** West Chester School District

| Site Name             | Position            | PLACE AN X IN THE APPROPRIATE BOXES |            |        |        |            |                 |      |                      |            |                 |              | Total Fringe Benefits |        |               |              |
|-----------------------|---------------------|-------------------------------------|------------|--------|--------|------------|-----------------|------|----------------------|------------|-----------------|--------------|-----------------------|--------|---------------|--------------|
|                       |                     | Single                              | Single + 1 | Family | Dental | Disability | Hospitalization | Life | Longevity or Annuity | Retirement | Social Security | Unemployment |                       | Vision | Workers' Comp | Other        |
| Fugett Middle School  | Food Service Worker |                                     |            |        | X      | X          | X               | X    |                      | X          | X               | X            | X                     | X      | X             | \$ 2,438.74  |
| Fugett Middle School  | Food Service Worker |                                     |            | X      |        | X          | X               | X    |                      | X          | X               | X            | X                     | X      | X             | \$ 13,630.41 |
| Peirce Middle School  | Manager             |                                     |            |        |        | X          | X               | X    |                      | X          | X               | X            | X                     | X      | X             | \$ 1,906.60  |
| Peirce Middle School  | Assistant Manager   |                                     |            |        |        | X          | X               | X    |                      | X          | X               | X            | X                     | X      | X             | \$ 3,610.92  |
| Peirce Middle School  | Food Service Worker |                                     |            |        |        | X          | X               | X    |                      | X          | X               | X            | X                     | X      | X             | \$ 2,374.43  |
| Peirce Middle School  | Food Service Worker |                                     |            |        |        | X          | X               | X    |                      | X          | X               | X            | X                     | X      | X             | \$ 2,308.04  |
| Peirce Middle School  | Food Service Worker |                                     |            |        |        | X          | X               | X    |                      | X          | X               | X            | X                     | X      | X             | \$ 3,275.86  |
| Stetson Middle School | Manager             |                                     |            |        |        | X          | X               | X    |                      | X          | X               | X            | X                     | X      | X             | \$ 2,812.18  |
| Stetson Middle School | Assistant Manager   |                                     |            |        |        | X          | X               | X    |                      | X          | X               | X            | X                     | X      | X             | \$ 2,448.08  |
| Stetson Middle School | Food Service Worker |                                     |            |        |        | X          | X               | X    |                      | X          | X               | X            | X                     | X      | X             | \$ 1,991.66  |
| Stetson Middle School | Food Service Worker |                                     |            |        |        | X          | X               | X    |                      | X          | X               | X            | X                     | X      | X             | \$ 1,991.66  |
| Stetson Middle School | Food Service Worker |                                     |            |        |        | X          | X               | X    |                      | X          | X               | X            | X                     | X      | X             | \$ 3,554.53  |
| East High School      | Food Service Worker |                                     |            |        |        | X          | X               | X    |                      | X          | X               | X            | X                     | X      | X             | \$ 3,114.04  |
| East High School      | Cook                |                                     |            |        |        | X          | X               | X    |                      | X          | X               | X            | X                     | X      | X             | \$ 3,167.98  |
| East High School      | Food Service Worker |                                     |            |        |        | X          | X               | X    |                      | X          | X               | X            | X                     | X      | X             | \$ 3,167.98  |

Sub Total: \$ 51,793.11

**Enter on Summary of FSMC Fringe Benefits**

## FSMC Benefits

Fringe Benefits to be completed by FSMC for FSMC Staff  
Worksheet must accurately reflect any and all employees employed by the FSMC.

**FSMC:** Aramark Educational Services, LLC

**For SFA:** West Chester School District

| Site Name             | Position            | PLACE AN X IN THE APPROPRIATE BOXES |           |        |        |            |                 |      |                      |            |                 |              |        | Total Fringe Benefits |               |              |
|-----------------------|---------------------|-------------------------------------|-----------|--------|--------|------------|-----------------|------|----------------------|------------|-----------------|--------------|--------|-----------------------|---------------|--------------|
|                       |                     | Single                              | Single +1 | Family | Dental | Disability | Hospitalization | Life | Longevity or Annuity | Retirement | Social Security | Unemployment | Vision |                       | Worker's Comp | Other        |
| East High School      | Food Service Worker |                                     |           |        |        | X          | X               | X    |                      |            | X               | X            | X      | X                     | X             | \$ 3,167.98  |
| East High School      | Food Service Worker |                                     |           |        |        | X          | X               | X    |                      |            | X               | X            | X      | X                     | X             | \$ 3,053.88  |
| East High School      | Food Service Worker |                                     |           | X      |        | X          | X               | X    |                      |            | X               | X            | X      | X                     | X             | \$ 13,890.78 |
| Rustn High School     | Manager             |                                     |           |        |        | X          | X               | X    |                      |            | X               | X            | X      | X                     | X             | \$ 2,254.10  |
| Rustn High School     | Assistant Manager   |                                     |           |        |        | X          | X               | X    |                      |            | X               | X            | X      | X                     | X             | \$ 2,559.07  |
| Rustn High School     | Cook                |                                     |           |        |        | X          | X               | X    |                      |            | X               | X            | X      | X                     | X             | \$ 3,286.24  |
| Rustn High School     | Food Service Worker |                                     |           | X      |        | X          | X               | X    |                      |            | X               | X            | X      | X                     | X             | \$ 8,859.77  |
| Rustn High School     | Food Service Worker |                                     |           |        |        | X          | X               | X    |                      |            | X               | X            | X      | X                     | X             | \$ 2,744.75  |
| Rustn High School     | Food Service Worker |                                     |           |        |        | X          | X               | X    |                      |            | X               | X            | X      | X                     | X             | \$ 3,330.80  |
| Rustn High School     | Food Service Worker |                                     |           | X      |        | X          | X               | X    |                      |            | X               | X            | X      | X                     | X             | \$ 2,519.66  |
| Henderson High School | Manager             |                                     |           | X      |        | X          | X               | X    |                      |            | X               | X            | X      | X                     | X             | \$ 2,718.82  |
| Henderson High School | Assistant           |                                     |           |        |        | X          | X               | X    |                      |            | X               | X            | X      | X                     | X             | \$ 13,574.40 |
| Henderson High School | Cook                |                                     |           |        |        | X          | X               | X    |                      |            | X               | X            | X      | X                     | X             | \$ 9,049.60  |
| Henderson High School | Food Service Worker |                                     |           |        |        | X          | X               | X    |                      |            | X               | X            | X      | X                     | X             | \$ 3,109.89  |

Sub Total: \$ 74,119.74

**Enter on Summary of FSMC Fringe Benefits**



## SFA Site Listing General Data and Services to be Provided

SFA: West Chester School District

| Site Name                     | Address                                        | Grade Levels | Self-Prep or Satellite | # of Serving Periods (Lunch) | Meal Service Times |             |                   | Services to be Provided |      |                 |            |             |      |                    |                      |             |      | # of Serving Days |            |             |                           |  |     |
|-------------------------------|------------------------------------------------|--------------|------------------------|------------------------------|--------------------|-------------|-------------------|-------------------------|------|-----------------|------------|-------------|------|--------------------|----------------------|-------------|------|-------------------|------------|-------------|---------------------------|--|-----|
|                               |                                                |              |                        |                              | Breakfast          | Lunch       | Afterschool Snack | Breakfast               |      |                 | Lunch      |             |      | After School Snack | Special Milk Program |             |      |                   |            |             |                           |  |     |
|                               |                                                |              |                        |                              |                    |             |                   |                         | Meal | Offer vs. Serve | A la Carte | Adult Meals | Meal | Offer vs. Serve    | A la Carte           | Adult Meals | Meal | Offer vs. Serve   | A la Carte | Adult Meals | Pre-K and/or Kindergarten |  |     |
| East Bradford Elementary      | 820 Frank Road, West Chester, PA 19380         | K-5          | SP                     | 6                            | 8:25-8:50          | 10:55-12:40 |                   | X                       | X    | X               | X          | X           | X    | X                  | X                    | X           | X    | X                 | X          | X           | X                         |  | 172 |
| East Goshen Elementary        | 800 North Chester Road, West Chester, PA 19380 | K-5          | SP                     | 6                            | 8:15-8:50          | 11:35-1:10  |                   | X                       | X    | X               | X          | X           | X    | X                  | X                    | X           | X    | X                 | X          | X           | X                         |  | 172 |
| Exton Elementary              | 301 S. Hendricks Avenue, Exton, PA 19341       | K-5          | SP                     | 6                            | 8:10-8:45          | 11:30-1:10  |                   | X                       | X    | X               | X          | X           | X    | X                  | X                    | X           | X    | X                 | X          | X           | X                         |  | 172 |
| Fern Hill Elementary          | 915 Lincoln Avenue, West Chester, PA 19380     | K-5          | SP                     | 6                            | 8:40-9:15          | 11:15-12:55 |                   | X                       | X    | X               | X          | X           | X    | X                  | X                    | X           | X    | X                 | X          | X           | X                         |  | 172 |
| Glen Acres Elementary         | 150 Delancey Place, West Chester, PA 19380     | K-5          | SP                     | 6                            | 8:00-8:45          | 10:45-1:00  |                   | X                       | X    | X               | X          | X           | X    | X                  | X                    | X           | X    | X                 | X          | X           | X                         |  | 172 |
| Hillsdale Elementary          | 725 West Market Street, West Chester, PA 19382 | K-5          | SP                     | 6                            | 8:40-9:15          | 11:10-1:15  |                   | X                       | X    | X               | X          | X           | X    | X                  | X                    | X           | X    | X                 | X          | X           | X                         |  | 172 |
| Mary C Howse Elementary       | 641 W. Boot Road, West Chester, PA 19380       | K-5          | SP                     | 6                            | 8:40-9:15          | 10:1-1:15   |                   | X                       | X    | X               | X          | X           | X    | X                  | X                    | X           | X    | X                 | X          | X           | X                         |  | 172 |
| Penn Wood Elementary          | 1470 Johnnys Way, West Chester, PA 19382       | K-5          | SP                     | 6                            | 8:45-9:20          | 11:30-2:00  |                   | X                       | X    | X               | X          | X           | X    | X                  | X                    | X           | X    | X                 | X          | X           | X                         |  | 172 |
| Starkweather Elementary       | 1050 Wilmington Pike, West Chester, PA 19382   | K-5          | SP                     | 6                            | 8:15-8:50          | 11:00-12:50 |                   | X                       | X    | X               | X          | X           | X    | X                  | X                    | X           | X    | X                 | X          | X           | X                         |  | 172 |
| Westtown Thornbury Elementary | 750 Westbourne Road, West Chester, PA 19382    | K-5          | SP                     | 6                            | 8:30-9:00          | 11:15-1:50  |                   | X                       | X    | X               | X          | X           | X    | X                  | X                    | X           | X    | X                 | X          | X           | X                         |  | 172 |
| Fugett Middle School          | 500 Ellis Lane, West Chester, PA 19382         | 6-8          | SP                     | 3                            | 7:00-7:25          | 10:15-12:45 |                   | X                       | X    | X               | X          | X           | X    | X                  | X                    | X           | X    | X                 | X          | X           | X                         |  | 172 |
| Peirce Middle School          | 1314 Burke Road, West Chester, PA 19380        | 6-8          | SP                     | 3                            | 7:15-7:45          | 10:50-1:10  |                   | X                       | X    | X               | X          | X           | X    | X                  | X                    | X           | X    | X                 | X          | X           | X                         |  | 172 |

